



**I hereby give notice that an Ordinary Meeting of Council will be held on:**

**Date: Wednesday, 27 April 2022**  
**Time: 2:00pm**  
**Location: Lake Cargelligo Memorial Hall**

# **BUSINESS PAPER**

**Ordinary Council Meeting**

**27 April 2022**

## ***Lachlan Shire –THE HEART OF NSW***



### ***Our Vision:***

***For the Lachlan Shire to be a resilient community providing economic and social growth, through evolving, agricultural, business and mineral activities***

### ***Mission:***

***To engage the community, providing and delivering progressive services whilst implementing a long term strategic plan leading to the social and economic benefit of the community***

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- 1      ACKNOWLEDGEMENT OF COUNTRY AND ELDERS**
- 2      APOLOGIES AND REQUESTS FOR LEAVE OF ABSENCE**
- 3      CONFIRMATION OF MINUTES**

Ordinary Meeting - 23 March 2022

**MINUTES OF LACHLAN SHIRE  
ORDINARY COUNCIL MEETING  
HELD AT THE CONDOBOLIN COUNCIL CHAMBERS  
ON WEDNESDAY, 23 MARCH 2022 AT 2:00PM**

**PRESENT:** Mayor John Medcalf (OAM), Cr Judith Bartholomew, Cr Elaine Bendall, Cr Melissa Blewitt, Cr Dennis Brady, Cr Dave Carter, Cr Peter Harris, Deputy Mayor Paul Phillips, Cr Melissa Rees

**IN ATTENDANCE:** Greg Tory (General Manager), Karen Pegler (Director - Corporate and Community Services) (via videoconference), Adrian Milne (Director - Infrastructure Services), Jon Shillito (Director - Environment, Tourism and Economic Development), Carolyne Marchant (Minute Taker)

The Chair welcomed those present and declared the meeting open at 2.06pm. Cr Medcalf acknowledged the impacts of heavy rain and flooding across NSW and Queensland. Cr Medcalf reminded the meeting that the Community Safety Public Meeting is being held tonight.

**1 ACKNOWLEDGEMENT OF COUNTRY AND ELDERS**

The Acknowledgement of Country and Elders was made by Cr Dave Carter.

**2 APOLOGIES AND REQUESTS FOR LEAVE OF ABSENCE**

**RESOLUTION 2022/80**

Moved: Cr Peter Harris  
Seconded: Cr Dave Carter

That the apology received from Cr Megan Mortimer be accepted and leave of absence granted.

**CARRIED**

**3 CONFIRMATION OF MINUTES**

**RESOLUTION 2022/81**

Moved: Cr Peter Harris  
Seconded: Cr Dave Carter

That the minutes of the Ordinary Meeting held on 23 February 2022 be confirmed.

**CARRIED**

**4 MAYORAL MINUTE**

**4.1 CENTRAL NSW JOINT ORGANISATION BOARD MEETING**

**RESOLUTION 2022/82**

Moved: Cr Peter Harris  
Seconded: Cr Elaine Bendall

That Council note the report from the recent CNSWJO Board meeting.

**CARRIED**

## **4.2 MAYORAL MINUTE - MEETINGS AND FUNCTIONS MARCH**

### **RESOLUTION 2022/83**

Moved: Cr Dave Carter

Seconded: Cr Melissa Blewitt

That Council

1. Read and note Mayoral Minute R22/84.

**CARRIED**

## **4.3 MAYORAL MINUTE - DONATION THROUGH GIVIT OR THE AUSTRALIAN RED CROSS TO THE NSW FLOODS APPEAL**

### **RESOLUTION 2022/84**

Moved: Cr Dennis Brady

Seconded: Cr Elaine Bendall

That

1. Council note the significant weather event across eastern New South Wales and Queensland and acknowledge the work of emergency services personnel and volunteers.
2. Council donate \$1,000 from the donations budget to GIVIT for the NSW Flood Appeal.

**CARRIED**

## **5 PUBLIC FORUM**

Nil

## **6 DISCLOSURE OF INTEREST**

Cr Blewitt declared a Non-pecuniary Less Than Significant Interest in Item 9.1 FY20/21 and FY21/22 Project Monthly Update for February/March.

## **7 GENERAL MANAGER**

### **7.1 GENERAL MANAGER DELEGATIONS**

#### **RESOLUTION 2022/85**

Moved: Cr Melissa Rees

Seconded: Cr Elaine Bendall

That:

1. The Manager Human Resources Report R22/74 – General Manager Delegations be received and noted.
2. Council delegates to the General Manager, Gregory Philip Tory the authority to exercise all discretionary functions that Council is capable of delegating and is not prohibited from so doing under section 377 of the Local Government Act, 1993, but excluding any specific functions which Council has, by resolution, reserved to Council.

**CARRIED**

## 7.2 ACTIVE RESOLUTIONS MARCH

### RESOLUTION 2022/86

Moved: Cr Dennis Brady

Seconded: Cr Judith Bartholomew

That Council

1. Read and note General Manager's report R22/87.

**CARRIED**

Councillors questioned which schools had received information packs from Koori Kids. The Director Corporate and Community Services requested to provide the information later in the meeting.

## 8 CORPORATE AND COMMUNITY SERVICES

### 8.1 DONATIONS

#### RESOLUTION 2022/87

Moved: Cr Dennis Brady

Seconded: Cr Elaine Bendall

That:

1. The Director of Corporate and Community Services Report No. R22/66 be received and noted.
2. Council provide a donation of \$1000 to the Condobolin Clay Target Club Inc. for their 2022 Annual Club Champion Shoot.
3. Council provide a of \$200 donation directly to the Biggest Morning Tea through the Cancer Council.

**CARRIED**

### 8.2 INVESTMENTS AS AT 28 FEBRUARY 2022

#### RESOLUTION 2022/88

Moved: Cr Elaine Bendall

Seconded: Cr Dave Carter

That:

1. The Director Corporate and Community Services Report No. R22/67 be received and noted.

**CARRIED**

## **9 ENVIRONMENT, TOURISM AND ECONOMIC DEVELOPMENT**

Cr Blewitt declared a Non-pecuniary Less Than Significant Interest in Item 9.1 FY20/21 and FY21/22 Project Monthly Update for February/March as her future brother-in-law manages the facility.

### **9.1 FY20/21 AND FY21/22 PROJECT MONTHLY UPDATE FOR FEBRUARY/MARCH**

#### **RESOLUTION 2022/89**

Moved: Cr Melissa Rees

Seconded: Cr Dennis Brady

That:

1. The Director of Environment, Tourism and Economic Development Report No. R22/72 be received and noted.

**CARRIED**

### **9.2 DEVELOPMENT DATA FEBRUARY 2022**

#### **RESOLUTION 2022/90**

Moved: Deputy Mayor Paul Phillips

Seconded: Cr Dennis Brady

That:

The Director Environment, Tourism and Economic Development Report No. R22/80 be received and noted.

**CARRIED**

## **10 INFRASTRUCTURE SERVICES**

### **10.1 DRAFT CENTRAL WEST AND ORANA TRANSPORT STRATEGY**

#### **RESOLUTION 2022/91**

Moved: Cr Melissa Rees

Seconded: Cr Elaine Bendall

That

1. The Director of Infrastructure Service Report No. R22/54 be received and noted
2. Council submit comments discussed within this report on the Draft Central West and Orana Regional Transport Plan to TfNSW by 31 March 2022.

**CARRIED**

**10.2 FY21/22 ROADWORKS MONTHLY UPDATE FOR FEBRUARY****RESOLUTION 2022/92**

Moved: Cr Elaine Bendall

Seconded: Deputy Mayor Paul Phillips

That

1. The Director of Infrastructure Service Report No. R22/70 be received and noted.

**CARRIED**

**10.3 FY21/22 UTILITIES MONTHLY UPDATE FOR FEBRUARY****RESOLUTION 2022/93**

Moved: Deputy Mayor Paul Phillips

Seconded: Cr Elaine Bendall

That

1. The Director Infrastructure Services Report No. R22/73 be received and noted.

**CARRIED**

**10.4 FY21/22 URBAN WORKS MONTHLY UPDATE FOR FEBRUARY****RESOLUTION 2022/94**

Moved: Cr Elaine Bendall

Seconded: Cr Judith Bartholomew

That the Director Infrastructure Services Report No. R22/77 be received and noted.

**CARRIED**

**10.5 GUM BEND LAKE ADVISORY COMMITTEE NOMINATIONS**

**It was moved** Cr Carter and Cr Brady that

1. The Director Infrastructure Services report R22/85 be received and noted.
2. Council determine a direction for the Gum Bend Lake Advisory Committee.
3. Council write to the three community members who nominated for the Gum Bend Lake Committee and advise them of Council's decision.

**An amendment was moved** Cr Rees and Cr Brady that

1. The Director Infrastructure Services report R22/85 be received and noted.
2. That Council accept the nominations of Todd Smith, Colin Doonan and Meg Crouch to reform the Committee.
3. Re-advertise for further nominations to the vacant committee positions.

**RESOLUTION 2022/95**

**The amendment** was put to the vote and **CARRIED**

## 10.6 CONDOBOLIN CEMETERY ADVISORY COMMITTEE NOMINATIONS

**It was moved** Cr Carter and Cr Brady that

1. The Director Infrastructure Services report R22/86 be received and noted.
2. Council determine a direction for the Condobolin Cemetery Advisory Committee.
3. Council write to the two community members who nominated for the Condobolin Cemetery Committee and advise them of Council's decision.

**An amendment was moved** Cr Blewitt and Cr Bendall that

1. The Director Infrastructure Services report R22/86 be received and noted.
2. That Council accept the nominations of Jeffrey Grogan and Elizabeth Riley to reform the Committee.
3. Re-advertise and call for a second round of nominations to the committee.

### RESOLUTION 2022/96

**The amendment** was put to the vote and **CARRIED**

Councillors questioned which schools had received information packs from Koori Kids. The Director Corporate and Community Services advised the meeting that Lake Cargelligo Central School, Saint Francis Xavier Primary School, Condobolin High School, Condobolin Public School, Euabalong West Public School and St Joseph's Primary School received packs. Will request a response regarding why Tottenham and Tullibigeal schools were not included

## 11 DEPUTATIONS

Nil

## 12 NOTICES OF MOTION

### 12.1 NOTICE OF MOTION - ELECTION TERM

#### RESOLUTION 2022/97

Moved: Cr Peter Harris

Seconded: Deputy Mayor Paul Phillips

That:

1. Lachlan Shire Council communicates with the Office of Local Government and the Minister for Local Government and seek support from Country Mayors with regards to extending the current Council election term to the normal four (4) year cycle with elections being held in September 2025. This will not only be a cost saving to NSW Councils but will also afford the opportunity for the newly elected councils to enact their Community Strategic plans over that period.

**CARRIED**

## 13 NOTICES OF RESCISSION

Nil

**14 DELEGATES REPORT****14.1 COUNTRY MAYOR'S ASSOCIATION OF NEW SOUTH WALES****RESOLUTION 2022/98**

Moved: Cr Dennis Brady

Seconded: Deputy Mayor Paul Phillips

That Council

1. Read and note Delegate's report no R22/82.

**CARRIED**

The General Manager congratulated the Mayor on his election to the Country Mayors executive.

Cr Harris reported that he and Cr Phillips attended the Special Local Government Conference 28.02.2022 – 02.03.2022 and felt it was a successful event. Cr Harris attended the Rural and Regional Health workshop, panels on Climate change – the gap between recognition and action and Working together to combat the Housing Crisis. He thanks Council for allowing him to attend.

Cr Phillips thanked Jon Shillito for his leadership and guidance at the conference.

Cr Brady reported that he attended the Mining & Energy Related Councils NSW meeting on 18 March 2022, has was elected to the executive.

**15 CORRESPONDENCE**

Nil

**16 QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN**

Nil

**17 PETITIONS**

Nil



## **18 CLOSED SESSION**

### **RESOLUTION 2022/99**

Moved: Cr Dennis Brady

Seconded: Cr Melissa Blewitt

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

#### **18.1 Audit Engagement Plan for the financial year ended 30 June 2022**

This matter is considered to be confidential under Section 10A(2)f of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with details of systems and/or arrangements that have been implemented to protect council, councillors, staff and Council property.

#### **18.2 Appointment of Internal Auditor for 4 years 2022-2025**

This matter is considered to be confidential under Section 10A(2)c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

#### **18.3 Tender Assessment - Supply of Crushed Gravel and Stone 2022-2025**

This matter is considered to be confidential under Section 10A(2)di of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

#### **18.4 Tender Assessment - Plant Hire**

This matter is considered to be confidential under Section 10A(2)di of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

#### **18.5 Murie and Smyth's Culvert installation**

This matter is considered to be confidential under Section 10A(2)dii of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a competitor of the council.

#### **18.6 Budget 22.23 draft Fees and Charges**

This matter is considered to be confidential under Section 10A(2)dii of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a competitor of the council.

#### **18.7 Appointment of Audit, Risk and Improvement Committee Chair**

This matter is considered to be confidential under Section 10A(2)a of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

**1.1 Tender Assessment - Foster Street Upgrade**

This matter is considered to be confidential under Section 10A(2)di and dii of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it and information that would, if disclosed, confer a commercial advantage on a competitor of the council.

**CARRIED****RESOLUTION 2022/100**

Moved: Cr Dennis Brady  
Seconded: Cr Elaine Bendall

That Council moves out of Closed Council into Open Council.

**CARRIED****18.1 AUDIT ENGAGEMENT PLAN FOR THE FINANCIAL YEAR ENDED 30 JUNE 2022****RESOLUTION 2022/101**

Moved: Cr Elaine Bendall  
Seconded: Cr Peter Harris

That the Director Corporate and Community Services Report R22/63 be received and noted.

**CARRIED****18.2 APPOINTMENT OF INTERNAL AUDITOR FOR 4 YEARS 2022-2025****RESOLUTION 2022/102**

Moved: Cr Peter Harris  
Seconded: Cr Elaine Bendall

1. That the Director Corporate and Community Services Report No. R22/65 be formally received and noted.

**CARRIED****RESOLUTION 2022/103**

Moved: Cr Dennis Brady  
Seconded: Cr Peter Harris

That Council appoint Lambourne Partners as the Internal Auditor for the four years 2022-2025.

**CARRIED**

**18.3 TENDER ASSESSMENT - SUPPLY OF CRUSHED GRAVEL AND STONE 2022-2025****RESOLUTION 2022/104**

Moved: Cr Melissa Rees

Seconded: Deputy Mayor Paul Phillips

That

1. The Director Infrastructure Services Report R22/78 be received and noted
2. Council accept the tender from Mays Earthmoving Pty Ltd for gravel winning and crushing services
3. Council accept the offer from Mays Earthmoving Pty Ltd for the supply of gravel from Milby quarry at the rates quoted
4. Council accept the offer from Ross Brothers Excavations for supply of gravel at the rates quoted
5. The Mayor and General Manager be authorised to execute contract documents and affix the Council seal (if required)

**CARRIED**

**18.4 TENDER ASSESSMENT - PLANT HIRE****RESOLUTION 2022/105**

Moved: Cr Peter Harris

Seconded: Cr Dennis Brady

That

1. Council receive and note Director Infrastructure Services Report R22/79
2. Tendered rates for the plant and equipment term panel be accepted for all Tenders received (including late tenders)
3. The General Manager be authorised to execute the contract documentation

**CARRIED**

**18.5 MURIE AND SMYTH'S CULVERT INSTALLATION****RESOLUTION 2022/106**

Moved: Deputy Mayor Paul Phillips

Seconded: Cr Judith Bartholomew

That

1. Receive and note Director Infrastructure Services report R22/83
2. Rescind Resolution 2022/40.
3. The revised tender submission from McMahon Services be accepted.
4. The Mayor and General Manager be authorised to execute the contract documents and affix the Council seal.

**CARRIED**

**18.6 BUDGET 22.23 DRAFT FEES AND CHARGES****RESOLUTION 2022/107**

Moved: Cr Elaine Bendall

Seconded: Deputy Mayor Paul Phillips

That:

1. The Director Corporate & Community Services Report R22/76 be received and noted
2. Any changes proposed be incorporated with the final Fees and Charges document, due to be presented to Council at its budget workshop on 13 April 2022

**CARRIED**

**18.7 APPOINTMENT OF AUDIT, RISK AND IMPROVEMENT COMMITTEE CHAIR****RESOLUTION 2022/108**

Moved: Deputy Mayor Paul Phillips

Seconded: Cr Peter Harris

That

1. The Director Corporate & Community Services Report R22/30 be received and noted.
2. Council appoint Graeme Fleming as the Audit, Risk and Improvement Committee Chairperson for a 2 year period from 23 March 2022 with an option for a further two years, dependent on in force legislation and on achieving a satisfactory performance appraisal.
3. Set the Chairperson fee at \$1,200 per meeting, and pay travel and other expenses as per the adopted Audit, Risk and Improvement Committee Fees, Reasonable Expenses and Facilities Policy.

**CARRIED 8 TO 1**

**1.1 TENDER ASSESSMENT - FOSTER STREET UPGRADE****RESOLUTION 2022/109**

Moved: Deputy Mayor Paul Phillips

Seconded: Cr Peter Harris

That

1. The Director Infrastructure Services Late Report R22/93 be received and noted
2. Council resolve to decline to accept all Tender submitted in response to IFT2022/03 Foster Street Upgrade, Lake Cargelligo;
3. Council Authorise the General Manager or their delegate to enter into direct negotiations with any person with a view to entering a contract in relation to the subject matter of the IFT;
4. Council note that the reason for entering into direct negotiations is that it is not expected that further market testing will provide a more satisfactory result;
5. Following the completion of further negotiations the Director of Infrastructure Services present a further report for Council's consideration.

**CARRIED**

The Mayor thanked Jon Shillito for undertaking the role of Acting General Manager. He thanked the three Directors for the excellent support of himself and the other Councillors. He then welcomed the General Manager back from holidays.

Cr Bendall thanked Carlyne Marchant, Robyn Ryan, Guy Marchant and Jon Shillito for their work at the recent 'Music and Screen on the Green' at Lake Cargelligo, which was a great success.

**The Meeting closed at 5.15pm.**

**The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 27 April 2022.**

.....  
**CHAIRPERSON**

**4 MAYORAL MINUTE**

**4.1 MEETINGS AND FUNCTIONS - APRIL**

**TRIM Number: R22/112**

**Author: Executive Assistant - General Management**

**PURPOSE**

To inform Council of the Meetings and Functions attended by the Mayor and Deputy Mayor for the month of April.

**SUPPORTING INFORMATION**

25<sup>th</sup> March - Oversight of the Statement of Strategic Regional Priorities (SSRP) process Subcommittee, online meeting

28<sup>th</sup> March – Country Mayor’s Executive Meeting, online meeting

30<sup>th</sup> March – Council Strategic Planning Day, Council Chambers, Condobolin

31<sup>st</sup> March – CNSWJO Board visit to Canberra Parliament House

12<sup>th</sup> April – Citizenship Ceremony, Tottenham Memorial Hall

13<sup>th</sup> April - Budget Workshop, Council Chambers, Condobolin

13<sup>th</sup> April - Strategic Briefing, Council Chambers, Condobolin

14th April - Parkes-Lachlan Shire Engagement F2F – Department of Health, online meeting

22<sup>nd</sup> April - Oversight of the Statement of Strategic Regional Priorities (SSRP) process Subcommittee, Orange

27<sup>th</sup> April – Ordinary Meeting of Council, Lake Cargelligo Memorial Hall

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP 4.2 Strong effective and responsive Council

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That Council

1. Read and note Mayoral Minute no R22/112.

**5 PUBLIC FORUM**

Graham Skipworth – Railway upgrade concerns

CatholicCare, Mark Noonan and Dallas Haynes – DA2021/47

**6 DISCLOSURE OF INTEREST**

**7 GENERAL MANAGER**

**7.1 ACTIVE RESOLUTIONS - APRIL**

**TRIM Number: R22/114**

**Author: Executive Assistant - General Management**

**PURPOSE**

To provide Council with any Active Resolutions as at April 2022.

**SUPPORTING INFORMATION**

The Active Resolutions are attached.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP 4.2 Strong responsive and effective Council

**ATTACHMENTS**

1. Attachment A [↓](#)

**RECOMMENDATION**

That Council

1. Receive and note General Manager's report no R22/114.



**ACTIVE RESOLUTIONS AS AT 27 APRIL 2022**

**LACHLAN SHIRE COUNCIL  
REPORT TO COUNCIL MEETING  
TO BE HELD ON 27 APRIL 2022**

**AUTHOR: GENERAL MANAGER**

Date	Dept.	Resolution	Action Taken to Date	Expected Completion
APR 22	GM	<p><b>97/2022 NOTICE OF MOTION – ELECTION TERM</b></p> <p><b>RESOLVED THAT</b></p> <p>Lachlan Shire Council communicates with the Office of Local Government and the Minister for Local Government and seek support from Country Mayors with regards to extending the current Council election term to the normal four (4) year cycle with elections being held in September 2025. This will not only be a cost saving to NSW Councils but will also afford the opportunity for the newly elected councils to enact their Community Strategic plans over that period.</p> <p style="text-align: right;">Harris/Phillips</p>	Not commenced	MAY 2022
JULY 21	GM	<p><b>123/2021 MAYORAL MINUTE – ELIZABETH MCGREGOR PLAQUE</b></p> <p><b>RESOLVED THAT:</b></p> <p>Council support the unveiling of a plaque for Elizabeth McGregor at Memorial Park Condobolin and agree to contribute a maximum of \$6,800 to the cost of the project as detailed in the request from the Operation Pilgrimage Group.</p> <p style="text-align: right;">Harris/Blewitt</p>	Ongoing	NOVEMBER 2022

MAR 22	ETED	<p><b>75/2022 CONDOBOLIN AND DISTRICT HISTORICAL MUSEUM – EXTENSION TO MUSEUM AND DISPLAY ENHANCEMENTS PROJECT</b></p> <p><b>RESOLVED THAT</b></p> <p>Discussions be held with the Condobolin and District Historical Society regarding the project and determine how the available funds can be utilised and seek variations from the grant body to allow the funds to be spent.</p> <p style="text-align: right;">Mortimer/Bendall</p>	<p>A meeting will be organised with the Condobolin and District Historical Society regarding the project before discussions are held with the grant body.</p>	MAY 2022
MAR 22	ETED	<p><b>74/2022 TOTTENHAM CARAVAN PARK MANAGEMENT OPTION AND ENHANCEMENT</b></p> <p><b>RESOLVED THAT</b></p> <p>That Council seek tenders for the operation and management of Tottenham Caravan Park, through a management contract which outlines the proposed enhancement works that will be undertaken, once the LRCI Phase 3 project proposal is approved.</p> <p style="text-align: right;">Harris/Phillips</p>	<p>The funding has now been approved under LRCI Phase 3. Tenders will now be sought for the operation and management of the caravan park.</p> <p>COMPLETE</p>	COMPLETE
AUGUST 21	ETED	<p><b>172/2021 DRAFT BUSHFIRE PRONE LAND MAP</b></p> <p><b>RESOLVED THAT</b></p> <p>Following receipt of the revised mapping from the NSW RFS, the revised draft Bush Fire Prone Land Map be placed on public exhibition for a minimum period of 28 days and public submissions be invited on the revised draft map.</p> <p>A further report be presented to Council, following the completion of the public exhibition period, detailing any submissions received during the public exhibition period and to allow Council to consider the adoption of the map prior to it being sent to the Commissioner of NSW RFS for review and certification.</p> <p style="text-align: right;">Harris/Brady</p>	<p>As a result staff have met with the RFS and now have a revised map from the RFS. Due to the number of matters on public exhibition at the moment the exhibition of these draft maps has been deferred. Public exhibition is now proposed to be undertaken towards the end of April. A report</p>	JUNE 2022

			will be provided to the Council meeting in June 2022.	
JUNE 21	ETED	<p><b>142/2021 UPDATE ON GOVERNMENT FLOOD PRONE LAND PACKAGE</b></p> <p><b>RESOLVED THAT</b></p> <p>Council decide not to opt in to the new optional "special flood considerations" clause at this time.</p> <p>A further report be presented to Council in relation to the implications for the new flood planning package.</p> <p style="text-align: right;">Harris/Hall</p>	<p>A report will be provided to the Council meeting in May. Clarification and advice are being sought from Penrith City Council and an external consultant.</p>	MAY 2022
JUNE 21	ETED	<p><b>141/2021 PLANNING PROPOSAL - AMENDMENT TO LACHLAN LOCAL ENVIRONMENTAL PLAN 2013 TO ALLOW AN ADDITIONAL PERMITTED USE FOR A "VEHICLE REPAIR STATION" AT 48 BROWNIES LANE, TOTTENHAM</b></p> <p><b>RESOLVED THAT</b></p> <p>Council endorse the preparation and lodgement of a planning proposal to amend Lachlan Local Environmental Plan 2013, to have "Vehicle Repair Station" listed as an Additional Permitted Use in Schedule 1 at 48 Brownies Lane, Tottenham, being Lots 68, 69 and 162 DP 753968 that is currently zoned R5 Large Lot Residential.</p> <ol style="list-style-type: none"> <li>3. Council approve the Planning Proposal for public authority consultation and public exhibition in accordance with any conditions imposed under the Gateway Determination.</li> <li>4. Council seek authority from the Department of Planning, Industry and Environment to exercise the delegation of all functions of the relevant local plan making authority under Section 3.36 of the</li> </ol>	<p>The planning proposal has been lodged with DPE. A gateway determination has been issued and a number of matters have been clarified with DPE to allow public exhibition to commence. The planning proposal is expected to go on exhibition in early May 2022.</p>	JULY 2022

		<p>Environmental Planning and Assessment Act 1979 to make the local environmental plan to put into effect the Planning Proposal.</p> <p>5. Authority be delegated to the General Manager to make any minor variations to the Planning Proposal, following receipt of the Gateway Determination.</p> <p>6. A further report be brought back to Council following the public exhibition of the Planning Proposal detailing any submissions received during the public exhibition period.</p> <p><u>In Favour:</u> Crs John Medcalf, Paul Phillips, Elaine Bendall, Melissa Blewitt, Dennis Brady, Mark Hall, Peter Harris, Melissa Rees and Brian Nelson</p> <p><u>Against:</u> Nil</p>		
MAY 21	ETED	<p><b>92/2021 HONOUR ROLL/ACKNOWLEDGEMENT BOARD</b></p> <p><b>RESOLVED THAT</b></p> <p>That an Acknowledgement Board project be considered, along with other meritorious projects, for a funding application under the Stronger Country Communities Fund – Round 4.</p> <p>Subject to Council approval, and a successful grant application for the Acknowledgement Board project, expressions of interest be invited from community members to assist with the determination of appropriate criteria for a person's name to be considered for inclusion on the board. The advisory group is also to make recommendations to Council on the initial list of people's names for inclusion on the board.</p> <p>A further report be presented to Council following determination of the project funding application.</p> <p style="text-align: right;">Harris/Brady</p>	<p>The project was not supported by Council for funding under the Stronger Country Communities Fund – Round 4. Other funding opportunities will now need to be identified.</p>	MAY 2022

DEC 20	ETED	<p><b>348/2020 DRAFT BUSH FIRE PRONE LAND MAP</b></p> <p><b>RESOLVED THAT</b></p> <p>Council adopt the recommendations of the report prepared by Integrated Consulting, as attached to this report.</p> <p>Following the completion of the tasks, recommended in Integrated Consulting's report, the draft Bush Fire Prone Land map be placed on public exhibition for a minimum period of 28 days (which will be extended over the Christmas period in accordance with the Community Participation Plan) and public submissions be invited on the draft map.</p> <p>A further report be presented to Council, following the completion of the public exhibition period, detailing any submissions received during the public exhibition period and to allow Council to consider the adoption of the plan prior to it being sent to the Commissioner of NSW RFS for review and certification.</p> <p style="text-align: right;">Harris/Bendall</p>	<p>The draft Bush Fire Prone Land Map (BFPLM) was on public exhibition until 7 April 2021.</p> <p>Public submissions have been reviewed by Council officers and a response was sent in June to NSW RFS to review.</p> <p>NSWRFS have met with Council staff to provide further feedback.</p> <p>Council resolved to re-exhibit the draft maps once received from the NSW RFS before a report is presented to Council for consideration/ adoption of the draft maps.</p> <p>Updated maps have been received and public exhibition can now commence. The exhibition was delayed, for the reasons outlined above. A report will be</p>	JUNE 2022
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			provided to Council in June.	
SEPT 20	ETED	<p><b>PLANNING PROPOSAL-AMENDMENT OF LACHLAN LOCAL ENVIRONMENTAL PLAN 2013 TO INCLUDE MURRIN BRIDGE</b></p> <p><b>RESOLVED THAT</b></p> <p>Council endorse the preparation and lodgement of a planning proposal to amend Lachlan Local Environmental Plan 2013 to include the Murrin Bridge area.</p> <p>Council approve the Planning Proposal for public authority consultation and public exhibition in accordance with any conditions imposed under the Gateway Determination.</p> <p>Council seek authority from the Department of Planning, Industry and Environment to exercise the delegation of all functions of the relevant local plan making authority under Section 3.36 of the Environmental Planning and Assessment Act 1979 to make the local environmental plan to put into effect the Planning Proposal.</p> <p>Authority be delegated to the General Manager to make any minor variations to the Planning Proposal, following receipt of the Gateway Determination.</p> <p>A further report be brought back to Council following the public exhibition of the Planning Proposal detailing any submissions received during the public exhibition period.</p> <p style="text-align: right;">Hall/Phillips</p>	<p>Discussions were held with representatives of the Department of Planning, Industry and Environment. They advised that a Planning Proposal may not be required and undertook an internal review to determine if this was the case. DPIE advised that this could not be done and that we needed to proceed with a Planning Proposal. The Planning Proposal was lodged with DPIE under PP2022-0169. DPIE have now advised that it can be done and we are working with DPIE and Cobar Shire Council to complete the administrative tasks to include Murrin Bridge into Lachlan LEP 2013.</p>	MAY 2022

FEB 20	ETED	<p><b>353/2019 COMPULSORY ACQUISITION OF CROWN LAND FOR THE EXPANSION OF THE WASTE FACILITY AND THE CREATION OF A NEW ACCESS ROAD AT LAKE CARGELLIGO.</b></p> <p><b>RESOLVED THAT</b></p> <p>Council proceed with the compulsory acquisition of the land known as Lot: 7308 and DP: 1151003 and Lot: 79 DP: 752333 for the purpose of Lake Cargelligo Waste Facility Landfill Expansion in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.</p> <p>Council make an application to the Minister and the Governor for approval to acquire Lot: 7308 DP: 1151003 and Lot: 79 DP: 752333 by compulsory process under section [186(1) of the Local Government Act.</p> <p>That the land is to be classified as operational land.</p> <p>Council proceed with the compulsory acquisition of the land described as Lot: 7006 DP: 1029763, Lot: 7005 DP: 1029763, Lot: 7009 DP: 1057453 and Lot: 7308 DP: 1151003 for the purpose of road access in accordance with the requirements of the Land Acquisition (Just Terms Compensation) Act 1991.</p> <p>Council make an application to the Minister and the Governor for approval to acquire Lot: 7006 DP: 1029763, Lot: 7005 DP: 1029763, Lot: 7009 DP: 1057453 and Lot: 7308 DP: 1151003 by compulsory process under section 177(1) of the Roads Act.</p> <p>The General Manager be delegated authority to sign the application and affix Council's Seal.</p> <p style="text-align: right;">Brady/Hall</p>	<p>The Minister for Local Government has approved Council undertaking pre-acquisition procedures and the additional procedures to address Native Title in relation to the land. Proposed Acquisition Notices (PANs) will now be issued to the relevant parties in accordance with the <i>Land Acquisition (Just Terms Compensation) Act 1991</i>.</p> <p>Meetings were held in early February with a company that specialises in Crown land matters to determine whether they can provide any assistance in this matter and further correspondence is now taking place to expedite the matter.</p>	MAY 2022
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<p>FEB 18</p>	<p>ETED</p>	<p><b>28/18 LAKE CARGELLIGO WASTE FACILITY – LAND ACQUISITION RESOLVED THAT:</b>                  Approve the proposal to acquire 72,700 square metres of crown land comprising part lot 7308 DP 1151003, lot 7009 DP 1057453 and lots 7005 and 7006 DP: 1029763.                   Authorise the General Manager to lodge a Compulsory Acquisition Consent to Acquire Crown Land Application to the Department of Industry – Lands.                   The DIS provide an estimated cost of the access road to the March Ordinary Council meeting.</p>	<p>NSW Aboriginal Land Council has sent a letter to the Minister requesting a part withdrawal of the Aboriginal Land Claim (ALC) from respective lots identified for acquisition, resolving the ALC matter.                   Status search undertaken by NSW Crown Lands revealed no past use has extinguished or resolved Native Title. Council’s Native Title Manager is investigating the process to resolve or extinguish Native Title.                   Refer to resolution above. The matter above needs to be resolved before the acquisition process can continue.</p>	<p>MAY 2022</p>
<p>DEC 2017</p>	<p>ETED</p>	<p><b>326/17 HERITAGE COMMITTEE MEETING 22 NOVEMBER 2017 RESOLVED THAT:</b>                  Adopt the recommendations made by the Heritage Advisory Committee as follows;                   a) That Council implement a Conservation Management Plan for small rural cemeteries within the Shire.                  b) That Council award \$6,000 to Meredith Ervin for works to the NAB and residence in Lake Cargelligo; \$6,000 to Katrina &amp; Jim Thomas for</p>	<p>Melrose Homestead – funds acquitted.                  Cemetery funds acquitted. Ervin – works not complete and funds now no longer available. The Heritage Advisor has provided a quote for the</p>	<p>2022– Progressive delivery and completion.</p>



		restoration works at Melrose Homestead, and \$2,000 to the Tottenham & Albert Cemetery Committee for headstone restoration.  Rees/ Frankel	preparation of the CCMP for \$9,900. The Heritage Advisor was initially to prepare the plan for Condobolin in December 2018. However the heritage advisor was focused on the completion of the Beech Periscope in Memorial Park and ensuring that Council submitted applications for a number of grants which were available in the heritage space, including the grant for the Aboriginal Heritage Study. The Heritage Advisor visited Tottenham, Albert and Fifield cemeteries in May 2020. Draft Plans for Albert, Tottenham, Tullibigeal and Fifield have been provided by the Heritage Advisor and are being reviewed by Council Officers.	
APR 22	C&CS	<b>108/2022 APPOINTMENT OF AUDIT, RISK AND IMPROVEMENT COMMITTEE CHAIR</b> <b>RESOLVED THAT</b> Council appoint Graeme Fleming as the Audit, Risk and Improvement Committee Chairperson for a 2 year period from 23 March 2022 with an option for a further two years, dependent on in force legislation and on achieving a satisfactory performance appraisal.	28/3/22 Letter issued formalising appointment. COMPLETE	COMPLETE

		Set the Chairperson fee at \$1,200 per meeting, and pay travel and other expenses as per the adopted Audit, Risk and Improvement Committee Fees, Reasonable Expenses and Facilities Policy.  Phillips/Harris (8:1)		
APR 22	C&CS	<b>107/2022 BUDGET 22.23 DRAFT FEES AND CHARGES</b> <b>RESOLVED THAT</b> Any changes proposed be incorporated with the final Fees and Charges document, due to be presented to Council at its budget workshop on 13 April 2022.  Bendall/Phillips	COMPLETE	COMPLETE
APR 22	C&CS	<b>103/2022</b> That Council appoint Lambourne Partners as the Internal Auditor for the four years 2022-2025.  Brady/Harris	Correspondence issued. COMPLETE	COMPLETE
APR 22	C&CS	<b>87/2022 DONATIONS</b> <b>RESOLVED THAT</b> Council provide a donation of \$1000 to the Condobolin Clay Target Club Inc. for their 2022 Annual Club Champion Shoot. Council provide a of \$200 donation directly to the Biggest Morning Tea through the Cancer Council.  Brady/Bendall	Correspondence issued 30/3/22. Condobolin Clay Target Club received donation of \$1,000 on 31/3/2022.  31/03/2022 Council donated \$200.00 to Cancer Council NSW for the Biggest Morning Tea COMPLETE	COMPLETE
APR 22	C&CS	<b>84/2022 MAYORAL MINUTE – DONATION THROUGH GIVIT OR THE AUSTRALIAN RED CROSS FLOODS APPEAL</b> <b>RESOLVED THAT</b> Council note the significant weather event across eastern New South Wales and Queensland and acknowledge the work of emergency services personnel and volunteers.	On 31/03/2022 Council donated \$1,000 to GIVIT.  COMPLETE	COMPLETE

		<p>Council donate \$1,000 from the donations budget to GIVIT for the NSW Flood Appeal.</p> <p style="text-align: right;">Brady/Bendall</p>		
MAR 22	C&CS	<p><b>72/2022 TENDERING - REGIONAL CONTRACT FOR THE SUPPLY AND DELIVERY OF BULK FUEL (JROC)</b>  <b>RESOLVED THAT</b>                  Council agrees to participate in a regional contract for the supply and delivery of bulk fuel.</p> <p>The Central NSW Joint Organisation of Council's be advised of Council's decision.</p> <p style="text-align: right;">Harris/Mortimer</p>	<p>Emailed Central West JO advising of Council's decision 24/2/22                  COMPLETE</p>	COMPLETE
FEB 22	C&CS	<p><b>13/2022 AUDIT RISK AND IMPROVEMENT COMMITTEE RECRUITMENT PROCESS</b>                  The draft Expression of Interest package for the recruitment of the ARIC Chairperson be adopted.</p> <p>The draft ARIC Chairperson Performance Review procedure be adopted.</p> <p style="text-align: right;">Brady/Mortimer</p>	COMPLETE	COMPLETE
OCT 21	C&CS	<p><b>253/3021 LEASE AGREEMENT – 17 MCDONNELL ST CONDOBOLIN</b>  <b>RESOLVED THAT</b>                  A new 5 year lease be offered to Forbes Veterinary Clinic for the use of 17 McDonnell Street Condobolin, as per option 1 of the report.</p> <p>The new lease document be prepared by Council's legal representative registered with NSW Land Registry Services once signed by both parties.</p> <p>The Mayor and General Manager be authorised to sign the new lease agreement and attach the Council Seal if required.</p> <p style="text-align: right;">Bendall/Phillips</p>	<p>Lease submitted to the lessee's for signing.</p> <p>IN PROGRESS</p>	IN PROGRESS
APR 22	IS	<p><b>109/2022 TENDER ASSESSMENT – FOSTER STREET UPGRADE</b>  <b>RESOLVED THAT</b>                  Council resolve to decline to accept all Tender submitted in response to IFT2022/03 Foster Street Upgrade, Lake Cargelligo;</p>	<p>Negotiation with the tenderers is continuing with high likelihood of positive outcome.</p>	MAY 2022

		<p>Council Authorise the General Manager or their delegate to enter into direct negotiations with any person with a view to entering a contract in relation to the subject matter of the IFT;</p> <p>Council note that the reason for entering into direct negotiations is that it is not expected that further market testing will provide a more satisfactory result;</p> <p>Following the completion of further negotiations the Director of Infrastructure Services present a further report for Council's consideration.</p> <p style="text-align: right;">Phillips/Harris</p>		
APR 22	IS	<p><b>106/2022 MURIE AND SMYTH'S CULVERT INSTALLATION</b></p> <p><b>RESOLVED THAT</b></p> <p>Rescind Resolution 2022/40.</p> <p>The revised tender submission from McMahon Services be accepted.</p> <p>The Mayor and General Manager be authorised to execute the contract documents and affix the Council seal.</p> <p style="text-align: right;">Phillips/Bartholomew</p>	<p>Letter of acceptance and contract documents have been sent to all contractors for signing and return to Council.</p>	MAY 2022
APR 22	IS	<p><b>105/2022 TENDER ASSESSMENT – PLANT HIRE</b></p> <p><b>RESOLVED THAT</b></p> <p>Tendered rates for the plant and equipment term panel be accepted for all Tenders received (including late tenders).</p> <p>The General Manager be authorised to execute the contract documentation.</p> <p style="text-align: right;">Harris/Brady</p>	<p>Letters of acceptance and contract documents have been sent to all contractors for signing and return to Council.</p>	MAY 2022
APR 22	IS	<p><b>104/4022 TENDER ASSESSMENT – SUPPLY OF CRUSHED GRAVEL AND STONE 2022-2025</b></p> <p><b>RESOLVED THAT</b></p>	<p>Letters of acceptance and contract documents have been sent to all contractors for signing and return to Council.</p>	MAY 2022

		<p>Council accept the tender from Mays Earthmoving Pty Ltd for gravel winning and crushing services</p> <p>Council accept the offer from Mays Earthmoving Pty Ltd for the supply of gravel from Milby quarry at the rates quoted</p> <p>Council accept the offer from Ross Brothers Excavations for supply of gravel at the rates quoted</p> <p>The Mayor and General Manager be authorised to execute contract documents and affix the Council seal (if required).</p> <p style="text-align: right;">Rees/Phillips</p>		
APR 22	IS	<p><b>96/2022 CONDOBOLIN CEMETTERY ADVISORY COMMITTEE NOMINATIONS</b></p> <p><b>RESOLVED THAT</b></p> <p>That Council accept the nominations of Jeffrey Grogan and Elizabeth Riley to reform the Committee.</p> <p>Re-advertise and call for a second round of nominations to the committee.</p> <p style="text-align: right;">Blewitt/Bendall</p>	Re-advertising for nominations to advisory committee in progress and closed 14 April 2022	MAY 2022
APR 22	IS	<p><b>95/2022 GUM BEND LAKE ADVISORY COMMITTEE NOMINATIONS</b></p> <p><b>RESOLVED THAT</b></p> <p>That Council accept the nominations of Todd Smith, Colin Doonan and Meg Crouch to reform the Committee.</p> <p>Re-advertise for further nominations to the vacant committee positions.</p> <p style="text-align: right;">Rees/Brady</p>	Re-advertising for nominations to advisory committee in progress and closed 14 April 2022	MAY 2022
APR 22	IS	<p><b>91/2022 DRAFT CENTRAL WEST AND ORANA TRANSPORT STRATEGY</b></p> <p><b>RESOLVED THAT</b></p> <p>Council submit comments discussed within this report on the Draft Central West and Orana Regional Transport Plan to TfNSW by 31 March 2022.</p> <p style="text-align: right;">Rees/Bendall</p>	Comments submitted to TfNSW	COMPLETE

MAR 22	IS	<p><b>76/2022 TENDER ASSESSMENT – CNSWJO SUPPLY OF LINEMARKING SERVICES</b></p> <p><b>RESOLVED THAT</b></p> <p>Council accept the tenders from</p> <p style="padding-left: 40px;">Avante Linemarking, Central West Linemarking, COMPLETE Linemarking, and Oz Linemarking</p> <p>for the supply and delivery of line marking services and advise CNSWJO of that decision.</p> <p>The Mayor and General Manager be authorised to sign the contract documents and affix the Council seal if required.</p> <p style="text-align: right;">Harris/Bendall</p>	<p>Contract Documents supplied to tenderers. Awaiting returned documents</p>	MAY 2022
MAR 22	IS	<p><b>63/2022 LAKE CARGELLIGO CRICKET NETS – LICENCE WITH DEPARTMENT OF EDUCATION</b></p> <p><b>RESOLVED THAT</b></p> <p>Council decline to accept and sign the proposed licence agreement with Secretary of the Department of Education and investigate an alternate location to construct the Lake Cargelligo Cricket Nets.</p> <p style="text-align: right;">Harris/Phillips</p>	<p>DET advised of resolution.</p> <p>Meeting held with Lake Cargelligo Principal to discuss the matter further. He requested that amendments be made to the licence to find a compromise</p>	MAY 2022
FEB 22	IS	<p><b>32/2022 TREE ASSESSMENT – 47 ORANGE STREET, CONDOBOLIN</b></p> <p>The tree in front of 47 Orange Street be removed as requested and be replaced with a more suitable species of street tree.</p> <p>Plant two additional new suitable trees in appropriate location, with a view to the removal of the other mature Sugar Gum trees in future years.</p> <p style="text-align: right;">Rees/Bendall</p>	<p>Tree removed. New trees to be planted</p>	MAY 2022

OCT 21	IS	<p><b>246/2021 TREE ASSESSMENT – 50 BATHURST STREET, CONDOBOLIN</b></p> <p><b>RESOLVED THAT</b></p> <p>Council decline the request for removal and replacement of the tree due to the significant amenity and shade benefit it provides in Bathurst Street.</p> <p>Council reduce the risk to person and property through continuing to trim the tree branches to maintain clearance from the building and awning, lift pavers and trim the troublesome roots and reinstall pavers.</p> <p style="text-align: right;">Hall/Phillips</p>	<p>Proponent advised Tree trimming completed. Footpath maintenance works planned.</p>	<p>MAY 2022</p>
OCT 21	IS	<p><b>243/2021 FY21/22 UTILITIES MONTHLY UPDATE FOR SEPTEMBER</b></p> <p><b>RESOLVED THAT</b></p> <p>Refer the RNSW842 Sewage Effluent Reuse Management System project costings for Tottenham to the Project Steering Committee for further discussion, highlighting the high ongoing cost for the proposed system.</p> <p style="text-align: right;">Harris/Hall</p>	<p>Further discussions required prior to Council reconsidering</p>	<p>APRIL 2022</p>
OCT 21	IS	<p><b>242/2021 LACHLAN SHIRE COUNCIL TRAFFIC COMMITTEE MEETING SEPTEMBER 2021</b></p> <p><b>RESOLVED THAT</b></p> <p>Council support the following recommendations from Traffic Committee:</p> <ul style="list-style-type: none"> <li>(a) The disabled car park at the Canada Street Doctor Surgery in Lake Cargelligo be sign posted and delineated to comply with the relevant Australian Standard and the ramp be modified to be made more mobility friendly by reducing the “lip” in the pavers.</li> <li>(b) The disabled car park at Condobolin Library in Bathurst Street be altered to comply with Australian Standards by reconstructing the kerb and gutter, reducing the slope, adding the line and artwork and the installation of a bollard.</li> </ul>	<p>Works delayed with staff directed to other priorities.</p> <p>COMPLETED</p>	<p>MAY 2022</p> <p>COMPLETED</p>

		<p>(c) The disabled car park at the intersection of Bathurst and William Street be deferred and considered with future CBD upgrades.</p> <p>(d) The “loading zone” signage request be declined, instead install “no parking” sign at the post box to comply with sect 199 of Road Rules Regulations.</p> <p>(e) The design of Maitland Street and Boona Road be adopted. With reprioritisation of Maitland Street, including staggering of Boona Road, the site boards and stop signs.</p> <p>(f) The traffic control plan for West Milby Gymkhana event be endorsed.</p> <p>(g) The design of the traffic facilities in the Foster Street upgrade be endorsed, including Foster, Lake, Canada and Lorne Street intersections, installation of pedestrian islands, disabled parking, line marking and road signage.</p> <p style="text-align: right;">Hall/Phillips</p>	<p>COMPLETED</p> <p>COMPLETED</p> <p>Construction works to commence shortly</p> <p>COMPLETED</p> <p>Tender released. Assessment report to April meeting</p>	<p>COMPLETED</p> <p>COMPLETED</p> <p>MAY 2022</p> <p>COMPLETED</p> <p>APRIL 2022</p>
SEPT 21	IS	<p><b>223/2021 TOTTENHAM RESERVOIR – MURAL PAINTING</b></p> <p><b>RESOLVED THAT</b></p> <p>Council allocate \$10,000 to the Tottenham Mural Project from the reserve for contributions to mural projects.</p> <p>The scope of works for other Water Fund Capital Works items in Tottenham, as follows, be reduced to fund the remediation of the Tottenham Reservoir.</p> <p>a. Water Main renewal \$46,394 – reduce length of water main renewal.</p> <p>b. Tottenham potable water standpipe \$40,000 – reduce scope of works to deliver a partial upgrade.</p> <p style="text-align: right;">Phillips/Harris</p>	<p>Project application rejected for LRCI - phase 3. Alternative funding being investigated</p> <p>Purchase order issued for works</p>	<p>JUNE 2022</p>



JUNE 21	IS	<p><b>147/2021 BURCHER WATER TREATMENT UPDATE</b></p> <p><b>RESOLVED THAT</b></p> <p>The outcomes from the stakeholder information session held on 1 June 2021 be noted.</p> <p>Council provide guidance on the matter of water supply for the community of Burcher.</p> <p style="text-align: right;">Harris/Bendall</p>	Ongoing	Ongoing
MAY 21	IS	<p><b>107/2021 DENISON STREET FOOTPATH CONSTRUCTION REQUEST</b></p> <p><b>RESOLVED THAT</b></p> <p>Consideration be given to allocating \$15,000 for the full replacement of the paved footpath on the eastern side of Denison Street from Molong Street to Oxley Street from a future round of the Local Road and Community Infrastructure Fund.</p> <p>Landscaping, irrigation and turf work in Denison Street, adjacent to the Railway Hotel be completed and maintained by the proprietor of the property subject to the Director of Infrastructure's approval of any proposed work.</p> <p style="text-align: right;">Harris/Phillips</p>	Consideration to be given to this in FY22/23 footpath budget	JUNE 2022
APR 20	IS	<p><b>91/2020 NOTICE OF MOTION - CRICKET NETS LAKE CARGELLIGO</b></p> <p><b>RESOLVED THAT</b></p> <p>The cricket practice nets proposed for construction at the Lake Cargelligo Recreation Ground be relocated to the south west corner of the Lake Cargelligo Central School recreational grounds.</p> <p>Item 1 be subject to an appropriate signed Memorandum of Understanding with the NSW Department of Education.</p> <p style="text-align: right;">Phillips/Hall</p>	Licence amendments being investigated.	MAY 2022

APR 17	IS	<p><b>86/17 PARKS, RESERVES &amp; RECREATIONAL FACILITIES – 5 YEAR STRATEGIC PLAN</b>  <b>RESOLVED THAT</b></p> <ol style="list-style-type: none"> <li>1. Council support the development of a strategic plan for its parks, reserves and recreational facilities using in house staff for the period FY18/19 to FY22/23.</li> <li>2. Director Infrastructure Services and Manager Recreation submit a draft strategic plan for Council consideration before 1 July 2018.</li> </ol> <p style="text-align: right;">Hall/Carter</p>	<p>Dept feedback received for SRA POM.                  Ongoing work required for other POM's.</p>	JUNE 2022
MAR 19	IS	<p><b>2019/54 ASSET MANAGEMENT PLANS - TRANSPORT, WATER, SEWER, BUILDING, RECREATION</b>  <b>RESOLVED THAT</b></p> <p>Council defer advertising the AMP until the schedule of actions are inserted into the document.                  Council note the summary of key issues raised in the asset management plans as identified in this report.                  Council consider the need to increase funding for local roads and potentially other asset classes like buildings (while maintaining a financially sustainable position) as part of the next revision of its Long Term Financial Plan.</p>	<p>DRAFT plans prepared for Parks and Reserves, Utilities, Buildings and Roads.</p> <p>Submission of AMP will be deferred until new Council. Asset Management Policy also to be updated and presented to Council.</p>	JUNE 2022

## 8 CORPORATE AND COMMUNITY SERVICES

### 8.1 COUNCILLOR SUPERANNUATION PAYMENTS FROM 1 JULY 2022.

**TRIM Number:** R22/69

**Author:** Administration Officer - Corporate & Community Services

#### PURPOSE

For Council to provide direction on the payment of Councillor Superannuation from 1 July 2022.

#### SUPPORTING INFORMATION

Office of Local Government Circular 22-04/ 15 March 2022/ A811265

#### BACKGROUND

The Local Government Act 1993 was updated in 2021 to permit Councillor Superannuation payments from 1 July 2022 so long as certain legislative requirements were met.

#### ISSUES AND COMMENTS

Council will be permitted to make superannuation contributions from 1 July 2022 to councillors equivalent to the Superannuation Guarantee Rate paid on behalf of employees.

Councillor includes the Mayor and Deputy Mayor.

The *NSW Local Government Act 1993 section 254B* states the following:

Individual councillors may, in writing, opt out of receiving superannuation contribution payments or opt to receive reduced payments.

A superannuation contribution payment is payable at the same intervals as the Councillor fee is payable (in Lachlan's case, monthly).

To receive a superannuation contribution payment, each councillor must first nominate a superannuation account for the payment before the end of the month to which the payment relates. If Council does resolve to pay superannuation, this will mean by 30 June 2022.

The superannuation fund must comply with the *Commonwealth Superannuation Guarantee (Administration) Act 1992 (Cwlth)*.

The superannuation guarantee rate is expected to increase by half a percent each year until July 2025 when it reaches 12%.

Superannuation, like Councillor Fees, will not to be paid when a:

- Councillor is suspended or
- If a Councillor is not entitled to a fee because they are absent, as defined under *section 254A of the Local Government Act NSW 1993*.

Under *section 254A of the Local Government Act NSW 1993*, if a councillor is absent, with or without leave of the council, from ordinary meetings of the council for any period of more than 3 months, the council must not pay any fee. This only applies after 3 months, so the Councillor will be entitled a fee and superannuation for the first 3 months.

A superannuation contribution payment does not constitute salary for the purposes of any Act.

The Remuneration Tribunal may not take superannuation contribution payments into account in determining annual fees or other remuneration payable to a mayor or other councillor.

**FINANCIAL AND RESOURCE IMPLICATIONS**

As the Remuneration Tribunal decision is not expected before 1 May 2022, Council has budgeted for a 2% increase on 21.22 FY Councillor Fees. Utilising the revised fees, superannuation for all Councillors, in total, at 10.5% would equate to around \$16,200 for the 2022.23FY. Council has made a budget provision for this.

The superannuation guarantee rate is expected to increase by half a percent each year until July 2025 when it reaches 12%.

**LEGAL IMPLICATIONS**

As per section 254B of the NSW Local Government Act 1993 superannuation payments on behalf of councillors may commence from 1 July 2022. Council must pass a resolution at an open meeting to make superannuation contribution payments to its Councillors.

Superannuation is not payable to any Councillor suspended from office.

Superannuation is not payable during any period in which councillors are not entitled to receive their fee under section 254A of the NSW Local Government Act 1993 of the Act because they are absent.

*Commonwealth Superannuation Guarantee (Administration) Act 1992 (Cwlth).*

**RISK IMPLICATIONS**

Reputational

Financial

**STAKEHOLDER CONSULTATION**

Councillors

**OPTIONS**

Council:

1. Opts in to making superannuation contributions from 1 July 2022 to Councillors equivalent to the Superannuation Guarantee Rate paid on behalf of employees.
2. Opts out of making superannuation contributions from 1 July 2022 to Councillors equivalent to the Superannuation Guarantee Rate paid on behalf of employees.

**CONCLUSION**

Councillors to review the report and provide direction. Individual councillors may, in writing, opt out of receiving superannuation contribution payments or opt to receive reduced payments.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

4.2.1 Council is financially sustainable and provides services at a level expected by the Community.

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That

1. The Director Corporate and Community Services Report R22/69 be formally received and noted.
2. Council provide direction on the making of Superannuation Guarantee payments to Councillors from 1 July 2022, at the same rate as Superannuation paid on behalf of employees, providing all legislative requirements are met.

## 8.2 CORPORATE CREDIT CARD POLICY V3 REVIEW

**TRIM Number:** R22/71

**Author:** Governance and Risk Officer

### PURPOSE

To present a draft copy of the revised Corporate Credit Card Policy to Council for discussion and adoption.

### SUPPORTING INFORMATION

See attachments.

### BACKGROUND

The Office of Local Government (OLG) issued Circular 21-29 / 13 September 2021 / A778846 advising the release of the Guideline on the Use and Management of Credit Cards (OLG Guideline).

Under section 23A of the Local Government Act 1993 (the Act) a council must take into consideration relevant Guidelines.

The OLG Guideline was developed in response to a performance audit of credit card usage at six local councils, by the NSW Audit Office.

A review was conducted of Lachlan Shire Council's Credit Card Policy to take into account these new guidelines, and the Audit Office's findings and recommendations, with the attached draft Policy updated accordingly.

### ISSUES AND COMMENTS

The use and management of credit cards by councils is an important element of internal control that must be included in each council's risk management framework. Under section 428A of the Act, Council's Audit, Risk and Improvement Committee (ARIC) must review certain aspects of a council's operations, including risk management and fraud control.

ARICs must also provide information to councils for the purpose of improving their performance.

As such this revised draft was presented to the ARIC at the February 2022 meeting for their review and recommendations.

The main changes to the current policy that have been incorporated in this review, with reference to the OLG Guidelines, include:-

1. Adjustment of credit limits in line with current use,
2. The addition of more specific directions to assist audit and review,
3. Emphasising the responsibilities of credit card holders and responsible officers,
4. Highlighting the permitted use of credit cards for business use only and where no other payment options are practical or available, and
5. Adding internal controls and reconciliation procedures to improve preventative and detective controls.

The General Manager, current LSC credit card holders, the Executive Leadership Team (ELT) and Operational Management Team (OMT) have been consulted and their input taken into account.

At the February 2022 meeting the ARIC discussed in detail the attached draft Credit Card Policy, including compliance, limits, reconciliation procedures and oversight. The ARIC was satisfied with the draft policy.

The ARIC did request staff consider including fuel cards in this policy. A review was conducted and found, as fuel cards are directly attached to assets and lease-back arrangements, the policy and procedures would be very different to that of our credit cards.

### **FINANCIAL AND RESOURCE IMPLICATIONS**

A cost benefit analysis was conducted on LSC credit card use over the last 2 financial years. Monthly charges are currently \$9 per month per card. This cost amounted to \$1,296 in 2020/2021 and the same in 2019/2020. In addition, there were other bank charges totalling \$281.13 in 2020/2021 and \$307.98 in 2019/2020.

LSC's Credit Card Policy allows for a total of 13 credit cardholders with a total credit limit of \$70,000.

Credit card issuance and use is also restricted to within the holder's financial and responsibility delegations.

The cost and risk is to be assessed, against the convenience and necessity for access to credit card payments where no other form of payment is available or practical.

### **LEGAL IMPLICATIONS**

Local Government Act 1993 NSW

Local Government (General) Regulation 2021

Issuing Bank's Credit Card Terms & Conditions (currently NAB)

Office of Local Government Guideline on the Use and Management of Credit Cards

### **RISK IMPLICATIONS**

Legislative risk if Council is not compliant with all requirements under the Act, associated Regulations and Office of Local Government Guidelines.

The use of credit cards involves the potential risk of fraud and misuse. This policy establishes procedures and guidelines to decrease this risk.

### **STAKEHOLDER CONSULTATION**

Governance & Risk Officer

Director Corporate & Community Services

Financial Accountant

General Manager

Executive Leadership Team (ELT)

Operational Management Team (OMT)

Current LSC credit card holders

ARI meeting 9 February 2022

### **CONCLUSION**

The draft LSC Credit Card Policy, as attached, is presented to Council for consideration. Council is asked to review the policy, recommend changes and adopt the policy with recommended changes (if any) incorporated.

### **LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

4.2. Strong, effective and responsive council

4.2.5 Council's exposure to risk is minimised.

**ATTACHMENTS**

1. **Corporate Credit Card Policy** [↓](#)
2. **Credit Card Circular OLG Sept 21** [↓](#)

**RECOMMENDATION**

That

1. The Director Corporate & Community Services Report R22/71 be received and noted.
2. Subject to any changes Council wishes to make being incorporated, the draft Corporate Credit Card Policy be adopted.





## Policies, Procedures and Guidelines

### CORPORATE CREDIT CARD POLICY

FIN002

#### INTRODUCTION

Corporate credit cards are a routine aspect of Council's accounts payable and goods procurement functions. When used appropriately, credit cards provide benefits to Council in the form of streamlined purchasing processes and better utilisation of resources. However, the use of credit cards involves the potential risk of fraud and misuse. This policy establishes procedures and guidelines in order to protect Council funds and to maintain public confidence in Council's operations.

Council officers and Councillors with credit cards are to comply with this policy and procedure.

It is the responsibility of each cardholder, Credit Card use authorisers and approvers and the finance officers responsible for administering the use of credit cards, to understand the policies and procedures as well as their meaning and intent. Should an employee have any questions they are to be raised with their respective supervisor (or the General Manager in the case of the Mayor).

#### DELEGATION OF AUTHORITY

The Council delegates the General Manager the authority to incur financial expenditure on behalf of Council under the following provisions:

- Where expenditure has been provided for in Council's budget; or
- In genuine emergency or hardship.

Other officers may only incur expenditure on behalf of the Council if:

- The officer has been granted a financial delegation by the General Manager and such delegation is recorded in the Register of Delegations; and
- Expenditure is provided for in Council's budget; or
- In the case of genuine emergency, or hardship, where the power to incur expenditure in these circumstances has also been delegated.

#### ELIGIBILITY

The provision of a corporate credit card is a facility offered by Council to officers occupying certain positions from time to time. The officers occupying these positions will be designated by Council as being eligible under this policy. Positions designated for this scheme are:

- Mayor
- General Manager
- Executive Assistant
- Manager Human Resources
- Director – Corporate and Community Services
- Director – Infrastructure Services
- Director – Environment, Tourism and Economic Development
- Manager Urban Works
- Manager Projects and Building

Further information: Financial Accountant   02 6895 1900   <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 1 of 4
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**CORPORATE CREDIT CARD POLICY**

**FIN002**

- Financial Accountant
- Overseer Plant and Depot
- Storekeeper
- Lachlan Children Services Coordinator

Council reserves the right to amend, alter or vary the list of eligible positions from time to time. Where an officer occupies a position subject to change, such officer will be consulted and a period of at least one calendar month of notice shall be given of the change.

Eligibility must align with the officers delegation authorities, both financial and otherwise.

The General Manager has the right to cancel any corporate credit card in any circumstances that he/she considers warranted.

**Credit Limits**

The maximum credit limit for a Lachlan Shire Council corporate card shall be \$10,000 for the General Manager, \$5,000 for the Mayor and up to \$5,000 for all other cardholders. The General Manager shall have the authority to determine, within this limit, the credit limits for individual card holders. The overall combined credit card limit must remain at or below \$70,000.

**Permitted Use**

Corporate credit cards are for council business only. Items that can be purchased via a purchase order should not be purchased on a corporate credit card, unless it is not practical or feasible to do so.

The Procurement Policy applies when using a credit card. This includes quotation requirements.

Corporate credit cards must only be used for the payment of goods and services associated with Council business. Examples of activities that would **not** qualify for the use of a corporate credit card include the following:

- Any use that is of a personal or private nature;
- Alcohol, unless purchased for an activity approved by the General Manager and/or Mayor. Approved activities may include Council business, civic duties, dinners and events, hosting duties as well as other functions when representing Lachlan Shire Council.
- Cash advances and
- Payment of fines, for example a parking fine or a speeding offence which was incurred whilst on Council business (excluding fines that may be the responsibility of the organisation and toll road charges).

The Financial Accountant is to be notified when inappropriate expenditure occurs. The Council is to be reimbursed immediately by the cardholder. No sundry debtors payment plan will be permitted.

Misuse of credit cards will result in disciplinary action and the removal of the card from the credit card holder.

**FORMAL ACKNOWLEDGEMENT**

Council officers issued with corporate credit cards are in a position of trust with regard to the use of public funds. Improper use of the corporate credit card will render the card holder liable to disciplinary action, legal action or criminal prosecution.

Further Information: Financial Accountant   02 6895 1900			<a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>		Page 2 of 4
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**CORPORATE CREDIT CARD POLICY**

**FIN002**

All corporate card holders are to acknowledge receipt of the corporate card, and that sufficient information and instructions for use have been provided. The acknowledgement will include a signed agreement to abide by all Council and card supplier guidelines and conditions of use.

**INTERNAL CONTROL & RECONCILIATION PROCEDURES**

Council officers issued with a corporate credit card must ensure the following internal controls and reconciliation procedures are adhered to at all times:

- The corporate card must be signed with the card holders' usual signature immediately upon receipt;
- An invoice/receipt must be provided for every transaction. EFT receipts alone are not sufficient;
- A Work Order or General Ledger number must be provided for every transaction;
- A compliant Tax Invoice must be obtained for all purchases above \$82.50 or as per the Australian Taxation Office minimum limit at the time
- A card must not be shared – it is for the use of the designated card holder only;
- All use must be within the card holder's delegation authority;
- Purchase, payment or order splitting to avoid limits or quoting is not permitted; card holders are to ensure that proposed transactions will not cause the credit limit to be exceeded;
- Credit card statements are to be signed by the card holder;
- All transactions must be noted with business justification;
- The statements, along with relevant tax invoices, with appropriate authorisation for payment and allocations for costings, are to be returned to the Creditor/Finance Officer by the 25<sup>th</sup> day of each month.
- All statements, invoices, receipts and transaction records will be kept and stored for a period of at least 5 years with a periodic sample review to take place annually.

The Creditor/Finance Officer will forward credit card statements to each card holder on receipt from the bank. Signed statements together with noted invoices & receipts are to be forwarded to the card holders' direct supervisor for retrospective review and approval prior to payment. The approving supervisor must ensure all of the above procedures have been followed.

The Financial Accountant maintains ultimate responsibility for the administration of the Corporate Credit Card program with the Creditor's Officer as the primary administrator and the Financial Accountant as back-up.

The Creditors Officer shall maintain a Register of Corporate Credit Card Holders, detailing card holder name, card number, credit limit and expiry date for all cards plus delegation authorities of card holders. The Register shall be kept up to date and reflect any changes notified by the Card Supplier. It is the responsibility of card holders to advise the Creditors Officer as cards expire/new cards are issued or any other changes occur.

**Review**

The Financial Accountant shall advise the General Manager, the Responsible Accounting Officer and the relevant Director of issues as they arise or on a yearly basis:-

- Any matters indicating the efficiency or effectiveness of the corporate card e.g. card not used;
- Any issues or instances of differences in use, operation or reconciliation to this Policy or the Procurement Policy;
- Action taken in response to issues raised in the report; and
- The results of action taken in response to issues raised in previous reports

Further Information: Financial Accountant   02 6895 1900   <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 3 of 4
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**CORPORATE CREDIT CARD POLICY**

**FIN002**

**Procedures for lost, stolen or damaged**

Cardholders are personally responsible and accountable for the safe custody of the issued card. Cardholders must:

- Secure the card at all times to safeguard against theft or loss;
- Ensure that personal identification numbers (if applicable) are not written on or stored near the card, or disclosed to any other person;
- Report the loss or theft of a card to the supplying bank immediately and notify the Financial Accountant in writing with a copy to the employee’s supervisor; and
- Damaged cards should be reported to the Financial Accountant for replacement.

**Procedures upon cessation of employment**

Upon cessation of employment with Council, the cardholder must ensure that:

- All outstanding transactions are properly accounted for and tax invoices with General Ledger or Work order numbers written on the documents to be returned to the Creditors/Finance Officer; and
- The card is returned to the Financial Accountant or Creditor/Finance Officer who will organise for cancellation with the bank and destruction.

**RIGHT TO VARY OR TERMINATE POLICY**

Council retains the right to vary or terminate this policy at any time.

**RELEVANT LEGISLATION & POLICIES**

- Local Government Act (NSW) 1993
- Local Government (General) Regulation 2021
- Lachlan Shire Council Procurement Policy
- Lachlan Shire Council Local Preference Policy
- Code of Conduct for Staff
- Code of Conduct for Councillors
- Payment of Expense and Provision of Facilities to Councillors Policy
- Staff Training and Development Policy
- Alcohol and Other Drugs Policy
- Office of Local Government *Guideline On The Use And Management Of Credit Cards* Sept 2021
- NAB Credit Card Terms & Conditions (or other issuing bank’s terms & conditions as applicable)

Greg Tory

**GENERAL MANAGER**

Further information: Financial Accountant   02 6895 1900   <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 4 of 4
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## Circular to Councils

<b>Circular Details</b>	21-29 / 13 September 2021 / A778846
<b>Previous Circular</b>	N/A
<b>Who should read this</b>	Councillors / General Managers / Finance staff
<b>Contact</b>	Policy Team / (02) 4428 4100 / <a href="mailto:olg@olg.nsw.gov.au">olg@olg.nsw.gov.au</a>
<b>Action required</b>	Council to Implement

### Release of the *Guideline on the Use and Management of Credit Cards*

#### What's new or changing

- The Office of Local Government (OLG) has developed the *Guideline on the Use and Management of Credit Cards* (the Guideline) under section 23A of the *Local Government Act 1993*.

#### What this will mean for your council

- Councils must take this Guideline into consideration when developing or reviewing their credit card policy. This will ensure greater consistency across the sector in terms of how credit cards are managed, and inherent risks are minimised.
- The Guideline is divided into two parts:
  - Part A provides a list of core responsibilities that councils should consider as foundational elements of their credit card policy and related procedures; and
  - Part B provides operational guidance that expands on these core responsibilities with practical advice on best practice credit card management and the responsibilities of individual cardholders, including risk management, preventative controls and detective controls.
- The Guideline is based on the NSW Treasury's credit card policy and guidelines for NSW state agencies ([TPP21-02 Use and management of NSW Government Purchasing Cards](#) (PDF)) to the extent its principles are relevant to local government.
- The Guideline was developed in response to a performance audit of credit card usage at six local councils by the NSW Audit Office, which released its [Final Report](#) on 3 September 2020.

#### Key points

- The use and management of credit cards by councils is an important element of council operations and internal controls that must be included in each council's risk management framework.
- Councils that do not have a credit card policy should note that the [audit risk and improvement committees](#) (ARIC's) that are to be required from 4 June 2022 will review certain aspects of a council's operations, including risk management and fraud control.

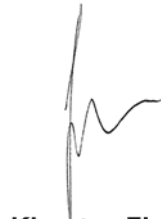
Office of Local Government  
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Strengthening local government

- The Guideline provides an overarching framework and suggested considerations and approaches to guide the development and/or review of credit card policies and related procedures.
- It also allows for sufficient flexibility to allow councils to shape a policy tailored to their size, complexity and risk profile.

**Where to go for further information**

- The Guideline is available on OLG's website at:  
<https://www.olg.nsw.gov.au/councils/council-finances/credit-cards/>.
- For further information please contact the Policy Team on (02) 4428 4100 or by email at [olg@olg.nsw.gov.au](mailto:olg@olg.nsw.gov.au).



**Kiersten Fishburn**  
**Coordinator General**  
**Planning Delivery and Local Government**

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### 8.3 DONATIONS

**TRIM Number:** R22/88

**Author:** Administration Officer - Corporate & Community Services

#### PURPOSE

Council is asked to consider requests for monetary and in-kind support for community events to be held in the 2021/2022 financial year.

#### SUPPORTING INFORMATION

A copy of the requests for donation are included as an attachment.

#### BACKGROUND

Throughout the year Council receives requests from individuals, community groups and sporting clubs for financial and in-kind support. This support may promote the liveability of the shire or enable residents to undertake representation in their chosen sport or activities outside of the shire.

#### ISSUES AND COMMENTS

##### Lucy Kirk - Speak Up

Lucy Kirk is holding the annual Speak Up event on 22 May 2022. Lucy is requesting a donation of \$200. Council have donated \$200 in 2020 and 2021.

##### Wiradjuri Condobolin Corporation Pty Ltd

Wiradjuri Condobolin Corporation Pty Ltd are hosting NAIDOC Week commencing 3 July 2022. They have not requested any particular amount. Council has a specific donations budget of \$1,440 for NAIDOC week events across the shire. Wiradjuri Condobolin Corporation (WCC) are also requesting to waive the costs to hire the SRA Hall and grounds for their NAIDOC event.

Council could consider that in 2019 (pre-Covid), the SRA Hall itself cost \$30k + interest on the loan of \$68k + depreciation and received income of \$16k. In the 2021, income as could be expected was quite low at \$5k in contrast to \$25k in costs + \$60k interest on the loan + depreciation.

As a not for Profit organisation, WCC will receive a 50% concession on hire rates. This could be considered as Council's donation. Not for profit rates: Hire of the SRA Pavilion for 24 hours \$337.50 with whole of SRA premises hire for 24 hours \$625.00. In total \$962.50. In effect, they have already been provided with a donation of \$962.50.

If Council choses this option, WCC would be required to pay the 50% fee. In any case, a bond must be paid.

A Commonwealth government organisation, the National Indigenous Australians Agency has advertised NAIDOC Local Grants funding. This was available for communities and community organisations to help meet the costs of local NAIDOC events and activities. The funding round closed in February 2022. In 2020 Council donated \$1,000, in 2019 \$850 and in 2017 \$1,500.

## FINANCIAL AND RESOURCE IMPLICATIONS

A provision was made in the FY2021/2022 budget to provide cash and in-kind support for community events. There is sufficient budget remaining to fund the above requests.

Council has a donations budget of \$1,440 for NAIDOC week events across the shire.

A copy of the donations paid for the year to 15 April 2022 is attached showing \$27,000 remaining before these donation are considered.

## LEGAL IMPLICATIONS

There are no known legal implications.

## RISK IMPLICATIONS

There is reputational risk for Council when making decisions to approve or not to approve particular requests.

## STAKEHOLDER CONSULTATION

Councillors – April Strategic Briefing

## OPTIONS

1. Provide the full amount of the requested donations.
2. Vary the amount of the donations.

Council is asked to consider and make a resolution on the amount of any donation it wishes to provide.

## LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN

CSP 4.2.1 Council is financially sustainable and provides services at a level expected by the community.

## ATTACHMENTS

1. [Lucy Kirk - Speak Up](#)
2. [Wiradjuri Condobolin Corporation Pty Ltd](#)
3. [Donations 150422](#)

## RECOMMENDATION

That:

1. The Director of Corporate and Community Services Report No. R22/88 be received and noted.
2. Council provide a donation to:
  - a. Lucy Kirk – Speak Up Event
  - b. Wiradjuri Condobolin Corporation Pty Ltd for NAIDOC Week
3. Council decline to provide any further concession on SRA Hall and grounds hire to the Wiradjuri Condobolin Corporation.





# SPEAK UP 2022!

**THANK YOU FOR ALL YOUR SUPPORT IN  
2021, WE WOULD LOVE YOU TO JOIN US  
AGAIN THIS YEAR.**

**Dear Mayor John Medcalf and members of the Lachlan Shire  
Council,**

Let me begin by thanking you for your past contributions to my online speech and drama competition, 'Speak Up'. Your contribution meant that we were able to employ an adjudicator for the event, provide entrants with prizes and host our website.

I was pleasantly surprised last year at how engaged the entrants were with the competition, and how eager they were to fine tune their skills. I had a number of entrants get in contact with me afterwards to arrange tutoring for this years competition.

In light of this, I am excited to announce that we will be offering our most promising entrant a scholarship to the value of \$500 to be put towards performing arts lessons and/or activities.

A few other changes this year include abolishing the small entry fee for competitors to ensure entry is accessible as possible, and awarding winners of each section with a Buy From The Bush voucher to encourage support of small country businesses. I will also be strengthening marketing tactics to increase entry numbers as the value of this competition has proven unparalleled.

Your continued support to the value of \$200 would be greatly appreciated. I look forward to meeting with you all in the coming year!

Kind regards,

Lucy Kirk  
Member of the Lachlan Arts Council

16 March 2022

**General Manager**

**Lachlan Shire Council**

**CONDOBOLIN NSW 2877**

**RE: 2022 NAIDOC CELEBRATIONS**

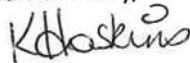
Mr Tory,

I am writing on behalf of the 2022 Condobolin NAIDOC Committee in regards to NAIDOC Week which will run from 3<sup>rd</sup> – 10th July 2022.

We will be holding our march/parade that will be from the Lachlan Shire Chambers (at a time to be advised) and finishing up at the SRA Hall where we will hold the Family Fun Day Monday 4<sup>th</sup> July 2022.

We are seeking any funds that Lachlan Shire Council may be in a position to contribute to our annual event. We are also wanting to ask respectfully to waive the costs related to the hire of the SRA Hall and grounds for our annual NAIDOC Event.

Yours Sincerely,



Kristi Hoskins

2022 Condobolin NAIDOC Committee

2021/22 DONATIONS BUDGET  
AS AT 15/04/2022

Organisation/Individual	Work order number	Annual Budget for Special Events - in kind	General Ledger- Master/sub account number	Annual Budget for Community Events - specified donations & contributions	Amount paid for Community Events - specified donations & contributions	General donations - elected members	Rates/water - elected members	Community Events - general	Special Events-in kind support only	Donation Purpose
Master.sub					3820.various	3020.0405	3020.0406	3820.0460	3230.509	
Annual Budget						\$ 26,680	\$ 9,000	\$ 30,550		
Tottenham Blue Light (Youth centre)							\$2,168			Donation - Rates & water account Q1 & Q2 1023781
Donald McDonald House Orange						\$600				Donation - October 2021
Tottenham Anglican Church							\$139			Donation - Assessment 1000319
Bert Anglican Church							\$148			Donation - Assessment 1000319
Condobolin Clay Target Club Inc.						\$1,000				Donation event
Oldary Club of Lake Cargelligo						\$1,000				Donation - Christmas Carnival fire works
Lucy Kirk - Speak up						\$200				Speak up event
Tullibigeal Central School						\$100				Presentation event
Tottenham Christmas Tree						\$100				Presentation event
Condobolin High School						\$100				Presentation event
Tottenham Swimming Club						\$300				Donation
Lake Cargelligo Central School						\$100				Presentation event
West Milby Rodeo & Gymkhana						\$1,000				Event donation
Condobolin PAH & I Association						\$2,000				Event donation - Jan 22
Tullibigeal Pool Committee						\$500				Christmas event
Tottenham Central School						\$100				Donation - August 2021
Porri Kids						\$450				NAIDOC week - Donation - January 2022
Condobolin Rotary Club						\$1,000	\$1,386			Event donation - January 2022 + rates 1003888
Tottenham CWA							\$1,037			Donation - Rates Account 1025830
Tullibigeal CWA							\$682			Donation - Rates Account 1022913
Lucy CWA						\$300				Donation - Feb 22
Condobolin Chamber of Commerce								\$3,000		Donation - October 2021
Condobolin Pistol Club										
Donations - NAIDOC week			3820.409	\$1,440	\$0					
Lucy Bridge Programs & Events			3820.494	\$20,890	\$0					
Western Plains Regional Development			3820.476	\$54,440	\$26,685					
Lower Lachlan Community Services			3820.477	\$54,440	\$54,440					
Tottenham Welfare Council			3820.478	\$4,160	\$4,000					
Tullibigeal Progress Association			3820.479	\$4,160	\$0					
Lake Cargelligo Community Gym			3820.483	\$6,830	\$0					
Tullibigeal Pool operations			3720.405	\$45,000	\$0					
Mur Lady of Lourdes Catholic Church Lake Cargelligo							\$900			Donation - Rates Account 1017439
St Isadore Catholic Church - Tullibigeal							\$900			Donation - Rates Account 1023692
Special Event - Condobolin Races	812	\$10,080							\$18,166	
Special Event - Pony Club Condobolin	1,062	\$650							\$27	
Special Event - Breast Screen Van Movement	1,081	\$470							\$0	
Special Event - Yellow Mountain Cross Country	1,093	\$1,310							\$1,206	
Special Event - RSL Pipe band Tattoo	1,092	\$4,400							\$0	
Special Event - Milby Sports	1,234	\$2,640							\$2,891	In kind support
Special Event - Condo 750	1,071	\$4,890							\$0	
Special Event - ANZAC day	1,072	\$4,330							\$0	
Special Event - Condobolin B&S	1,138	\$0							\$0	
Special Event - Condobolin Show	1,163	\$16,350							\$0	
Special Event - Tottenham Races	813	\$8,020							\$7,361	
Special Event - Tullibigeal Carols	1,365	\$0							\$759	In kind support
Special Event - Tullibigeal Races	1,061	\$2,720							\$1,083	
Special Event - Tullibigeal Gymkhana	1,232	\$910							\$0	
Special Event - Tottenham Gymkhana	1,231	\$3,550							\$0	
Special Event - Lake Cargelligo Show	1,221	\$1,720							\$0	
Tottenham Christmas event	1,364	\$0							\$408	In kind support
Special Event - NAIDOC Week	1,505	\$2,150							\$0	
Special Event - Lachlan Christmas Fiesta	1,873	\$3,580							\$4	In kind support
Special Event - Rotary Christmas event Lake Cargelligo	1,363	\$0							\$2,326	In kind support
Special Event - Rotary Christmas event Condobolin	1,362	\$0							\$2,701	In kind support
Special Event - White Ribbon march	2,653	\$0							\$0	
<b>TOTAL</b>		<b>\$67,770</b>		<b>\$191,360</b>	<b>\$85,125</b>	<b>\$8,850</b>	<b>\$7,361</b>	<b>\$3,000</b>	<b>\$36,932</b>	
Total paid						\$ 8,850	\$ 7,361	\$ 3,000	\$ 36,932	
Annual Budget - General (GL3020.405)						\$ 27,000				
Annual Budget - Rates/water (GL3020.406)							\$ 9,000			
Annual Budget - Special events (GL3230.509)									\$ 67,770	
Annual Budget - Community Events (GL3820.460)								\$ 30,550		
Balance Remaining						\$ 18,150	\$ 1,639	\$ 27,550	\$ 30,838	



## 8.4 BUSH BURSARY SCHOLARSHIP PROGRAM 2022

**TRIM Number:** R22/91

**Author:** Administration Officer - Corporate & Community Services

### PURPOSE

The purpose of this report is two-fold:

1. Provide an update to Council on outcomes from the program as requested at the February 2022 Ordinary meeting; and
2. To seek Council's direction on continuing support for the 2022.23FY Bush Bursary Scholarship Program.

### SUPPORTING INFORMATION

The most recent evaluation of the program was completed in 2012 and reviewed 16 years of data. Council was also provided with a copy of the 2012 Evaluation document, which is lengthy so was not attached. A copy is available on request. It stated that *"in the 11 year period from 1996–2006, 172 medical students and two allied health students received a Bush Bursary/CWA scholarship, with slightly more of rural origin than urban"*.

The attached email states that:

*The survey results showed that 41% of scholarship holders spent their first and second postgraduate years (PGY) in a non-metropolitan hospital and 35% for PGY3. This is significant as it indicates a high proportion of scholarship holders began their career in a non-metropolitan area, spending two or three years as junior rural doctors. These figures equate to 140 combined years spent in the rural and regional medical workforce.*

The NSW Rural Doctors have advised Council that they have commenced a new evaluation project.

### BACKGROUND

Lachlan Shire Council initiated this scholarship in 1996. In previous years Council has supported the NSW Rural Doctors Network with their Bush Bursary Scholarship program by hosting medical students to gain rural experience during their university training.

### ISSUES AND COMMENTS

A request has been received from NSW Rural Doctors Network to host students for the 2022 Bush Bursary Scholarship program.

Council has supported the Bush Bursary program in previous years and received only positive feedback from students, health facilities and the community. The medical students have the opportunity to visit the Condobolin, Lake Cargelligo and Tottenham medical facilities.

### FINANCIAL AND RESOURCE IMPLICATIONS

Council has budgeted \$3,000 (plus GST) for this program in the current financial year. The same amount has been included in the draft 22.23 FY budget, pending Council approval.

### LEGAL IMPLICATIONS

There are no legal implications identified.

### RISK IMPLICATIONS

There are no risk implications identified.

**STAKEHOLDER CONSULTATION**

Council – February Ordinary meeting

NSW Rural Doctors Network

**OPTIONS**

1. Council continue to support the Bush Bursary program.
2. Council discontinue support for the Bush Bursary program and provide written advice to the NSW Rural Doctors Network.

**CONCLUSION**

The NSW Rural Doctors Network's Bush Bursary program is important to showcase our area to medical students.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

1.6.1 Support programs to attract and retain medical and allied health professionals

**ATTACHMENTS**

1. **Bush Bursary support request & data on program success** [↓](#)

**RECOMMENDATION**

That

1. The Director Corporate & Community Services Report No. R22/91 be received and noted
2. Council provide in principle support for the Bush Bursary program via:
  - (a) A financial contribution of \$3,300 including GST for the 2022/23 financial year; and
  - (b) In kind support to facilitate the local placements.

**Immogine Turner**

---

**From:** Millie Caspers <mcaspers@nswrdn.com.au>  
**Sent:** Tuesday, 15 March 2022 6:47 PM  
**To:** Immogine Turner  
**Subject:** NSW Rural Doctors Network Bush Bursary and Country Women's Association Scholarship Sponsorship  
**Attachments:** Council Invite 2022.pdf; Rural Council Bush Bursary Guidelines\_NSW RDN\_2020 (1).pdf; 2022 Bush Bursary Sponsorship Confirmation Form (1).docx

Dear Immogine,

I hope this email finds you well and your community is staying connected and healthy during such uncertain times.

With COVID-19 restrictions continuously easing, the need to support our regional, rural and remote communities is becoming more apparent than ever as we move forward. Thus, with this in the front of our minds, it is undoubtedly more important than ever to attract and encourage passionate and sustainable future health workforce to consider rural and remote opportunities to ensure such communities are safeguarded in the future.

As per our previous communication with you, the [NSW Rural Doctors Network \(RDN\) Bush Bursaries and Country Women's Association of NSW Scholarship](#) is a student initiative aimed to achieve this. RDN and local councils work together to provide a positive Bush Bursary experience and showcase the incredible rural lifestyles available to students guiding by the roles below;

NSW Rural Doctors Network's role:

- Advertising and promotion of the Bush Bursary Scholarships to eligible students studying at universities in NSW/ACT
- Recruitment and selection of Bush Bursary recipients
- Administration of funds from sponsoring councils to Bush Bursary recipients
- Matching recipients to sponsoring councils
- Organisation of placement for the sponsored Bush Bursary student, including liaising with local medical practitioners and community groups, accommodation and social aspects of the two-week placement.
- Ongoing support and information for recipients and councils throughout the year
- Distribution of research and evaluation about the Bush Bursary to stakeholders and interested parties

Your council's role:

- Investment of \$3,000 (+GST) for two sponsored students
- Nomination of contact person from within council or associated organisation
- Liaise with RDN and sponsored Bush Bursary student regarding placement arrangements
- Liaise with RDN, Bush Bursary recipients and local media (where appropriate) to promote the placements in your community
- Assist RDN in sourcing accommodation in the community for the students whilst they are on placement

In 2012 RDN completed a longitudinal study of scholarship recipients to track their career choice and practice locations. The study found:

- one-quarter of previous scholarship recipients were working in a rural or regional area when surveyed
- 41% of scholarship holders spent their first and second postgraduate years (PGY) in a non-metropolitan hospital
- 35% of PGY3 scholarship holders were in a non-metropolitan hospital.

These figures equate to 140 combined years spent in the rural and regional medical workforce and are significant as they indicate a high proportion of scholarship holders began their careers in a non-metropolitan area, spending two or three years as junior rural doctors.

We are extremely excited by the opportunity to hopefully work with you in the near future to be an active player in creating a sustainable, positive and innovative future rural workforce!

If you would like to chat further or have any concerns, please do not hesitate to call or email me. I have attached the copy of the initial letter and sponsorship form if you wish to read further.

I look forward to hearing from you at your soonest convenience.

Kind regards,

Millie

**Millie Caspers**

Program Lead – Future Workforce



**NSW RURAL DOCTORS NETWORK**  
Level 7, 33 Chandos Street, St Leonards NSW 2065  
T +61 2 8337 8172 F +61 2 4924 8010



NSW Rural Doctors Network respectfully acknowledges the traditional custodians of the land on which we learn and work together, and commits to building collaborative relationships, respect and opportunities with Aboriginal Peoples to achieve their aspirations.





9 February 2022

To whom it may concern,

**Re: The 2022 Bush Bursary/Country Women's Association (NSW) Scholarship Program**

I am writing to invite you to participate in the Bush Bursary/ CWA (NSW) scholarship Program in 2022.

**What are the Bush Bursary and CWA (NSW) Scholarships?**

The Bush Bursary and CWA Scholarships provide selected medical students in NSW and the ACT with funding to assist with costs associated with their studies. In return, students spend two weeks on a rural placement in country NSW during their university holidays. Lachlan Shire Council initiated this scholarship in 1996 and the CWA of NSW first funded a student in 1997. Over the past two decades, the program has grown to be a well-respected initiative among those studying to pursue a rural health career.

**How do the scholarships work?**

The scholarships are offered annually to selected medical students in NSW and the ACT and are financially supported by the rural councils of NSW, the Country Women's Association and NSW Rural Doctors Network (RDN). This year scholarships will continue to be open to nursing students, recognising the important role played by nurses in rural communities. This scholarship will be the only opportunity of its type available to nursing students in NSW. The Council investment is **\$3,000 plus GST**, for one or two students.

**Why should your Council be involved?**

Over the past two decades, more than 350 students have participated in the Bush Bursary program. Our ability to place students is limited by the number of councils involved and the number of placements sponsored. In 2018, RDN received 125 applications for the program, our **highest number ever** – yet we only had 14 places on offer. With more placements available, there is more opportunity for RDN to expose the next generations of doctors and nurses to rural medical practice and lifestyle.

Please read the attached short information pack for more information about how your council can help promote rural NSW living to a future health professional by investing in a Bush Bursary Scholarship.

1

I am more than happy to discuss this opportunity with you further if you need more information.

Yours sincerely,



Chris Russell  
NSW Rural Doctors Network  
Future Workforce Manager  
[students@nswrdn.com.au](mailto:students@nswrdn.com.au)  
02 8337 8100

### **Why is the Bush Bursary Scholarship important?**

RDN is driven by a fundamental belief that access to quality healthcare is the right of every Australian, no matter where they live. To create a skilled and sustainable health and medical workforce in rural and regional towns, we work with the next generation of practitioners to encourage them to choose a career in country NSW. Our research shows that positive immersion experiences in rural health settings are known contributors to students choosing rural medical and health careers.

RDN and local councils work together to provide a positive Bush Bursary experience and showcase the incredible rural lifestyles available to students.

### **NSW Rural Doctors Network's role:**

- Advertising and promotion of the Bush Bursary Scholarships to eligible students studying at universities in NSW/ACT
- Recruitment and selection of Bush Bursary recipients
- Administration of funds from sponsoring councils to Bush Bursary recipients
- Matching recipients to sponsoring councils
- Organisation of placement for the sponsored Bush Bursary student, including liaising with local medical practitioners and community groups, accommodation and social aspects of the two-week placement.
- Ongoing support and information for recipients and councils throughout the year
- Distribution of research and evaluation about the Bush Bursary to stakeholders and interested parties

### **Your Councils Role:**

- Investment of **\$3,000 (+GST)** for two sponsored students
- Nomination of contact person from within council or associated organisation
- Liaise with RDN and sponsored Bush Bursary student regarding placement arrangements
- Liaise with RDN, Bush Bursary recipients and local media (where appropriate) to promote the placements in your community
- Assist RDN in sourcing accommodation in the community for the students whilst they are on placement

In 2012 RDN completed a longitudinal study of scholarship recipients from 1996–2006 to track their career choice and practice locations. The study found:

- one-quarter of previous scholarship recipients were working in a rural or regional area when surveyed
- 41% of scholarship holders spent their first and second postgraduate years (PGY) in a non-metropolitan hospital
- 35% of PGY3 scholarship holders were in a non-metropolitan hospital.

These figures equate to 140 combined years spent in the rural and regional medical workforce and are significant as they indicate a high proportion of scholarship holders began their careers in a non-metropolitan area, spending two or three years as junior rural doctors.

### Bush Bursary Case Study: Crookwell, NSW

Annabelle Carter, a first-year medical student at the University of Wollongong, spent two weeks in Crookwell, NSW in January 2021.



"After this experience, I'm more passionate than ever about working in rural NSW. And I'm advocating for my peers to work there too. Medical students should give it a go."

**ANNABELLE CARTER**  
BUSH BURSARY AND CWA SCHOLARSHIP RECIPIENT  
CROOKWELL JANUARY 2021

***In her words:***

"I had a wonderful time in Crookwell and am so glad I had the opportunity to experience rural lifestyle. I wish all medical students would give it a go - for a glimpse into the life but also to understand the struggles that rural towns go through daily.

I am so pleased to have met wonderful hosts, health care workers and locals in Crookwell. It's not everyday you are welcomed into a beautiful community like this one!"

"I met with a woman from council on my arrival and from then on she took me under her wing and made my social experience awesome! She gave me a tour of the town, showed me restaurants, cafes, a brewery, took me to some incredible farms and introduced me to her friends, family and colleagues. I met with CWA for morning tea which was also a lovely day. They also gifted me a wonderful scrapbook detailing the history of health care delivery in Crookwell with photos and newspaper clippings"

"I think my perspective about rural health care has changed dramatically in that I have an awareness of what rural towns experience with access. There were only 2-3 doctors in the town which meant locums were constantly coming in and out of the town, therefore putting a burden on the town of a lack of continuity of care. I discovered that I have an even stronger desire to practise rural medicine to help communities like Crookwell and I wish to advocate to my peers to do the same"

*Annabelle Carter, Bush Bursary Scholarship recipient, January 2021*



***In the community's words:***

"Upper Lachlan Shire enjoyed having Annabelle during her RDN visit. Annabelle emerged herself into the local health groups including Gunning District Health, various teams within Crookwell Hospital and the Thrive Medical Practice in Crookwell, all of which enjoyed her enthusiasm and kind nature. She also was able to enjoy experiences like the Alpaca Farm, a morning with the Country Women's Association and even a visit to our local sock factory – Lindner socks.

The feedback from everyone involved has been very positive and we hope more likeminded students come and visit to explore the social and clinical activities the Upper Lachlan Shire has to offer"

*Katie Dewar, Executive Assistant to Mayor and General Manager, Upper Lachlan Shire Council*

**How to participate:**

Please complete the enclosed sponsorship form and **return by June 30th**, via return email. Contact details are included on the form.

**Thank you for considering this opportunity to showcase country NSW to a future rural health professional. Your support is greatly appreciated.**



NSW RURAL DOCTORS NETWORK  
CELEBRATING 30 YEARS

## **Bush Bursaries and Country Women's Association Scholarships Program Rural Council Program Guidelines**

**2020**

NSW Rural Doctors Network  
PO Box 1111 Mascot NSW 1460

Supporting rural health in New South Wales

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# 1. Background

NSW Rural Doctors Network (RDN) Bush Bursaries and Country Women's Association of NSW (CWA of NSW) Scholarships provide selected medical, midwifery and nursing students in NSW/ACT with \$1,500 each to assist with costs associated with their studies. Recipients also spend two weeks on a rural placement in country NSW during their university holidays. The placement combines the enjoyable aspects of country life and rural medicine.

The Bush Bursaries are funded by individual NSW rural councils and scholarships are funded by the CWA of NSW. They are administered by RDN.

Placements are coordinated by the rural councils. Placement locations may differ each year due to the involvement of different councils.

The two-week placements are usually undertaken in December or January but can be at different times of the year.

Applicants must demonstrate:

- an interest in rural practice and lifestyle;
- an understanding of the realities of rural medical practice; and
- the motivation to undertake a placement in a rural area as part of the scheme.

Students not honouring their commitment to undertake a rural placement are required to pay back all money granted to them.

**Note:** Travel and accommodation costs incurred by undertaking placements must be covered by the scholarship payment.



## 2. Role of Council

Rural councils and council-assigned community contacts are encouraged to work collaboratively with RDN to facilitate placement programs. This may include:

- working with RDN and students to work out an appropriate time to undertake the placement, including confirming exact dates
- linking with health care providers and services within their shire/community to engage in the Bush Bursary Program
- collaborating with RDN and respective health services to develop a 14-day schedule for the placement
- linking with social and community groups to engage in the Bush Bursary Program and arrange time for students to meet respective groups and individuals to increase their social and community engagement
- organising accommodation for students while in the town. If payment is required, students are to pay for up to \$150 of their accommodation using their scholarship money. If non-council and non-health service accommodation is required, RDN is to pay the difference.
- ensuring the services, groups, accommodation and social/community engagement the student is engaged with are safe
- providing on the ground support and be the point of call within the community in unforeseen circumstances, for example, a student locking themselves out of their accommodation.

### 3. Role of healthcare facilities

Healthcare facilities and health care providers are encouraged to engage with the Bush Bursary students by:

- sharing his/her knowledge, skills, attitudes and experiences, and assist in the learning career development of the student.

**Objectives and responsibilities to ensure this happens may include the following:**

#### 3.1 Objectives

- Providing clinical experience during placement that is appropriate to the student's levels of knowledge and competency.
- Creating opportunities for the student to interact with other health providers in the community.
- Providing information, guidance and constructive comments.
- Monitoring progress and providing feedback.

#### 3.2 Responsibilities

- Clear communication regarding mentor availability and placement expectations.
- Maintaining confidentiality.
- Being accessible.
- Listening actively to your student.
- Promoting responsible decision making.
- Motivating and supporting your student to achieve their goals.
- Ensuring a professional relationship.
- Acting as a positive role model.

To ensure students receive an enriching and holistic experience, we encourage students to engage with a variety of clinicians, healthcare professionals and healthcare services within the town and wider community.

## 4. Role of RDN

RDN facilitates the Bush Bursary Program. This is achieved by overseeing student, council, legal and mentoring obligations to ensure the Program runs effectively.

**RDN's role includes the following in relation to students and council/community contacts:**

### 4.1 Students

- Interviewing and selecting students who show an interest in rural health and embody the qualities required to undertake a placement in a rural and remote location.
- Allocate students to specific rural locations and partner students who will undertake the placement simultaneously.
- Mentor and provide advice to students in the lead up to and during their clinical placement.
- Ensure all students are compliant and safe to walk into all healthcare services and facilities in an observational role.

### 4.2 Council

- Liaise with and support councils in allocating a council/community contact to arrange placement logistics on the ground in respective locations.
- Provide support in connecting council/community contact with a range of health services if required.
- Connect council/community contact with student/s.
- Ensure all parties involved are communicated with and aware of arrangements. including placement plan, accommodation, travel requirements and social/community activities.
- Assist with any concerns regarding placement logistics the students or council/community contact may have.

## 5. Placement details

### 5.1 Placement allocation

Students will be allocated to their placement location by RDN.

Students will engage with a diverse and wide range of rural clinical and social settings. Student preference regarding social and clinical interest will be considered, however cannot be assured, as rural health services and providers are often limited and unique to the specific needs and services provided to respective communities.

### 5.2 Nomination of contacts

Rural councils are contacted by RDN to engage with, and financially support the Bush Bursary Program. Councils willing to engage will assign their own council/community contact who will liaise with RDN to organise the Program.

The council/community contact will link students with health services and providers and create a placement program in collaboration with RDN. RDN oversees and supports the work of the council/community contact, providing support and advice in organising an immersive, diverse, engaging and safe placement program.

### 5.3 Length of placement

The Bush Bursary Program is a two-week placement.

### 5.4 Travel

Travel must be organised by the student.

It is recommended students drive to their placements to enable them to have transportation and be accessible to a wide range of social, community and clinical experiences that may be offered. Public transport services in many rural and remote settings are limited, therefore individual transport is beneficial.

Students will pay for their travel to and from their locations using their scholarship money.

### 5.5 Accommodation

Accommodation will be arranged by the council or community contact. Accommodation types may vary depending on location. If accommodation is not appropriate or in adequate conditions, students must contact RDN as soon as possible for other arrangements to be made.

Accommodation costs are to be covered by the scholarship money.

Types of accommodation:

- Host families and alternative accommodation.
- Hospital staff accommodation.
- Other council accommodation.
- Additional placement attendees.

- If you have family or friends visiting, you must inform RDN and other students who may be attending the placement with you.

## **5.6 Insurance**

No student will be permitted to undertake their placement unless they have arranged medical indemnity insurance for the period of their placement. Students must provide a copy of the cover note of their medical indemnity policy specifically noting the dates of their placement. This must be attached to their submission on the self-service portal or the request will not be processed.

Students should also take a copy with them on placement as local health facilities may request it prior to facility entry.

## 6. During the placement

### 6.1 Clinical experiences

Students will engage with a diverse range of clinical services within the community. The Bush Bursary Program aims to enable students to engage with a variety of clinical settings within the multidisciplinary team. Experiences may be clinical and non-clinical. Students must note that they may be working in areas other than their own area of study or interest in order to see and experience the full realm of services working within a rural health setting.

### 6.2 Social and community engagement

The council/community contact, along with the students, will organise and engage with a range of social and community events within the community while the student is on placement. Social and community engagement may be formally arranged through an organisation or group whereby students may deliver a presentation or talk of their experience as a student health professional and their interest and future aspirations, for example, at a local council meeting.

Similarly, other social and community engagements may be more informal and involve the students being connected with various community members to attend events or opportunities while in the community. Informal engagement may include an invitation for a farm drive, a day at a sheep/cattle sale and/or other activities specific to the community. Students are expected to be proactive in seeking out and taking advantage of opportunities presented to them while on placement.

RDN aims to showcase, through formal and informal social and community engagement, what rural life is really like if a health care professional chooses to undertake a rural health career. Aside from clinical practice, the lifestyle aspects of rural life present positive indicators as to why healthcare professionals wish to work rurally.

### 6.3 Dress code

Smart casual professional attire. Students must wear appropriate footwear with closed in toes.

### 6.4 Student expectations

All students are expected to represent RDN in a proud, mature and engaging manner.

Students are encouraged to:

- engage with and ask questions of clinical mentors and health professionals regarding their clinical placement, their knowledge and experience, the rural community and scope of practise working as a rural health clinician/practitioner
- engage opportunities provided to interact with other health providers in the community
- uphold professionalism while on placement including punctuality, appropriate communication, professional dress and confidentiality
- embrace clinical and non-clinical opportunities with grace and enthusiasm
- be proactive in seeking out clinical, social and community involvement
- be receptive of information, guidance and constructive comments
- keep a diary while on placement
- respect all individuals and community groups in which they engage with.

Enquiries about this report can be directed to Phillipa Kensit, Program Lead, Future Workforce.

NSW Rural Doctors Network  
PO Box 1111  
Mascot NSW 1460

t 02 8337 8110  
e [pkensit@nswrdn.com.au](mailto:pkensit@nswrdn.com.au)  
w [nswrdn.com.au](http://nswrdn.com.au)



**2022 Bush Bursary Sponsorship Response Form**

Your council is invited to participate in the Bush Bursary Scholarship program during 2022. Please complete the following details if you wish to participate or alternatively, if you wish to obtain further information please contact the Sydney office of the NSW Rural Doctors Network 02 8337 8100 or via e-mail: [mcaspers@nswrdn.com.au](mailto:mcaspers@nswrdn.com.au)

<b>Name of Council</b>
<b>Contact person name</b>
<b>Contact person position</b>
<b>How many students do you wish to sponsor?</b>
<input type="checkbox"/> Two students <input type="checkbox"/> Four students <input type="checkbox"/> I would like to discuss further
<b>Mailing address</b>
<b>Email address</b>
<b>Contact telephone</b>

Thank you. We will follow up with a phone call after receiving your confirmation.

Please return this form to:

Millie Caspers  
 Future Workforce Program Lead  
 Email: [mcaspers@nswrdn.com.au](mailto:mcaspers@nswrdn.com.au)



## 8.5 INVESTMENT POLICY REVIEW

**TRIM Number:** R22/94

**Author:** Governance and Risk Officer

### PURPOSE

To present a draft copy of the reviewed Investment Policy to Council for discussion, amendment and adoption.

### SUPPORTING INFORMATION

Lachlan Shire Council (LSC) Investment Policy (attached).

### BACKGROUND

The Lachlan Shire Council Investment Policy has been developed to establish investment management guidelines for surplus funds that are not immediately required for any other purpose.

As per the Office of Local Government (OLG) Investment Policy Guidelines, a review of Council's Investment Policy is required annually and any amendments must be approved by a resolution of Council.

In compliance with the Investment Policy, the current Investment Advisor Imperium was appointed by a resolution of Council in June 2018, after an Expression of Interest process.

### ISSUES AND COMMENTS

The Investment Policy provides a framework for the investing of surplus Council funds at the most favourable rate of interest available, whilst having due consideration of the risk and security of investments. The preservation of capital remains the principal objective of the investment portfolio ensuring Council's liquidity requirements can be met.

In particular, this policy aims to clearly state the types of investments that can be entered into, in compliance with section 625 of the *Local Government Act NSW 1993* and all other legislation. The policy also defines the types of institutions with which Council can invest, the maximum proportion of funds that may be placed with individual organisations (based on credit rating).

No material changes have been made in this review. Background has been updated and delegations expanded for clarity with the remainder of changes being formatting and improvements to explanations / tables.

Under Measurement on page 5 of the policy Council may invest in Floating Rate Notes. Due to unfavourable returns, these are not being utilised.

### FINANCIAL AND RESOURCE IMPLICATIONS

Adopting this reviewed Investment Policy ensures Council's investments are prudent, permitted by the most current Ministerial Investment Order, and protects Council financially by maintaining liquidity while earning interest.

### LEGAL IMPLICATIONS

Council is required to comply with all relevant legislation, including but not limited to *section 625 of the Local Government Act NSW 1993*. The Investment Policy has been reviewed in line with current legislation, ministerial orders and OLG Guidelines.

In accordance with any current Ministerial Investment Order, this investment policy prohibits but is not limited to any investment carried out for speculative purposes, including:

- a) Derivative based instruments;

- b) Principal only investments or securities that provide potentially nil or negative cash flow; and
- c) Standalone securities issued that have underlying futures, options, forward contracts and swap of any kind.

## **RISK IMPLICATIONS**

Council's investments are subject to a variety of risk including credit, interest rate, inflation, liquidity and cyber security. Council uses Credit Ratings (such as Standard and Poors) to manage risk. Credit ratings are essentially opinions about credit risk. They can express a forward-looking opinion about the capacity and willingness of an entity to meet its financial commitments as they come due, and also the credit quality and the relative likelihood that the issuer may default. The Investment Policy endeavours to minimise risk to Council by preserving capital as its principal objective. This means returns could be lower than otherwise permitted under the OLG guidelines, Ministerial Order and the Trustee Act.

## **STAKEHOLDER CONSULTATION**

The Director Corporate & Community Services, Financial Accountant, Governance and Risk Officer and Council's External Financial Advisor Michael Chandra of Imperium Markets Pty Ltd have been consulted with their recommendations reviewed and incorporated where appropriate.

NSW Office of Local Government Investment Policy Guidelines 2010

Office of Local Government Circulars

Ministerial Order

## **OPTIONS**

1. Adopt the reviewed Investment Policy as presented, or
2. Adopt the reviewed Investment Policy after further amendment.

## **CONCLUSION**

The reviewed Investment Policy is submitted for consideration by Council.

## **LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP 4.2. Strong, effective and responsive council

4.2.1 - Council is financially sustainable and provides services at a level expected by the community – Review Investment Policy

4.2.2 Council's decision making is equitable and ethical – Ensure policies are reviewed regularly

4.2.5 - Council's exposure to risk is minimised

## **ATTACHMENTS**

1. **Investment Policy** [↓](#)

### **RECOMMENDATION**

That:

1. The Director Corporate & Community Services' Report No R22/94 be received and noted.
2. The Investment Policy be adopted as presented.



## Policies, Procedures and Guidelines

### INVESTMENT POLICY

FIN001

#### INTRODUCTION

The Lachlan Shire Council Investment Policy has been developed to establish investment risk management guidelines to be adopted in investment of surplus funds that are not immediately required for any other purpose.

#### OBJECTIVE

1. To provide a framework for the investing of surplus Council funds at the most favourable rate of interest available. There needs to be due consideration given to the risk and security of investments ensuring Council's liquidity requirements are being met.
2. Whilst exercising the power to invest consideration must be given to the preservation of capital, liquidity and the return on investment:
  - a) Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. This includes managing credit and interest rate risk within identified thresholds and parameters as set out on pages 3-5 of the policy.
  - b) Investments should be allocated to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall; to avoid incurring the significant costs associated with the early redemption of an investment.
  - c) Investments are expected to achieve a market average rate of return within the parameters set out under Risk Management Guidelines and Benchmarking in this policy document.

#### BACKGROUND

Interest on Council investments has represented a significant contribution to the total income of Council and it is essential that Council has clear policy guidelines as to how funds can be invested. This policy aims to clearly state the institutions with which Council can invest, the maximum proportion of funds that may be placed with individual organisations and the types of investments entered into.

#### LEGISLATIVE REQUIREMENTS

All investments are to comply with the following:

- Local Government Act 1993;
- Local Government (General) Regulation 2021;
- Trustee Act 1925;
- Government Sector Finance Act 2018;
- Ministerial Investment Order;
- Banking Act 1959 (Cwth);
- Local Government Code of Accounting Practice and Financial Reporting;
- Australian Accounting Standards; and
- Office of Local Government Circulars.

Further Information: Lachlan Shire Council ☎ 02 6895 1900 ✉ Email: <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 1 of 5
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**DELEGATION OF AUTHORITY**

Authority for implementation of the Investment Policy is delegated to the General Manager in accordance with the Local Government Act 1993. All investments must comply with various legislation and as prescribed by the current Office of Local Government Ministerial Investment Order.

The Responsible Accounting Officer in accordance with the General Manager’s delegation is responsible for the day to day management of Council’s Investments. The Financial Accountant, with the approval of the Responsible Accounting Officer makes investments on Council’s behalf.

**PRUDENT PERSON STANDARD**

- Council investments will be managed with the care, diligence and skill that a prudent person would exercise. Investments permitted under section 6 of the *Government Sector Finance Act 2018* are deemed by the *Trustee Act 1925* to be investments that satisfy the prudent person test.
- As Trustees of public monies, Officers are to manage Council’s investment portfolio to safeguard the portfolio in accordance with the spirit of this Investment Policy, **and not for speculative purposes.**

**APPROVED INVESTMENTS**

Investments are limited to those allowed by the most current Ministerial Investment Order that has been issued by the NSW Minister for the Office of Local Government:

- a) any public funds or securities issued by or guaranteed by the Commonwealth, any State of the Commonwealth or a Territory;
- b) any debentures or securities issued by a council (within the meaning of the *Local Government Act 1993 (NSW)*);
- c) interest bearing deposits with, or any debentures or binds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959 (Cwth)*, but excluding subordinated debt obligations;
- d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- e) In accordance with the *Government Sector Finance Act 2018*, any government issued security such as a deposit with the New South Wales Treasury Corporation or investments in managed funds of the New South Wales Treasury Corporation. This does not permit Council to invest in managed funds with any other organisation.

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

**PROHIBITED INVESTMENTS**

In accordance with any current Ministerial Investment Order, this investment policy **prohibits** but is not limited, to any investment carried out for speculative purposes, including:

Further Information: Lachlan Shire Council ☎ 02 6895 1900 ✉ Email: <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 2 of 5
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- a) Derivative based instruments;
- b) Principal only investments or securities that provide potentially nil or negative cash flow; and
- c) Standalone securities issued that have underlying futures, options, forward contracts and swap of any kind
- d) Investing in managed funds with any organisation other than NSW Treasury Corporation.

**RISK MANAGEMENT GUIDELINES**

**Credit Quality, Diversification and Term to Maturity Constraints**

Investments are to comply with three key criteria relating to:

- 1) Portfolio Credit Framework – limit the overall credit exposure of the portfolio;
- 2) Institution Credit Framework – limit exposure to individual institutions; and
- 3) Term to Maturity Framework – limits based upon maturity terms of securities.

**Credit Ratings** are opinions about credit risk. They can express a forward-looking opinion about the capacity and willingness of an entity to meet its financial commitments as they come due, and also the credit quality and the relative likelihood that the issuer may default.

**Portfolio Credit Framework**

The portfolio credit guidelines are based upon the Standard & Poor’s (S&P) credit ratings system, or equivalent. The maximum available limits in each rating category are as follows

Long Term Credit Rating	Direct Securities Maximum
AAA	100%
AA or Major Bank^	100%
A	60%
BBB	40%
Unrated	20%

For the purpose of this Policy, “Major Bank” is currently defined as Authorised Deposit-taking Institutions (ADI) or senior guaranteed principal and interest ADI securities issued by the major Australian banking groups:

- Australia and New Zealand Banking Group Limited
- Commonwealth Bank of Australia
- National Australia Bank Limited
- Westpac Banking Corporation

This includes ADI subsidiaries whether or not explicitly guaranteed or branded (such as St George).

Council may ratify an alternative definition from time to time. Standard & Poor’s credit ratings attributed to each individual institution will be used to determine maximum holdings. In the event of disagreement between agencies as to the rating band (“split ratings”) Council shall use the

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higher in assessing compliance with portfolio Policy limits, but for conservatism shall apply the lower in assessing new purchases.

**Institution Credit Framework**

Exposure to individual counterparties/financial institutions will be restricted by their S&P rating or equivalent, as follows:

Long Term Credit Rating	Direct Securities Maximum
AAA	30%
AA or Major Bank^	25%
A	20%
BBB	15%
Unrated	5%

**Term to Maturity Framework**

The investment portfolio is to be invested with the following term to maturity constraints:

Overall Portfolio Term to Maturity Limits		
	Minimum	Maximum
Portfolio % < 1 Year	20%	100%
Portfolio % >1 Year < 3 Years	0%	70%
Portfolio % > 3 Years < 5 Years	0%	50%
Portfolio % > 5 Years	0%	25%

**INVESTMENT ADVISOR**

Should Council engage an investment advisor, the advisor must be approved by Council and licensed by the Australian Securities and Investment Commission. The advisor must be an independent person who has no actual or potential conflict of interest in relation to investment products being recommended and is free to choose the most appropriate product within the terms and conditions of the investment policy.

The independent advisor is required to provide written confirmation that they do not have any actual or potential conflicts of interest in relation to the investments they are recommending or reviewing, including that they are not receiving any commissions or other benefits in relation to the investments being recommended or reviewed, except as fully rebated to Council, promptly.

**MEASUREMENT**

Should Council invest in Floating Rate Notes (FRN's) the market value is to be assessed at least once a year to coincide with annual reporting.

Further Information: Lachlan Shire Council ☎ 02 6895 1900 ✉ Email: <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 4 of 5
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**BENCHMARKING**

The performance of the investment portfolio shall be compared as follows to the:

- a) Reserve Bank of Australia’s Official Cash Rate; and the
- b) Direct Investments –AusBond Bank Bill Index

**REPORTING AND REVIEW OF INVESTMENTS**

The Responsible Accounting Officer (RAO) or their delegate shall be responsible for reconciling the investment register on a monthly basis and ensuring sufficient records are maintained, including:

- 1) The source and amount of money invested;
- 2) Particulars of the security or form of investment in which the money was invested;
- 3) The term of the investment, and
- 4) The rate of interest to be paid in respect of the money invested.

A monthly report shall be provided to Council, detailing the investment portfolio in terms of performance (benchmarking), investment institution and amount of each investment.

**REVIEW OF INVESTMENT POLICY**

This policy shall be reviewed annually and any amendments, if necessary, shall be approved by a resolution of Council.

Greg Tory  
GENERAL MANAGER

Further Information: Lachlan Shire Council ☎ 02 6895 1900 ✉ Email: <a href="mailto:council@lachlan.nsw.gov.au">council@lachlan.nsw.gov.au</a>				Page 5 of 5
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## 8.6 PERMANENT ADDITIONAL SPECIAL VARIATION

**TRIM Number:** R22/95

**Author:** Director - Corporate and Community Services

### PURPOSE

To seek Council's support for a permanent Additional Special Variation (ASV) for the 22.23 FY and forecast years in the Long Term Financial Plan (LTFP).

### SUPPORTING INFORMATION

See attached.

### BACKGROUND

Council adopted its 21.22FY Budget on the expectation that the 22.23FY rates peg would be 1.8%. This was calculated using the 2% rates peg for 21.22FY less the 0.2% IPART said they would reduce any rates peg by, for election costs. Since this time, there has been an overhaul of the rating methodology and it has substantially changed.

Council was notified on 13 December 2021 that its Rates Peg including population factor (0%) was 0.7%. This is clearly unsustainable.

### ISSUES AND COMMENTS

The Office of Local Government released its circular on 6 April advising Council could apply for a

1. temporary or permanent single year special variation for 2022-23 under section 508(2) of the Local Government Act 1993 (the Act), AND
2. the percentage sought in the application could be the lower of:
  - 2.5% (including population factor) or
  - the council's assumed 2022-23 rate peg as exhibited in its 2021-22 Long Term Financial Plan (LTFP) (including population factor)

Council's 21.22FY adopted budget assumed a 1.8% rates peg for 22.23FY and 2% throughout the remainder of its LTFP. Council believes it can demonstrate the need for a permanent additional special variation and can meet the guidelines.

Bathurst, Blayney, Cowra, Bland and Orange Councils have advised they intend or have applied for permanent additional special variations (ASV).

Councillors should keep in mind that since the 21.22FY budget was adopted, the reclassification of Sunrise/CleanTeQ from mining to farming has further negatively impacted Council's financial position. There is expected to be a need for an application for special rates variation in excess of 1.8%.

### FINANCIAL AND RESOURCE IMPLICATIONS

The additional income that Council will receive for the 22.23 financial year, if approved compared to that Rate Peg of 0.7% as determined by IPART in December 2021 totals \$77k and the additional income forecast to receive over the LTFP equates to approximately \$539k.

### LEGAL IMPLICATIONS

*Local Government Act NSW 1993* Clause 508A Special variation over a period of years



(1) The Minister may, by instrument in writing given to a council, determine that the council's general income for a specified period consisting of two or more years, may be varied by a specified percentage over the whole period.

(2) The specified period must not exceed 7 years, but this subsection does not prevent a further determination being made that takes effect after that period.

### **RISK IMPLICATIONS**

Financial risk-there is continuing uncertainty as to whether IPART will approve any application. The timing is very tight with Council's budget due to be adopted by 30 June.

### **STAKEHOLDER CONSULTATION**

Councillors throughout Budget workshops and April Strategic briefing

Community through the 2021.2022 Budget public consultation process.

### **OPTIONS**

1. Council supports an application for a permanent ASV of 1.8% to maintain Council's financial position as expected when the 21.22FY budget and LTFP was adopted.
2. Council supports an application for a temporary ASV of 1.8% (22.23 FY only) to maintain Council's financial position for the 22.23 FY as expected when the 21.22FY budget was adopted.

### **CONCLUSION**

Council to review this report and provide direction.

### **LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

4.2.1 Council is financially sustainable and provides services at a level expected by the Community.

### **ATTACHMENTS**

1. **OLG Circular ASV 6 April** [↓](#)

#### **RECOMMENDATION**

That

1. The Director Corporate and Community Services Report No. R22/95 be formally received and noted.
2. That Council make an application to the Independent Pricing and Regulatory Tribunal (IPART) under section 508(2) of the Local Government Act (1993) for a permanent Additional Special Variation of 1.8% including the population factor (0%) for the 22/23 FY and throughout the Long Term Financial Plan. This is 1.1% in addition to the IPART determination of a 0.7% rates peg including population factor (0%) for Lachlan Shire Council in relation to the 22.23FY.
3. In making this application for the Additional Special Variation, Council has undertaken an assessment against the current Long Term Financial Plan, which assumed a 1.8% Rate Peg for 22/23 and noted;
  - (a) the additional income that Council will receive for the 22.23 financial year, if approved compared to that Rate Peg of 0.7% as determined by IPART in December 2021 totals

\$77k and the additional income forecast to receive over the LTFP equates to approximately \$539k.

- (b) is required to ensure Council's continuing financial sustainability and maintain the current levels of services and operations to the Lachlan Shire Council community.
- (c) that Council has considered the impact on ratepayers and the community in the 2022/23 Operational Plan and future years and that the impact is reasonable.

<b>Circular Details</b>	22-07/6 April 2022/A815377
<b>Previous Circular</b>	22-03 Guidelines for Additional Special Variation (ASV) Process for 2022-23
<b>Who should read this</b>	Councillors / General Managers / Rating and Finance Staff
<b>Contact</b>	Policy Team / 02 4428 4100 / <a href="mailto:olg@olg.nsw.gov.au">olg@olg.nsw.gov.au</a>
<b>Action required</b>	Information

**Subject**

**Guidelines for Additional Special Variation (ASV) Process for 2022-23**

**\*\*\* The ASV Guidelines set out in this circular apply in place of, and supersede, the ASV Guidelines issued in Circular 22-03 \*\*\***

**What’s new or changing**

- The Independent Pricing and Regulatory Tribunal (IPART) will accept and process an additional round of 2022-23 Special Variation (ASV) applications from councils.
- For applications made under the ASV process, the ASV Guidelines set out in this circular apply in place of the [Guidelines for the preparation of an application for a special variation to general income](#) issued by the Office of Local Government in 2020.
- The ASV Guidelines set out in this circular apply in place of, and supersede, the ASV Guidelines issued in Circular 22-03.
- For more information on when these ASV Guidelines apply, please see ‘What this will mean for your council’ below.
- This one-off ASV round is available for the 2022-23 financial year only.
- This one-off ASV round is for councils that can show that the special variation will enable them to meet the obligations they set for 2022-23 in their 2021-22 Integrated Planning and Reporting (IP&R) documentation.
- Councils seeking a permanent special variation will also need to demonstrate the need for the special variation to be included in their rate base on an ongoing basis.
- Separately, IPART has also agreed to undertake a broader review of its rate peg methodology, including the Local Government Cost Index, with outcomes from the review expected to shape rate peg determinations in future years.

**What this will mean for your council**

- The ASV Guidelines set out in this Circular apply where council is applying for:
  - a temporary or permanent single year special variation for 2022-23 under section 508(2) of the *Local Government Act 1993* (the Act), AND
  - the percentage sought in the application is the lower of:
    - 2.5% (including population factor) or

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- the council's assumed 2022-23 rate peg as set out in its 2021-22 IP&R documentation (including population factor)
- For ASV applications made under the Guidelines set out in this Circular, councils will need to provide IPART with the following information:
  - Council's 2021-22 IP&R documentation identifying that council budgeted for an income increase above the percentage specified for the council for 2022-23 under section 506 of the Act; and
  - Where councils are applying for a permanent special variation, in addition to the above information, the council's 2021-22 IP&R documentation identifying that the council forecast an average Operating Performance Ratio (OPR) of 2% or lower over the next 5 years or, alternatively, evidence of need, for example, but not limited to, that the council needs to maintain a higher OPR so it can meet its capital funding requirements; and
  - Council has resolved to apply for the special variation under section 508(2) of the Act and that the resolution clearly states:
    - whether the resolution is for a temporary or permanent special variation under section 508(2) of the Act; and
    - the additional income that council will receive if the special variation is approved; and
    - why the special variation is required; and
    - that the council has considered the impact on ratepayers and the community in 2022-23 and, if permanent, in future years if the special variation is approved and considers that it is reasonable.
- The ASV application process is a simpler more targeted application process.
- IPART will not require councils to demonstrate community consultation or criteria outside of the processes outlined above. To demonstrate community consultation, IPART will consider the consultation undertaken through the IP&R process and consider the resolution to apply for a ASV meets the requirements outlined above.
- Revised application forms and further information will be released by IPART shortly.
- Under this ASV round of applications:
  - IPART will accept applications until 29 April 2022;
  - IPART will publish applications to enable community consultation for a period of at least three weeks; and
  - IPART will notify councils of its decision no later than 21 June 2022.

### Key points

- In late 2021, IPART announced the rate peg for the 2022-23 financial year was set at an increase of between 0.7% and 5.0%.
- Special variations provide an opportunity for councils to vary general income by an amount greater than the annual rate peg. However IPART's normal period for special variation applications in relation to the 2022-23 rate peg has now passed.
- The Office of Local Government and IPART recognise that, due to the delayed council elections and the determination of the 2022-23 rate peg at a lower rate than councils had forecast, councils may not have had sufficient time to prepare special variation application within the normal timeframe.

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This may result in some councils not having sufficient funds to pay for required infrastructure and services.

- As such the NSW Government and IPART have agreed to a one-off ASV round for the 2022-23 financial year only.
- This process is not intended to address applications from councils that require a special variation (above 2.5%) to achieve long term financial sustainability for reasons other than those set out in the criteria above, which should be addressed through the standard special variation process.
- [IPART's website](#) will be updated with revised application forms and information papers shortly.

**Where to go for further information**

- For further information please contact IPART on 02 9290 8400 or by email to [ipart@ipart.nsw.gov.au](mailto:ipart@ipart.nsw.gov.au).

**Melanie Hawyes**

**Group Deputy Secretary, Crown Lands and Local Government**

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## 8.7 CUSTOMER REQUESTS - 31 MARCH 2022

**TRIM Number:** R22/96

**Author:** Project Officer

### PURPOSE

This report is provided quarterly for the information of Councillors only.

### SUPPORTING INFORMATION

Attached you will find a high level summary report of the customer requests registered for the month of March 2022.

### BACKGROUND

The Authority system has the ability to capture customer requests for service. Reporting to Council forms part of the Customer Relationship Management Framework.

### UPDATE

Attached you will find a high level summary report of the customer requests registered for the month ended 31 March 2022. You will note some line items may appear under more than one member of the executive leadership team (e.g. Council properties) as this relates back to the staff member registering the request into the Authority CRM module. This is not a user error but is related to which department the staff member works in.

The Authority CRM module is not very flexible therefore graphs have also been attached to assist Councillor's gauge progress over time.

There are two (2) graphs attached. The first graph shows the number of requests that missed the target close off date over time. Please note these are percentages which can distort the actual results.

The second graph is complex and relates to the current month only:

- The left hand axis and green bars show the number of requests created; and
- The right hand axis and blue line depicts the number of open requests at the end of the month.

### FINANCIAL IMPLICATIONS

There are no known financial implications.

### LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN

4.2 Strong effective and Responsive Council

### CONCLUSION

The high level CRM reports attached provide Council with data on the number of CRM's received and completed in the month of March.

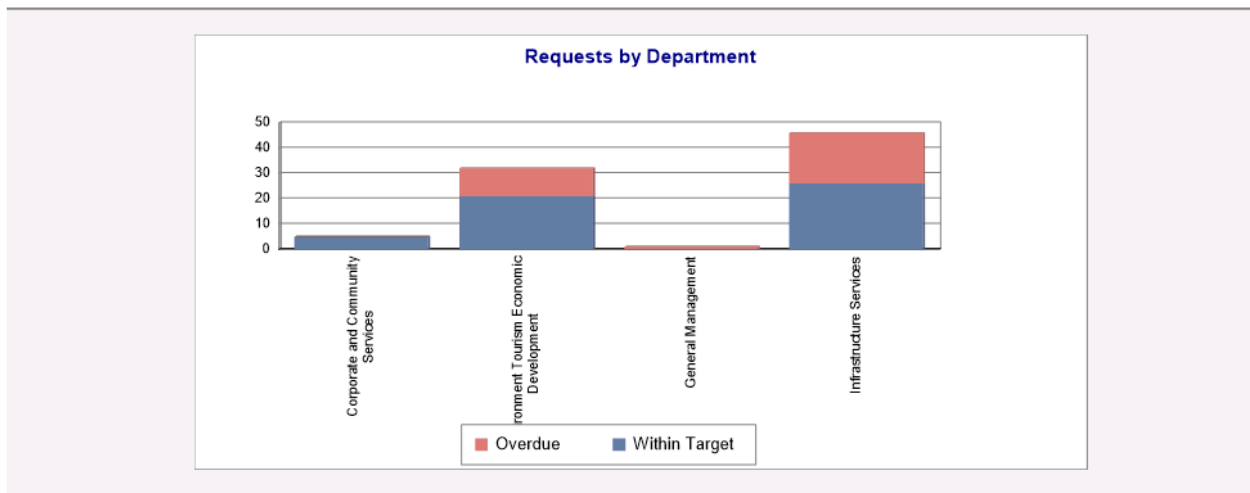
### ATTACHMENTS

1. **March CRM Report** [↓](#)
2. **Graph - Missed Due Date** [↓](#)
3. **Graph - March Created vs Open** [↓](#)

**RECOMMENDATION**

That:

1. The Director Corporate and Community Services Report No. R22/96 be received and noted.



Received Request Statistics  
by Department



2 - Customer Request Management  
1/03/2022 to 31/03/2022

Double click onto the Category to access Minor Category and Request detail

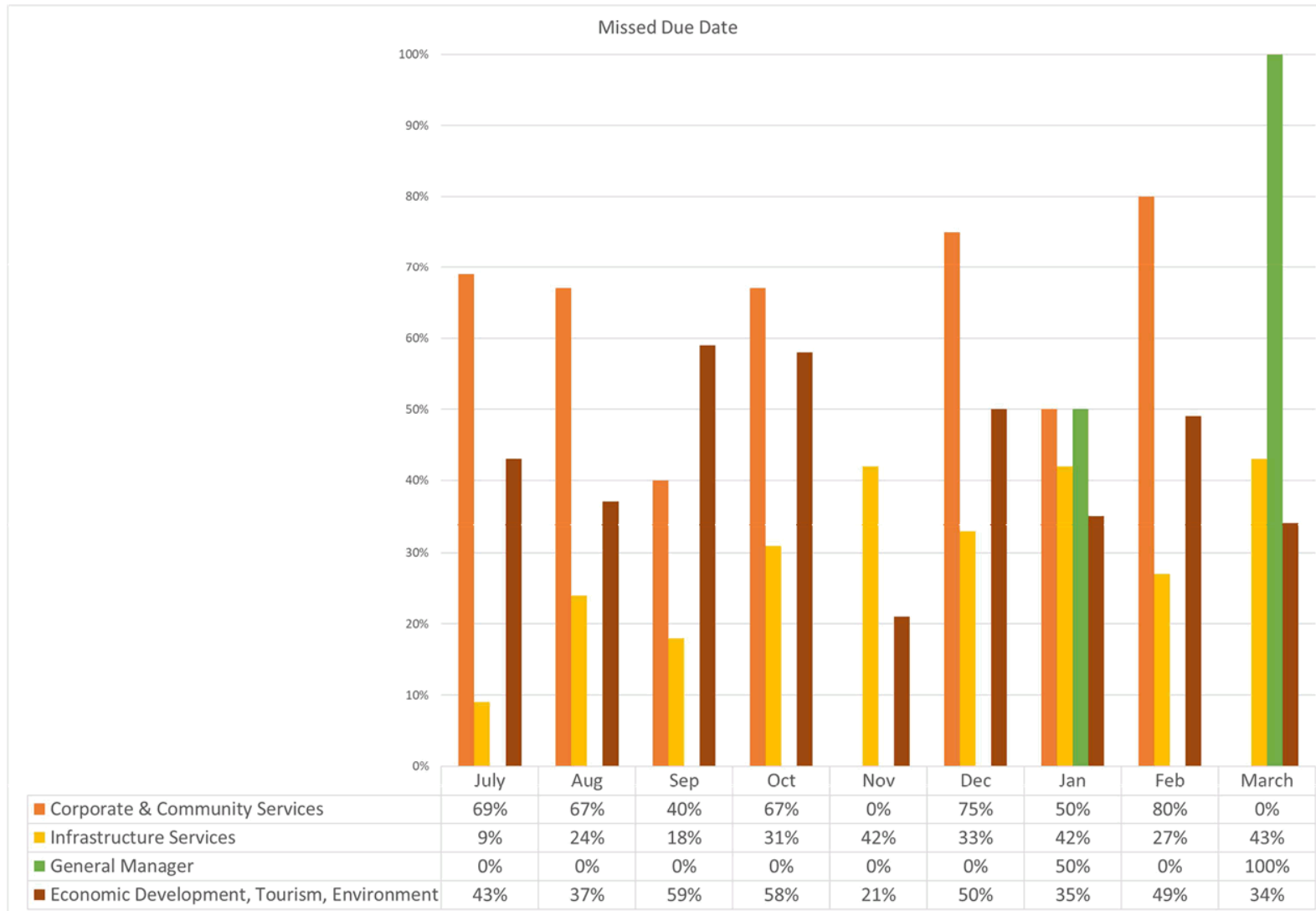
Lachlan Shire Live

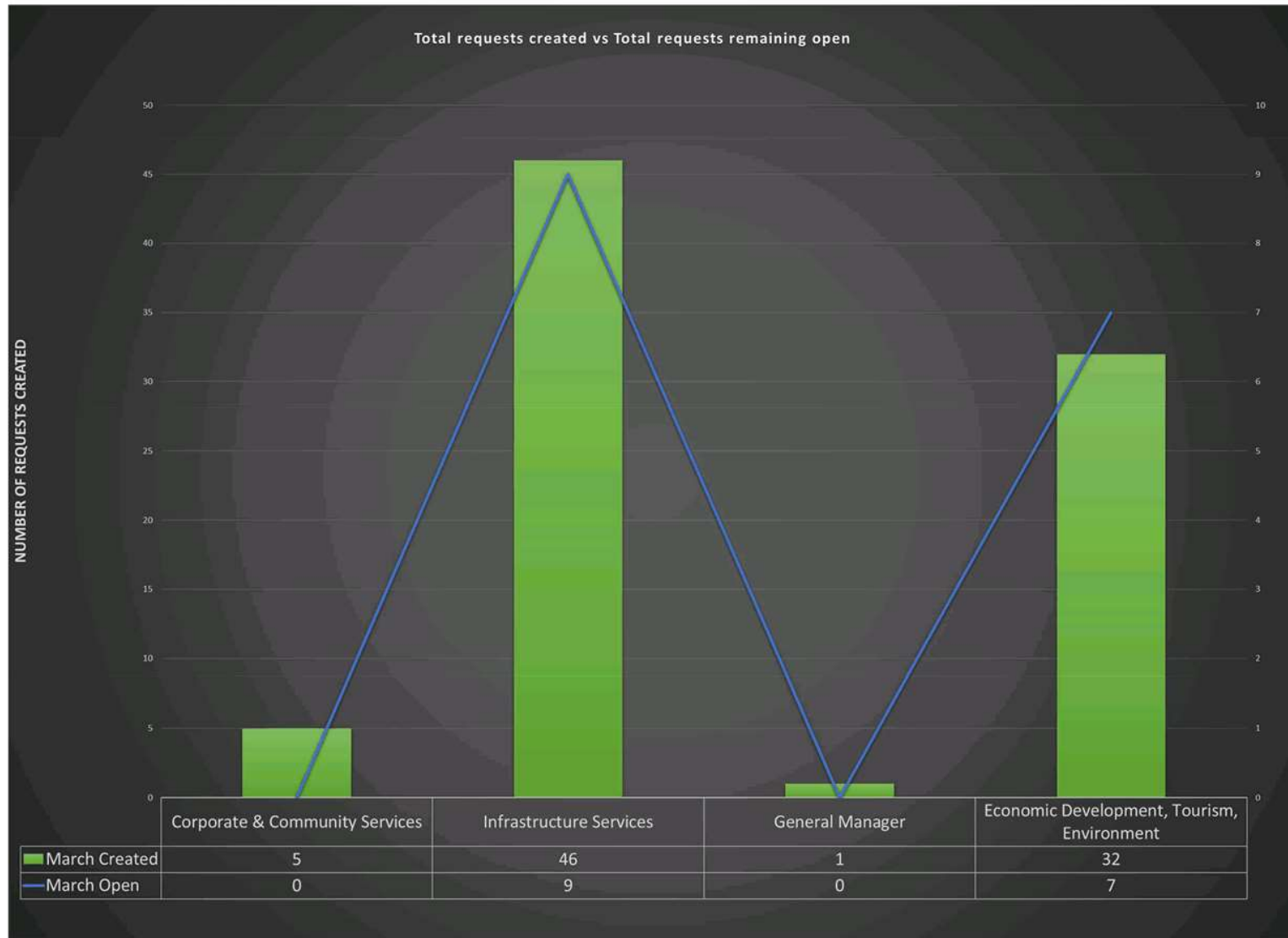
Program - c\_dm098 4/04/2022 10:22:10AM

Action Officer: **All Officers** Category Code: **All Categories**  
 Department: **All Departments** Workflow: **All Workflows**

Department / Category	New	Closed	C/F Open	Within Tgt	%	Overdue	%
<b>Corporate and Community Services</b>	<b>5</b>	<b>5</b>	<b>0</b>	<b>5</b>	<b>100%</b>	<b>0</b>	<b>0%</b>
Council Properties	1	1	0	1	100%	0	0%
Customer Service	1	1	0	1	100%	0	0%
Finance	2	2	0	2	100%	0	0%
Water	1	1	0	1	100%	0	0%
<b>Environment Tourism Economic Development</b>	<b>32</b>	<b>25</b>	<b>7</b>	<b>21</b>	<b>66%</b>	<b>11</b>	<b>34%</b>
Animals	2	2	0	2	100%	0	0%
Council Properties	10	9	1	8	80%	2	20%
Development	8	8	0	6	75%	2	25%
Environment & Planning	2	2	0	2	100%	0	0%
Events	2	0	2	1	50%	1	50%
Environment & Public Health	4	2	2	1	25%	3	75%
Waste Management	2	1	1	0	0%	2	100%
Noxious Weeds	2	1	1	1	50%	1	50%
<b>General Management</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>1</b>	<b>100%</b>
Human Resources	1	1	0	0	0%	1	100%
<b>Infrastructure Services</b>	<b>46</b>	<b>37</b>	<b>9</b>	<b>26</b>	<b>57%</b>	<b>20</b>	<b>43%</b>
Cemetery	2	2	0	2	100%	0	0%
Infrastructure Services	7	4	3	4	57%	3	43%
Parks & Reserves	4	4	0	2	50%	2	50%
Roads	11	10	1	8	73%	3	27%
Sewer	7	4	3	0	0%	7	100%
Stormwater	1	0	1	0	0%	1	100%
Tenders	1	1	0	1	100%	0	0%
Toilet Amenities	1	0	1	0	0%	1	100%
Trees	2	2	0	2	100%	0	0%
Water	10	10	0	7	70%	3	30%
<b>Total:</b>	<b>84</b>	<b>68</b>	<b>16</b>	<b>52</b>	<b>62%</b>	<b>32</b>	<b>38%</b>







## 8.8 INVESTMENTS AS AT 31 MARCH 2022

**TRIM Number:** R22/98

**Author:** Financial Accountant

### PURPOSE

The *Local Government (General) Regulation 2005 section 212* specifies that Council's Responsible Accounting Officer must provide elected members with a monthly written report detailing the funds invested by Council. The report must include information up to the last day of the month immediately preceding the meeting.

The Responsible Accounting Officer must also provide a certificate stating whether the investments have been made in accordance with the Act, the Regulations and Council's investment policy.

### SUPPORTING INFORMATION

Council's general bank account reconciled balance at 31 March 2022 is \$3,579,164.

Investments held at 31 March 2022 totalling \$53,493,170 are set out in Attachment 1.

#### Responsible Accounting Officer Certificate

I certify that the bank accounts and investments have been reconciled with the Council's general ledger as at 31 March 2022, and that investments have been made in accordance with the *Local Government Act, Local Government (General) Regulation 2005* and Council's Investment Policy.

Karen Pegler  
Responsible Accounting Officer

### FINANCIAL UPDATE

As at the end of March 2022, Council's portfolio is compliant across its counterparty and credit quality limits. Over the past 12 months, the portfolio, excluding on call cash, returned +0.87% p.a., outperforming the AusBond Bank Bill Index (bank bills) by 0.84% p.a.

The Reserve Bank of Australia's official cash rate remains at 0.10%. This low rate will continue to have a negative impact on Council's interest income.

Geopolitical risks have escalated after Russia's move to invade Ukraine in March, with markets now factoring the ramifications on global economic growth after various sanctions were imposed by Western countries around the world.

Domestically, Governor Lowe has commented that interest rate rises starting later in 2022 were deemed "*a plausible scenario*", but he also stated "*it's still quite plausible that the first increase...is a year or longer away*".

### LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN

Investments are made in accordance with Council's Investment Policy and the Community Strategic Plan/Delivery Program Item 4.2.1, which aims to ensure that "Council is financially sustainable and provides services at a level expected by the community".

### CONCLUSION

Investments will continue to be managed so Council can meet its cash commitments as and when they fall due.

### ATTACHMENTS

1. Investment Report as at 31 March 2022 [↓](#)

**RECOMMENDATION**

That:

1. The Director Corporate and Community Services Report No. R22/98 be received and noted.



# Investment Report

01/03/2022 to 31/03/2022



## Portfolio Valuation as at 31/03/2022

Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Accrued	Accrued MTD
BOQ	BBB+	TD	GENERAL	Annual	06/05/2020	10/05/2022	1.4500	500,000.00	6,554.79	615.75
AMP Bank	BBB	TD	GENERAL	Annual	24/11/2020	23/05/2022	0.7500	1,000,000.00	2,630.14	636.99
BOQ	BBB+	TD	GENERAL	At Maturity	27/05/2020	24/05/2022	1.3000	1,000,000.00	24,005.48	1,104.11
Members Equity Bank	BBB+	TD	GENERAL	At Maturity	09/06/2021	14/06/2022	0.5000	1,000,000.00	4,054.79	424.66
Commonwealth Bank	AA-	TD	GENERAL	At Maturity	09/06/2021	14/06/2022	0.4500	2,000,000.00	7,298.63	764.38
AMP Bank	BBB	TD	GENERAL	Annual	11/06/2020	14/06/2022	1.4000	750,000.00	8,457.53	891.78
AMP Bank	BBB	TD	GENERAL	Annual	22/12/2020	21/06/2022	0.7500	750,000.00	1,541.10	477.74
BOQ	BBB+	TD	GENERAL	Annual	23/06/2020	28/06/2022	1.2500	1,000,000.00	9,657.53	1,061.64
BOQ	BBB+	TD	GENERAL	Annual	22/07/2020	26/07/2022	1.0000	600,000.00	4,158.90	509.59
Auswide Bank	BBB	TD	GENERAL	At Maturity	18/08/2020	23/08/2022	0.9000	500,000.00	7,286.30	382.19
Auswide Bank	BBB	TD	GENERAL	At Maturity	27/08/2020	29/08/2022	0.9000	750,000.00	10,763.01	573.29
Westpac	AA-	TD	GENERAL	Quarterly	26/08/2020	30/08/2022	0.8200	1,000,000.00	718.90	696.44
Bank of Sydney	Unrated	TD	GENERAL	Annual	26/08/2021	30/08/2022	0.6500	1,500,000.00	5,823.29	828.08
BOQ	BBB+	TD	GENERAL	At Maturity	26/08/2020	30/08/2022	0.9500	1,000,000.00	15,173.97	806.85
Westpac	AA-	TD	GENERAL	Quarterly	08/09/2020	08/09/2022	0.7800	1,500,000.00	769.32	769.32
NAB	AA-	TD	GENERAL	Annual	08/09/2020	08/09/2022	0.8000	1,500,000.00	6,739.73	1,019.18
NAB	AA-	TD	GENERAL	Annual	08/09/2020	13/09/2022	0.8000	1,500,000.00	6,739.73	1,019.18
WAW Credit Union	Unrated	TD	GENERAL	Annual	08/09/2020	13/09/2022	1.0500	500,000.00	2,948.63	445.89



Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Accrued	Accrued MTD
Bank of Sydney	Unrated	TD	GENERAL	Annual	08/09/2021	04/10/2022	0.6400	500,000.00	1,797.26	271.78
Commonwealth Bank	AA-	TD	GENERAL	At Maturity	20/10/2021	20/10/2022	0.4200	500,000.00	937.81	178.36
BOQ	BBB+	TD	GENERAL	Annual	20/10/2020	20/10/2022	0.8000	500,000.00	1,786.30	339.73
AMP Bank	BBB	TD	GENERAL	Annual	23/11/2021	29/11/2022	1.0000	1,000,000.00	3,534.25	849.32
NAB	AA-	TD	GENERAL	Annual	27/11/2020	29/11/2022	0.6300	500,000.00	1,061.51	267.53
NAB	AA-	TD	GENERAL	Annual	10/12/2020	13/12/2022	0.6300	500,000.00	966.58	267.53
Warwick Credit Union	Unrated	TD	GENERAL	Annual	10/02/2021	13/02/2023	0.6500	1,000,000.00	890.41	552.05
Warwick Credit Union	Unrated	TD	GENERAL	Annual	09/02/2021	14/02/2023	0.6500	500,000.00	454.11	276.03
ING Direct	A	TD	GENERAL	Annual	17/02/2022	21/02/2023	1.0200	1,000,000.00	1,201.64	866.30
WAW Credit Union	Unrated	TD	GENERAL	Annual	02/03/2021	02/03/2023	0.7000	500,000.00	287.67	287.67
ING Direct	A	TD	GENERAL	At Maturity	31/03/2022	29/03/2023	1.6800	1,000,000.00	46.03	46.03
BNK Bank	Unrated	TD	GENERAL	Annual	30/03/2021	04/04/2023	0.7000	900,000.00	34.52	34.52
NAB	AA-	TD	GENERAL	At Maturity	13/04/2021	18/04/2023	0.6000	1,000,000.00	5,802.74	509.59
BNK Bank	Unrated	TD	GENERAL	Annual	04/05/2021	09/05/2023	0.7000	1,000,000.00	6,367.12	594.52
AMP Bank	BBB	TD	GENERAL	Annual	04/05/2021	09/05/2023	0.7000	1,000,000.00	6,367.12	594.52
MyState Bank	BBB	TD	GENERAL	Annual	04/05/2021	09/05/2023	0.5500	1,000,000.00	5,002.74	467.12
NAB	AA-	TD	GENERAL	Annual	25/05/2021	23/05/2023	0.6300	2,000,000.00	10,735.89	1,070.14
ING Direct	A	TD	GENERAL	Annual	08/06/2021	13/06/2023	0.5000	500,000.00	2,034.25	212.33
ING Direct	A	TD	GENERAL	Annual	15/06/2021	13/06/2023	0.5000	750,000.00	2,979.45	318.49
Westpac	AA-	TD	GENERAL	Quarterly	06/07/2021	11/07/2023	0.5600	1,000,000.00	1,304.11	475.62





Issuer	Rating	Type	Alloc	Interest	Purchase	Maturity	Rate	Capital Value	Accrued	Accrued MTD
AMP Bank	BBB	TD	GENERAL	Annual	08/09/2021	05/09/2023	0.7500	500,000.00	2,106.16	318.49
Westpac	AA-	TD	GENERAL	Quarterly	30/11/2021	05/12/2023	1.1900	750,000.00	782.47	758.01
Westpac	AA-	TD	GENERAL	Quarterly	09/02/2022	13/02/2024	1.5800	500,000.00	1,103.84	670.96
Bendigo and Adelaide	BBB+	TD	GENERAL	Quarterly	22/02/2022	27/02/2024	1.6500	500,000.00	858.90	700.68
Westpac	AA-	TD	GENERAL	Quarterly	23/03/2022	26/03/2024	2.3200	1,000,000.00	572.05	572.05
BOQ	BBB+	TD	GENERAL	Annual	31/03/2022	27/03/2024	2.6000	1,000,000.00	71.23	71.23
Westpac	AA-	TD	GENERAL	Quarterly	18/06/2021	18/06/2024	0.8000	1,500,000.00	460.27	460.27
Westpac	AA-	TD	GENERAL	Quarterly	06/07/2021	09/07/2024	0.8000	1,000,000.00	1,863.01	679.45
BOQ	BBB+	TD	GENERAL	Annual	10/08/2021	12/08/2025	1.0000	1,000,000.00	6,410.96	849.32
Macquarie Bank	A+	CASH	GENERAL	Monthly	31/03/2022	31/03/2022	0.6000	4,427,575.69	1,527.79	1,527.79
NAB	AA-	CASH	GENERAL	Monthly	31/03/2022	31/03/2022	0.3100	6,315,594.50	1,534.98	1,534.98
<b>TOTALS</b>								<b>53,493,170.19</b>	<b>196,204.97</b>	<b>29,649.49</b>





## Counterparty Compliance as at 31/03/2022

### Long Term Investments

Compliant	Bank Group	Term	Rating	Invested	Invested (%)	Limit (%)	Limit (\$)	Available
✓	Commonwealth Bank	Long	AA-	2,500,000.00	4.67	25.00	-	10,873,292.55
✓	Westpac	Long	AA-	8,250,000.00	15.42	25.00	-	5,123,292.55
✓	NAB	Long	AA-	13,315,594.50	24.89	25.00	-	57,698.05
✓	Macquarie Bank	Long	A+	4,427,575.69	8.28	20.00	-	6,271,058.35
✓	ING Direct	Long	A	3,250,000.00	6.08	20.00	-	7,448,634.04
✓	Bendigo and Adelaide	Long	BBB+	500,000.00	0.94	15.00	-	7,523,975.53
✓	BOQ	Long	BBB+	7,600,000.00	14.21	15.00	-	423,975.53
✓	AMP Bank	Long	BBB	5,000,000.00	9.35	15.00	-	3,023,975.53
✓	MyState Bank	Long	BBB	1,000,000.00	1.87	15.00	-	7,023,975.53
✓	Auswide Bank	Long	BBB	1,250,000.00	2.34	15.00	-	6,773,975.53
✓	Warwick Credit Union	Long	Unrated	1,500,000.00	2.80	5.00	-	1,174,658.51
✓	Bank of Sydney	Long	Unrated	2,000,000.00	3.74	5.00	-	674,658.51
✓	WAW Credit Union	Long	Unrated	1,000,000.00	1.87	5.00	-	1,674,658.51

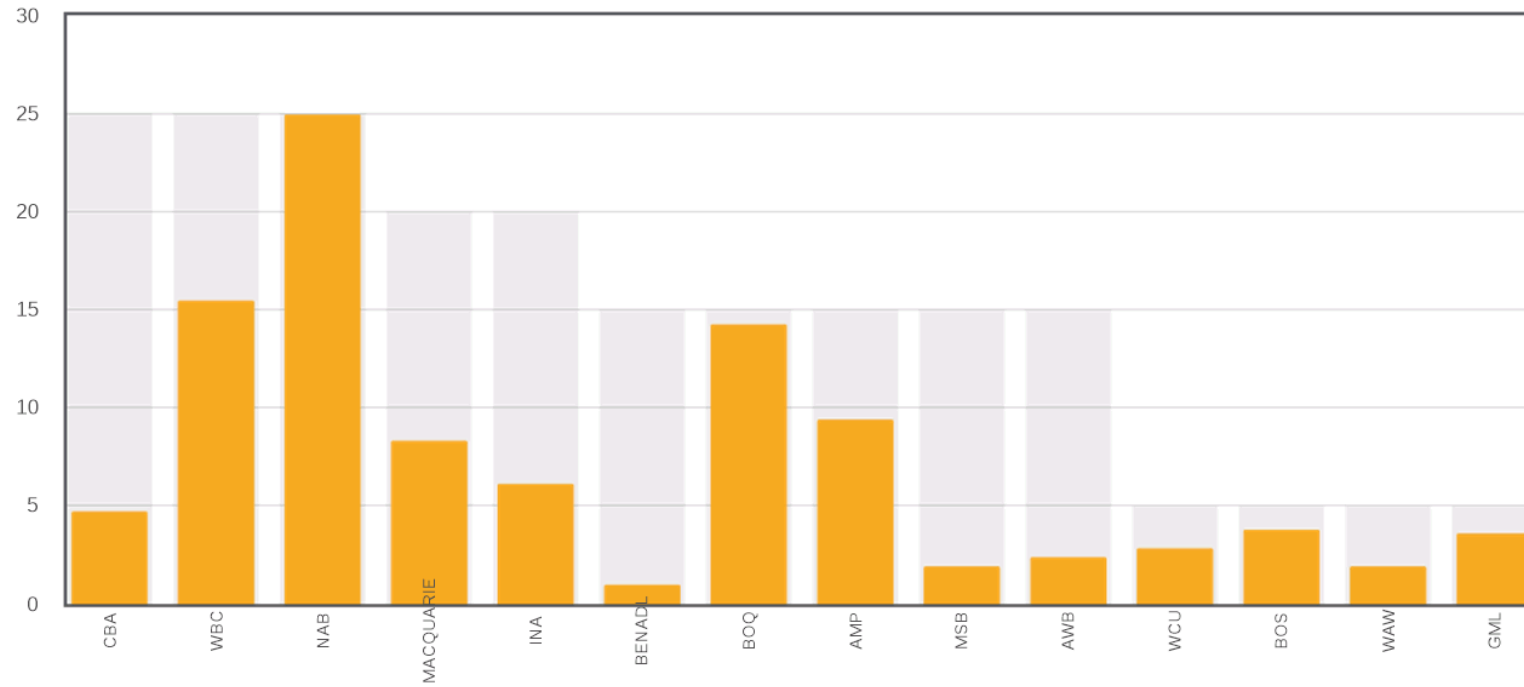


Compliant	Bank Group	Term	Rating	Invested	Invested (%)	Limit (%)	Limit (\$)	Available
✓	BNK Bank	Long	Unrated	1,900,000.00	3.55	5.00	-	774,658.51
<b>TOTALS</b>				<b>53,493,170.19</b>	<b>100.00</b>			





Counterparty Compliance - Long Term Investments



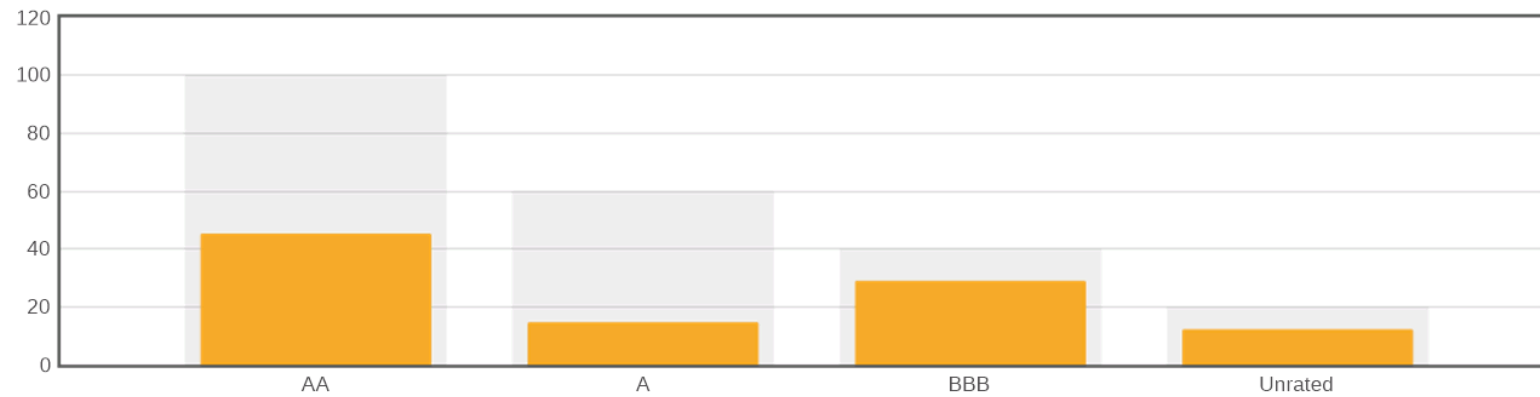


## Credit Quality Compliance as at 31/03/2022

### Long Term Investments

Compliant	Rating	Invested (\$)	Invested (%)	Limit (%)	Available
✓	AA	24,065,594.50	44.99	100.00	29,427,575.69
✓	A	7,677,575.69	14.35	60.00	24,418,326.42
✓	BBB	15,350,000.00	28.70	40.00	6,047,268.08
✓	Unrated	6,400,000.00	11.96	20.00	4,298,634.04
<b>TOTALS</b>		<b>53,493,170.19</b>	<b>100.00</b>		

### Credit Quality Compliance - Long Term Investments

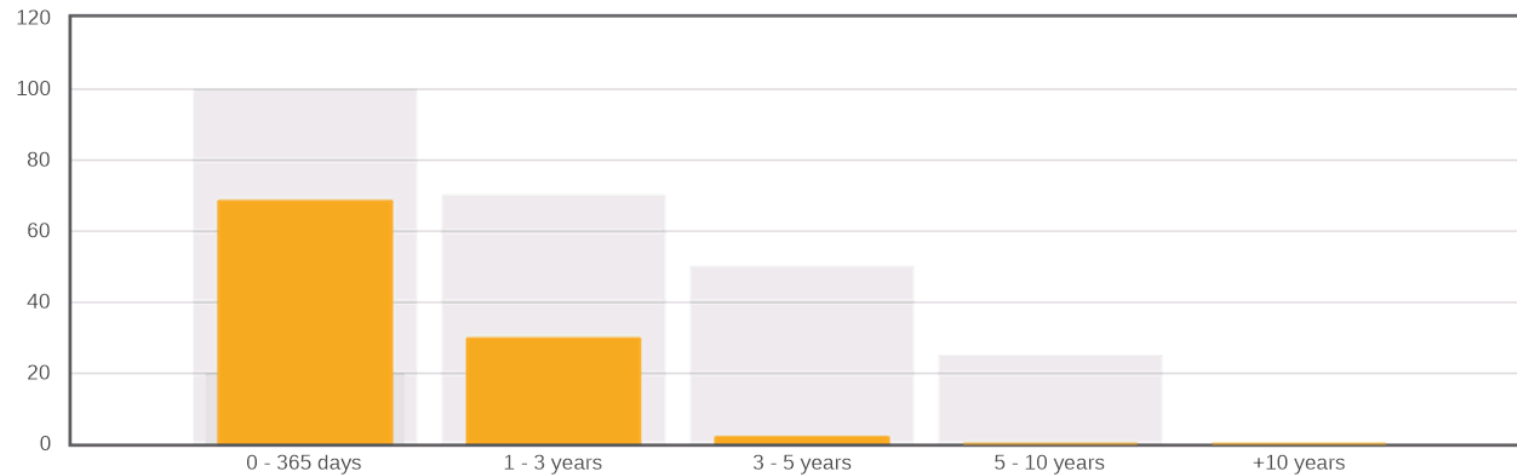




### Maturity Compliance as at 31/03/2022

Compliant	Term	Invested	Invested (%)	Min Limit (%)	Max Limit (%)	Available
✓	0 - 365 days	36,593,170.19	68.41	20.00	100.00	16,900,000.00
✓	1 - 3 years	15,900,000.00	29.72	0.00	70.00	21,545,219.13
✓	3 - 5 years	1,000,000.00	1.87	0.00	50.00	25,746,585.10
✓	5 - 10 years	-	0.00	0.00	25.00	13,373,292.55
✓	+10 years	-	0.00	0.00	0.00	-
<b>TOTALS</b>		<b>53,493,170.19</b>	<b>100.00</b>			

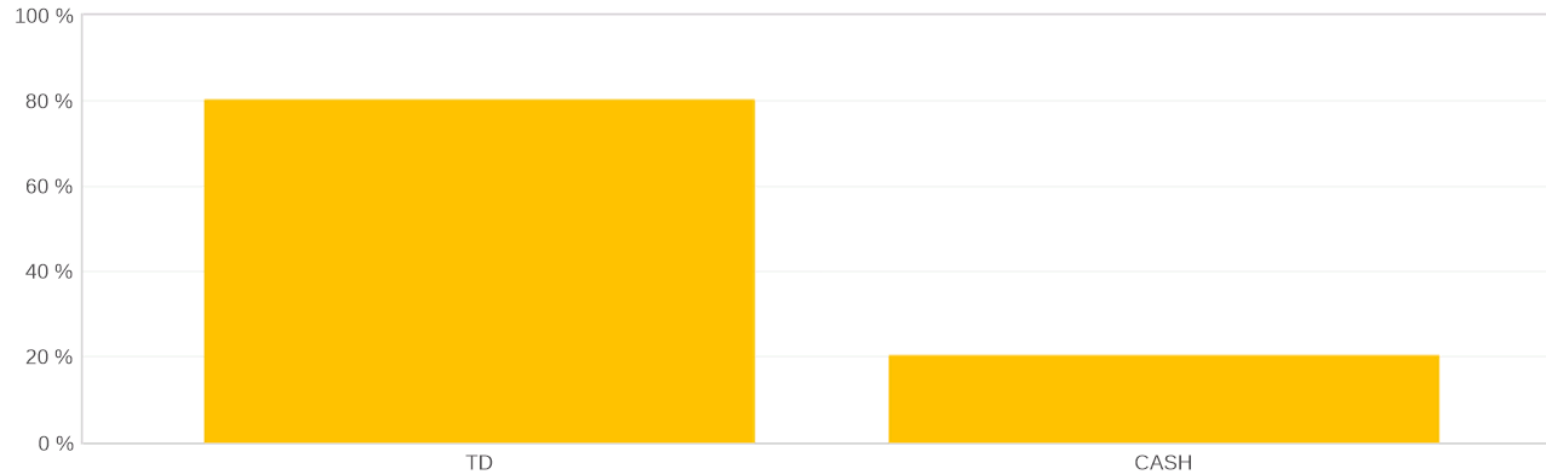
### Maturity Compliance





**Asset Class** as at 31/03/2022

Code	Number of Trades	Invested	Invested (%)
TD	47	42,750,000.00	79.92
CASH	2	10,743,170.19	20.08
<b>TOTALS</b>	<b>49</b>	<b>53,493,170.19</b>	<b>100.0</b>



**9 ENVIRONMENT, TOURISM AND ECONOMIC DEVELOPMENT**

**9.1 DEVELOPMENT DATA MARCH 2022**

**TRIM Number: R22/45**

**Author: Manager- Town Planning**

**PURPOSE**

This report is to provide Council with information in relation to development activity occurring within the Shire during March 2022.

**SUPPORTING INFORMATION**

Councils Development Application Data.

**BACKGROUND**

During the month of March 2022 there were five (5) applications lodged with a value totalling \$470,780. Nine (9) approvals were issued within this time.

***Development Applications and Complying Development Certificates Approved in March 2022.***

<b>Approval Number</b>	<b>Development Description</b>	<b>Location</b>	<b>Value</b>	<b>Delegated Authority/Council</b>
DA 2021/45	Addition of Service Station to Existing Liquid Fuel Depot	5-7 Wiradjuri Way, Condobolin	\$1,081,850	Delegated Authority
DA 2021/65	Two Lot Torrens Title Subdivision	94 McInnes Street, Lake Cargelligo	\$20,000	Delegated Authority
DA 2021/66	Use of Existing Outbuilding	21 Bobadah Road, Tottenham	\$138,000	Delegated Authority
DA 2021/71	Temporary Use of Land for Event	Part Federation Street, Albert	\$0	Delegated Authority
DA 2021/72	Three Lot Community Title Subdivision	82 Molong Street, Condobolin	\$0	Delegated Authority

DA 2022/01	Temporary Use of Land for Community Event on 19 March 2022	Lake Street, Lake Cargelligo	\$0	Delegated Authority
DA 2022/04	Installation of Dwelling and Use as Secondary Dwelling	390 Carawatha Road, Condobolin	\$403,000	Delegated Authority
DA 2022/06	Shed (Outbuilding)	34 Officers Parade, Condobolin	\$18,280	Delegated Authority
DA 2022/07	Alterations and Additions to Existing Dwelling	84 Canada Street, Lake Cargelligo	\$112,500	Delegated Authority
<b>TOTAL</b>	<b>9</b>		<b>\$1,773,630</b>	

**Comparison to Previous Year: Applications Approved March 2021**

Total **Number** of Applications **approved in March 2021**: 3

Total **Value** of Applications **approved for March 2021**: \$20,900

**Development Applications and Complying Development Certificates Received in March 2022**

<b>Development Identifier</b>	<b>Development Description</b>	<b>Location</b>	<b>Value</b>
DA 2022/02	Temporary Use of Land for Community Event on 19 March 2022	Lake Street, Lake Cargelligo	\$0
DA 2022/06	Shed (Outbuilding)	34 Officers Parade, Condobolin	\$18,280
DA 2022/07	Alterations and Additions to Existing Dwelling	84 Canada Street, Lake Cargelligo	\$112,500
DA 2022/09	Installation of Moveable Dwelling and Construction of Shed (Outbuilding)	20 Townsend Street, Lake Cargelligo	\$300,000
DA 2022/11	Removal of Dwelling	16 Townsend Street, Lake Cargelligo	\$40,000



<b>TOTAL</b>	<b>5</b>		<b>\$470,780</b>
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**Comparison to Previous Year: Applications Received March 2021**

Total Number of Applications received in March 2021: 4

Total Value of Applications received for February 2021: \$234,000

**Processing Times for Approvals**

A total of fifty three (53) approvals have been issued this financial year at an average of 34 days, which is within the legislative timeframe for approvals and well below the average net days taken to determine a DA across all NSW Councils.

**ISSUES AND COMMENTS**

No foreseeable issues.

**FINANCIAL AND RESOURCE IMPLICATIONS**

All fees associated with the applications referred to herein have been paid.

**LEGAL IMPLICATIONS**

No foreseeable issues.

**RISK IMPLICATIONS**

All applications have been assessed against relevant legislation to minimise Council’s exposure to risk.

**STAKEHOLDER CONSULTATION**

Regular consultation and engagement with applicants of Development Applications and Complying Development Certificates occurs during the pre-lodgement, assessment and approval stages of each application in line with legislation and Council’s planning instruments. Council also often engages with the community and adjoining owners in respect of applications.

**OPTIONS**

1. Receive and note the report.

**CONCLUSION**

Development Application and Complying Development Certificate approved data reveals a total development value of \$15,685,862 for applications approved in the 2021/2022 financial year.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

Build Civic Leadership and Pride

Community Strategic Plan - 4.2 Strong Effective Responsive Council.

**ATTACHMENTS**

Nil

<p><b>RECOMMENDATION</b></p> <p>That:</p>
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The Director Environment, Tourism and Economic Development Report No. R22/45 be received and noted.

**9.2 DA2021/47 - TRANSITIONAL GROUP HOME**

**TRIM Number: R22/100**

**Author: Manager- Town Planning**

<b>Applicant</b>	Catholic Care Wilcannia-Forbes
<b>Proposal</b>	Alterations and Additions to Existing Building and Use as Transitional Group Home
<b>Land Details</b>	64-68 William Street, Condobolin, Lot 1 in DP 1135288
<b>Owners</b>	Roman Catholic Church Trustees
<b>Exhibition/Notification</b>	28 January 2022 to 21 February 2022
<b>Number of Submissions</b>	None (0)
<b>Zoning</b>	RU5 Village – LLEP 2013
<b>Total Value of Works</b>	\$800,785.30
<b>List of all relevant S4.15(1)(a) matters</b>	Refer to attached assessment report
<b>Political Donations</b>	None disclosed
<b>Reason for referral to Council</b>	Exemption request to development levy under Council’s Section 7.12 Contributions Plan.
<b>Recommendation</b>	Approval subject to conditions – see attached assessment report

**PURPOSE**

The purpose of this report is to seek Council’s determination of a Development Application (DA) which seeks approval for works to an existing building and use as a Transitional Group Home including consideration of an exemption to Council’s Section 7.12 Contributions Plan, on Lot 1 in DP 1135288, known as 64-68 William Street, Condobolin.

**SUPPORTING INFORMATION**

- Development Application Assessment Report
- Recommended Conditions of Consent
- Plans of the Proposed Development

**BACKGROUND**

DA2021/47 seeks approval to undertake works to the existing convent building and use as a Transitional Group Home at 64-68 William Street, Condobolin, within the Roman Catholic Church precinct. The proposed development fronts Napier Street at the western elevation.

The development represents a fit for purpose facility that will provide temporary emergency accommodation for women and children experiencing domestic and family violence, including:

- Accommodation for up to 3 months;
- Two (2) staff members with two (2) offices;
- Six (6) bedrooms including a disabled accessible suite;
- A kitchen, kitchenette, lounge, dining, laundry and storage room;
- Two (2) sets of bathroom and toilet amenities;

- Vehicular parking area, accessed via an unnamed laneway at the side; and
- Access Ramp to Napier Street.

Plans, outlining the extent of the works, can be found in **Attachment 3** to this report.

### ISSUES AND COMMENTS

Council's Section 7.12 Contributions Plan applies to all applications for development consent. Pursuant to Council's Section 7.12 Contributions Plan, development with a proposed cost in excess of \$200,000 is subject to a development contribution of 1% of the total applicable development value.

Council's Section 7.12 Contributions Plan states:

*This Plan authorises the Council to grant consent to development to which this Plan applies subject to a condition requiring the applicant to pay to the Council a levy of 1% of the proposed cost of carrying out the development, provided that the Council does not also impose on the consent a condition pursuant to section 7.11 of the Act.*

The value of the proposed development is \$800,785.30, which would require a contribution of \$8,007.53 to be paid under Council's Section 7.12 Contributions Plan.

The applicant has requested an exemption from the levy stating;

*CatholicCare as a registered charity which is providing a material public benefit to the Lachlan Shire through the provision of emergency accommodation for women and children experiencing domestic and family violence through the development, is seeking an exemption to the 1% development contribution fee under Councils 7.12 Plan.*

In accordance with Section 1.11 of Council's Section 7.12 Contributions Plan, Council may exempt the following kinds of developments from the levy, authorised to be imposed under the plan:

- *a development by a registered charity, community organisation or service club that will, in the opinion of the Council, provide a material public benefit to the Lachlan Shire community.*

*For such claims to be considered, any such development will need to include a comprehensive submission arguing the case for an exemption and include details of the mechanism ensuring that such development is, and will remain in the form proposed.*

- *Works to raise an existing dwelling to be above the Flood Planning Level*
- *Public infrastructure to be carried out by or on behalf of any public authority including the Council*

The request for an exemption to the 1% development levy is in accordance with the requirements of Council's Section 7.12 Contributions Plan. CatholicCare Wilcannia-Forbes is a registered charity on the Australian Charities and Not-for-profits Commission (ACNC) website. It is recommended that an exemption be granted in this instance. A condition will be applied, requiring the development to remain in the proposed form, to ensure the exemption is only given to the operation in accordance with the Plan.

All other Development Application issues and matters have been assessed in accordance with the relevant legislation, including the Environmental Planning and Assessment Act 1979. A detailed assessment of these, can be found in **Attachment 2** to this report.

### FINANCIAL AND RESOURCE IMPLICATIONS

The assessment and determination of the DA has all been carried out utilising the existing operational budget.

Providing an exemption to the development, from the levy under the Section 7.12 Contributions Plan, will mean that \$8,078.50 will not be provided to Council as a development contribution.

## LEGAL IMPLICATIONS

The application has been assessed in accordance with the relevant legislation, including the Environmental Planning and Assessment Act 1979. There are no legal implications to report at this time. Should Council decide to refuse the Application, sufficient planning grounds would need to be provided.

## RISK IMPLICATIONS

There are no risk implications to report at this time.

## STAKEHOLDER CONSULTATION

In accordance with the requirements of Council's Community Participation Plan, the proposed development was placed on public exhibition between 28 January 2022 and 21 February 2022. This included notification letters to surrounding properties and a notice on Council's website with supporting documentation. No (0) submissions were received during this period.

## OPTIONS

1. Council resolve to approve the DA, subject to the recommended conditions, including granting an exemption to the development levy under the Section 7.12 Contributions Plan.
2. Council resolve to approve the DA, not granting an exemption to the development levy under Section 7.12 Contributions Plan.
3. Council resolve to refuse the DA, and provide reasons for the decision.
4. Council resolve to defer the DA, and provide reasons for the decision.

## CONCLUSION

DA2021/47 seeks approval for a Transitional Group Home for CatholicCare Wilcannia-Forbes at 64-68 William Street, Condobolin, within an existing building. The proposal will provide emergency accommodation for women and children experiencing domestic and family violence

The purpose of this report is to seek Council's determination of the DA including the granting of an exemption to the development levy under Council' Section 7.12 Contributions Plan.

The DA has been assessed by Council staff and is recommended for approval, subject to conditions.

## LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN

4.2 Strong effective and Responsive Council

## ATTACHMENTS

1. [Development Application Assessment Report](#) [↓](#)
2. [Recommended Condition of Consent](#) [↓](#)
3. [Plans of Proposed Development](#) [↓](#)

### RECOMMENDATION

That:

1. The Director of Environment, Tourism and Economic Development Report No. R22/100 be received and noted.
2. Council resolve to approve DA2021/47 in accordance with the Recommended Conditions of Consent provided in Attachment 2, including granting an exemption to the development levy under Council's Section 7.12 Contributions Plan.

Attachment 1 - Development Application Assessment Report  
Development Application No. 2021/47 – Lot: 1 DP: 1135288, 64-68 William Street, Condobolin

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## 1. Background

### a. Context

The development site falls within the Condobolin Township. The site lies to the north of the centre of town, within the Roman Catholic Church Precinct.

The site is zoned RU5 – Village, under *Lachlan Local Environmental Plan 2013*.

The development site is surrounded by residences to the south and west, an unused former school building to the north and a church and a number of residences to the east. The current premises comprises a single level building, which has previously been used for a nuns convent and residential accommodation along with a number of outbuildings and open space yard area.

### b. Site Description

The subject site is legally described as Lot: 1 DP: 1135288 Condobolin and is known as 64-68 William Street, Condobolin, with a total area of approximately 1,694 square metres. Whilst the site is addressed to William Street it actually has frontage to Napier Street.

The site currently has a number of existing buildings and has a small amount of vegetation over the site. There is a single vehicle access to a carport via the unnamed laneway accessed from Napier Street, beyond this there is access to the rear of the property. Figure 1 below outlines the site location.



**Figure 1 – Site Location**

### c. The Proposal

The proposal is for Alterations and Additions to the Existing Building and Use as Transitional Group Home.

The development represents a fit for purpose facility that will provide temporary emergency accommodation for women and children experiencing domestic and family violence, including:

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**Attachment 1 - Development Application Assessment Report**  
**Development Application No. 2021/47 – Lot: 1 DP: 1135288, 64-68 William Street, Condobolin**

- Accommodation for up to 3 months;
- Two (2) staff members with two (2) offices;
- Six (6) bedrooms including a disabled accessible suite;
- A kitchen, kitchenette, lounge, dining, laundry and storage room;
- Two (2) sets of bathroom and toilet amenities;
- Vehicle parking area accessed via side laneway; and
- Access Ramp to Napier Street.

**Property Attributes**

Property attributes detail the characteristics and any restrictions on the property.

Table 1 below outlines the property attributes of the development site.

**Table 1 - Property Attributes**

Attribute	Comment
Easements, restrictions or fill affected. List applicable attribute and how dealt with.	Lot: 1 DP: 1135288 The site has no identified easements or restrictions.
Ground Water	Yes – Refer to LLEP 2013 discussion below.
Indigenous Heritage	No – AHIMS search showed no items or areas within 250 metres of the site
Flood Prone under Council's mapping	No
Bushfire Prone under Council's mapping	No
Geotechnical Issues	No
Contamination	No
Council reserves – site adjoins?	No
Improvements:	Main building and outbuildings and gravel parking areas with main road and side lane access.
Current Use:	Residential accommodation
Prior Determinations:	None on record
Surrounding Environment:	Predominately residential with a church located to the east.

**Integrated Development**

The following outlines which other approvals are required which would constitute “integrated development” for the purpose of Section 4.46 of the EP&A Act.

Issue	Yes	No	Issue	Yes	No
Coal Mine Subsidence Compensation Act 2017	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Petroleum (Onshore) Act 1991	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Fisheries Management Act 1994	<input type="checkbox"/>	<input checked="" type="checkbox"/>	POEO Act 1997	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Heritage Act 1977	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Roads Act 1993	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Mining Act 1992	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Rural Fires Act 1997	<input type="checkbox"/>	<input checked="" type="checkbox"/>
NPWS Act 1974	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Water Management Act 2000	<input type="checkbox"/>	<input checked="" type="checkbox"/>

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**Other Matters for Considerations**

Issue	Yes	No
Is the development Designated Development (check schedule3 of EP&A Regs)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the development Crown Development (check Division 4.6 EP&A Act)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the development for a Concept DA (check Division 4.4 EP&A Act)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the development Regional Development (check SRD SEPP)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the development State Significant Development (check SRD SEPP)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Is the development for an existing use (check Division 4.11 EP&A Act)?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

**2. Assessment**

**a. Planning Assessment**

The consent authority is required to take into consideration the matters referred to in section 4.15 of the *Environmental Planning and Assessment Act 1979* as are of relevance to the development the subject of the application.

Relevant matters for consideration under s4.15 are:

- *State Environmental Planning Policy (Resilience and Hazards) - 2021;*
- *State Environmental Planning Policy (Housing) - 2021*
- *Lachlan Local Environmental Plan 2013;*
- *Lachlan Development Control Plan 2013;*
- *Lachlan Shire 7.12 Contributions Plan 2015;*
- *Lachlan Shire Community Participation Plan 2019;*
- The likely impacts of the development, including environmental impacts on the natural and built environment and social and economic impacts in the locality;
- The suitability of the site for the development;
- Any submissions made in accordance with the *Environmental Planning and Assessment Act & Environmental Planning and Assessment Regulation (the Regulation)*, and
- The public interest.

**a. Section 4.15(1)(a) The Provisions Of Any Environmental Planning Instrument**

***i. State Environmental Planning Policy (Resilience and Hazards) - 2021***

Chapter 4 Clause 4.6 of the Policy requires Council to consider whether land is contaminated prior to granting consent to the carrying out of any development on that land. Should the land be contaminated, Council must be satisfied that the land is suitable in a contaminated state for the proposed use.

There is no indication that the site has previously been occupied by any use that could have led to contamination of the site. Furthermore, the land is not identified on Councils register of potentially contaminated sites. Accordingly, it is not considered necessary to request any

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investigation reports on the subject site. The site is considered suitable for the proposal subject to standard conditions.

**ii. State Environmental Planning Policy (Housing) - 2021**

This SEPP seeks to facilitate the development of housing for the homeless and other disadvantaged people who may require support services, including group homes and supportive accommodation. Chapter 3, Part 2 of the SEPP defines group homes, sets out the prescribed zones for development of group homes, and provides controls for exempt and complying development of group homes.

The proposed application has not been made for Development Consent under the provisions of this SEPP.

**iii. Lachlan Local Environmental Plan (LLEP) 2013**

*Part 2 Permitted or prohibited development & Land Use Table*

<b>Development Characterisation</b>	<b>group home (transitional) or transitional group home</b> means a dwelling— (a) that is occupied by persons as a single household with or without paid supervision or care and whether or not those persons are related or payment for board and lodging is required, and (b) that is used to provide temporary accommodation for the relief or rehabilitation of people with a disability or for drug or alcohol rehabilitation purposes, or that is used to provide half-way accommodation for persons formerly living in institutions or temporary accommodation comprising refuges for men, women or young people, but does not include development to which <i>State Environmental Planning Policy (Housing) 2021</i> , Chapter 3, Part 5 applies
<b>Land Use Zone</b>	The site is identified on Land Zoning Map – Sheet LZN_10A as RU5 Village.
<b>Zone Objectives</b>	<ul style="list-style-type: none"> <li>To provide for a range of land uses, services and facilities that are associated with a rural village</li> </ul>
<b>Land Use Table - Is Proposal Permissible In Zone?</b>	Yes - The proposed use, as Transitional Group Home is listed as permitted with consent within the RU5 Zone as it is not development specified in item 2 or 4 of the land use table.
<b>Is Proposal Consistent With Zone Objectives? (Clause 2.3(2))</b>	<p>Under clause 2.3(2) of LLEP 2013, the consent authority must have regard to the objectives for development in the zone.</p> <p>The development relates to a use that is seen to fit within a wide range of uses, services and facilities for the village zone and therefore is consistent with the objective for the zone.</p> <p>Compliance with conditions of consent will ensure the development will have minimal adverse effects on other land surrounding permitted land uses, including residential.</p> <p>The development will not undermine land use objective and is considered to be consistent with the zone objective.</p>

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Principal Development Standards (Part 4)

<b>Part 4 Principal Development Standards</b>		
<b>Part 4</b>	<b>Local Provisions Applicable To Development And/Or Site</b>	<b>How Does The Development Comply (Where Applicable)</b>

Nil

Miscellaneous Provisions (Part 5)

<b>Part 5 Miscellaneous Provisions</b>		
<b>Part 5</b>	<b>Local Provisions Applicable To Development And/Or Site</b>	<b>How Does The Development Comply (Where Applicable)</b>
<b>Clause 5.10 – Heritage</b>	<p>The objectives of this clause are as follows:</p> <ul style="list-style-type: none"> <li>(a) to conserve the environmental heritage of Lachlan,</li> <li>(b) to conserve the heritage significance of heritage items and heritage conservation areas, including associated fabric, settings and views,</li> <li>(c) to conserve archaeological sites,</li> <li>(d) to conserve Aboriginal objects and Aboriginal places of heritage significance.</li> </ul>	<p>The site does not contain any listed items and is not located within proximity of any items.</p> <p>The site is also not located within a heritage conservation area.</p> <p>Consequently the proposal is satisfactory with this section including the objectives.</p> <p>A stop works condition has been recommended during works for any unexpected items that may be found during construction works.</p>

Additional Local Provisions (Part 6)

<b>Part 6 Additional Local Provisions</b>		
<b>Part 6</b>	<b>Local Provisions Applicable To Development And/Or Site</b>	<b>How Does The Development Comply (Where Applicable)</b>
<b>Clause 6.1 Earthworks</b>	<p>The objective of this clause is to ensure that earthworks for which development consent is required will not have a detrimental impact on environmental functions and processes, neighbouring uses, cultural or heritage items or features of the surrounding land.</p> <p>Before granting development consent for earthworks (or for development involving ancillary earthworks), the consent authority must consider the following matters—</p> <ul style="list-style-type: none"> <li>(a) the likely disruption of, or any detrimental effect on, drainage patterns and soil stability in the locality of the development</li> <li>(b) the effect of the development on the likely future use or redevelopment of the land,</li> <li>(c) the quality of the fill or the soil to be excavated, or both,</li> </ul>	<p>N/A - No earthworks proposed.</p>

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<b>Part 6 Additional Local Provisions</b>		
<b>Part 6</b>	<b>Local Provisions Applicable To Development And/Or Site</b>	<b>How Does The Development Comply (Where Applicable)</b>
	<p>(d) the effect of the development on the existing and likely amenity of adjoining properties,</p> <p>(e) the source of any fill material and the destination of any excavated material,</p> <p>(f) the likelihood of disturbing relics,</p> <p>(g) the proximity to, and potential for adverse impacts on, any waterway, drinking water catchment or environmentally sensitive area,</p> <p>(h) any appropriate measures proposed to avoid, minimise or mitigate the impacts of the development.</p>	
<b>Clause 6.3 – Stormwater</b>	<p>The objective of this clause is to minimise the impacts of urban stormwater on land to which this clause applies and on adjoining properties, native bushland and receiving waters.</p> <p>This clause applies to land in the following zones:</p> <ul style="list-style-type: none"> <li>- <i>Zone RU5 Village</i></li> </ul> <p>Development consent must not be granted to development on land to which this clause applies unless the consent authority is satisfied that the development:</p> <ol style="list-style-type: none"> <li>a) is designed to maximise the use of water permeable surfaces on the land having regard to the soil characteristics affecting on-site infiltration of water, and</li> <li>b) includes, if practicable, on-site stormwater retention for use as an alternative supply to mains water, groundwater or river water, and</li> <li>c) avoids any significant adverse impacts of stormwater runoff on adjoining properties, native bushland and receiving waters, or if that impact cannot be reasonably avoided, minimises and mitigates the impact.</li> </ol>	<p>There are no changes to the existing arrangements onsite.</p> <p>The proposal, subject to complying with relevant conditions.</p>

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<b>Part 6 Additional Local Provisions</b>		
<b>Part 6</b>	<b>Local Provisions Applicable To Development And/Or Site</b>	<b>How Does The Development Comply (Where Applicable)</b>
<b>Clause 6.7 – Essential Services</b>	Development consent must not be granted for development unless the consent authority is satisfied that any of the following services that are essential for the development are available or that adequate arrangements have been made to make them available when required: <ol style="list-style-type: none"> <li>a. the supply of water,</li> <li>b. the supply of electricity,</li> <li>c. the disposal and management of sewage,</li> <li>d. stormwater drainage or on-site conservation,</li> <li>e. suitable vehicular access.</li> </ol>	Relevant referrals were sent for assessment, along with review of utilities mapping. Through this process it has been confirmed that the site is currently serviced by water, electricity, sewer as well as direct vehicular and pedestrian access services, as required by the clause.  Servicing conditions have been applied as relevant and it is the responsibility of the owner/applicant to upgrade services to the site, at their cost, if required.

b. Section 4.15 (1)(a)(ii) The provisions of any proposed instrument that is or has been the subject of public consultation under *the Act* and that has been notified to the Consent Authority

Nil

c. Section 4.15 (1)(a)(iii) The provisions of any Development Control Plan

**Lachlan Shire Development Control Plan 2018 (LDCP)**

The proposal has been assessed in regard to compliance with the following chapters:

<b>DCP Provision / Objective</b>	<b>Assessment/Compliance</b>
<b>Chapter 1 – Introduction</b>	
<b>1.3 - Land to which this plan applies</b>  This plan applies to all land within Lachlan Shire and subject to Lachlan LEP 2013.	The subject site within the Lachlan Shire and subject to the LLEP 2013.

<b>DCP Provision / Objective</b>	<b>Assessment/Compliance</b>
<b>Chapter 3 – Development</b>	
<b>3.1 – Development on all land</b>  This section applies to all land within Lachlan Shire and to all streets and road frontages with the exception of: <ul style="list-style-type: none"> <li>• Lanes in settlements not exceeding 6.5 metres in width, and</li> <li>• Land on which a building is proposed to be erected and being of a class 3, 4, 5, 6, 7 or 8 as defined in the Building Code of Australia.</li> </ul>	The proposal is generally consistent with the aims of this section and the finer aspects will be assessed under the detailed provisions below.  Group Homes are defined as a type of residential development and are assessed under the residential controls of the DCP.

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DCP Provision / Objective	Assessment/Compliance
<p><b>3.1.2 Building Line</b></p> <p>Except in the case of a corner allotment the minimum distance from a street alignment at which a building may be erected is 6.0 metres</p>	<p>Satisfactory – There is no changes to the main building line.</p>
<p><b>3.1.3 Energy Efficiency</b></p> <p>The key measures in this section are;</p> <ul style="list-style-type: none"> <li>· Buildings are positioned and designed to maximise solar access to internal areas and open space</li> <li>· A BASIX certificate is to be submitted with a development application for a new dwelling, or alterations/additions to an existing dwelling valued over \$50, 000.</li> <li>· For residential development, the windows to living rooms of proposed dwellings and adjoining dwellings are to receive at least 3 hours continuous sunlight between the hours of 9.00am and 3.00pm on 21 June</li> <li>· For residential development, at least 50% of the private open space of adjoining dwellings is to receive at least 3 hours of continuous sunlight between the hours of 9.00am and 3.00pm on June 21</li> </ul>	<p>The amendments to the existing building are well located and setout.</p> <p>Referral advice from building certifiers is that a BASIX certificate is not required for this type of development.</p> <p>The amendments to the existing building are minor and will not result in less sunlight to living room windows.</p> <p>There is no shadowing impacts to the adjoining properties</p>
<p><b>3.1.4 Water efficiency and storm water management</b></p> <ul style="list-style-type: none"> <li>· A stormwater management plan is to be submitted with the development application that assesses the stormwater drainage requirements and constraints, including flood controls if the land is flood prone, and proposes stormwater management and treatment methods</li> </ul>	<p>The existing building footprint has only minor changes as part of the proposal. The applicant is required to submit a plan as part of recommended conditions.</p>
<p><b>3.1.5 Landscaping</b></p> <ul style="list-style-type: none"> <li>· A landscape concept plan is to be submitted with the development application</li> </ul>	<p>The site is generally void of existing landscaping. A landscaping plan has not be provided and the applicant is required to submit a plan as part of recommended conditions.</p>
<p><b>3.2.2 - Residential development in zones RU5 Village and E4 Environmental Living</b></p> <ul style="list-style-type: none"> <li>· Number of storeys – one or two storeys</li> </ul> <p>Parking and access – All parking will onsite with provisions made for visitor parking</p>	<p>The proposal is only single store and vehicle parking is located on the site.</p>

d. Section 4.15 (1)(a)(iiia) The provisions of any Planning Agreement

The subject site does not have a Planning Agreement.

e. Section 4.15 (1)(a)(iv) The provisions of the Regulations

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The *Environmental Planning & Assessment Regulation 2000* prescribes certain development consent conditions that form part of the development consent conditions imposed.

- **AS 2601** Australian Standard AS 2601—1991: *The Demolition of Structures*  
Demolition does form part of this application and consent has been applied for.
- **BCA** The development is capable of complying with the *Building Code of Australia* and relevant Australian Standards.

f. Section 4.15 (1)(b) The Likely Impacts Of The Development

The proposal has the potential to result in adverse impacts however those impacts are capable of being mitigated by conditions of consent (e.g. traffic, parking, management of facility and social impacts) or can be considered to result in minimal impact within reasonable/acceptable limits. There are likely to be no adverse social and economic impacts associated with the proposal.

Context and Setting

The proposed development has been designed with compatible scale and form appropriate to its context. The site is suitable for the proposed development given it is somewhat discreet as it is within an existing building which requires minimal work and generally fits in the location. The proposed development fits within the context and setting without altering the bulk or scale of development in the area.

Parking, Access, Transport and Traffic

The site contains a vehicle access from the unnamed side lane access from Napier Street which will be retained.

With respect to the parking controls of the Lachlan Development Control Plan 2018, there is no minimum requirement for a dwelling or residential accommodation. The site plans shows a vehicle parking area to the rear of the site which can accommodate a maximum of 6 vehicles.

Overall this is unlikely have a detrimental impact on the street, locality or any other relevant consideration.

Hours of Operation

Due to the nature of the use, being the care of and accommodation provision for people with immediate needs, the hours of operation are necessarily 24 hours per day when required. There will be period where the premises is unstaffed given the nature of the operations.

Safety, Security and Crime Prevention

The proposal has generally been designed to provide acceptable CPTED outcomes through relevant design features including:

- good visual surveillance of building perimeters, pedestrian accessways and thoroughfares, and vehicle parking areas and accessways; and
  - 'non-concealment' building and landscaping design;
- Security lighting and CCTV cameras will be required. Security lighting will need to be designed in accordance with AS/NZS 1680.2.1:2008-Interior and workplace lighting.

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Social Impact in Locality

The development provides an important service in the community, providing accommodation for individuals with immediate needs. The proposed development is designed to respond to these needs in the context of social responsibility. The site is appropriately located and the proposed development appropriately designed to minimise any negative social impacts in the locality.

g. Section 4.15 (1)(c) The suitability of the site for the development

The subject development site is suitable for the development. There are no physical impediments to the proposal that cannot be overcome by the imposition of suitable development conditions. The land is appropriately zoned to accommodate the proposed transitional group home development.

h. Section 4.15 (1)(d) Any submissions

This application was notified for a period of 21 days in accordance with the requirements of the Lachlan Community Participation Plan between 28 January 2022 and 21 February 2022. This included notification letters being sent to surrounding properties and a notice on Council's website with supporting documentation. No submissions were made during this period.

i. Section 4.15 (1)(e) The public interest

The public interest is a broad consideration relating to many issues which the development has generally satisfied.

The proposal will provide an important social development, on a site where the previous operations have stalled, in the village zone of the local government area. The proposed development is generally consistent with the relevant statutory requirements and planning objectives.

The application is not expected to have any unreasonable impacts on the environment or the amenity of the locality, with operational matters controlled by conditions. It is considered appropriate with consideration to the zoning and the character of the area and is therefore considered to be in the public interest.

Accordingly, development consent of this proposal will not undermine the public interest subject to appropriate conditions being imposed on any development consent.

### **3. Consultations**

#### **a. Council Referrals**

The application was referred to a number of Council internal referral teams. Where required, conditions have been recommended and imposed by the technical assessments.

No external agencies comments were required.

#### **b. Political Donations Disclosure**

Under Section 10.4(4) of the *Environmental Planning and Assessment Act, 1979* (the Act), a person who makes a relevant planning application to Council is required to disclose any reportable political donations and gifts made by any person with a financial interest in the application within the period commencing two years before the application is made and ending when the application is determined, including:

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- a. all reportable political donations made to any Councillor of this Council
- b. all gifts made to any Councillor or employee of this Council.

**Note:** Section 10.4(1) of the Act states 'political donations or gifts are not relevant to the determination of any such planning application and the making of political donations or gifts does not provide grounds for challenging the determination on any such planning application'.

The Disclosure Statement received by Council indicates that no reportable donations or gifts have been made.

#### **4. Other Matters for Consideration**

##### **a. Biodiversity Conservation Act**

The subject site is void of any sensitive vegetation and is not located on the Biodiversity Values Map. The site is also not known to have any threatened species or ecological communities. A Biodiversity Development Assessment Report (BDAR) is not required for these reasons.

##### **b. Lachlan Shire 7.12 Contributions Plan 2015**

Council's Section 7.12 Contributions Plan applies to all applications for development consent. Pursuant to Council's Section 7.12 Contributions Plan, development with a proposed cost in excess of \$200,000 is subject to a development contribution of 1% of the total applicable development value.

Council's Section 7.12 Contributions Plan states:

*This Plan authorises the Council to grant consent to development to which this Plan applies subject to a condition requiring the applicant to pay to the Council a levy of 1% of the proposed cost of carrying out the development, provided that the Council does not also impose on the consent a condition pursuant to section 7.11 of the Act.*

The value of the proposed development is \$800,785.30, which would require a contribution of \$8,007.53 to be paid under Council's Section 7.12 Contributions Plan.

The applicant has requested an exemption from the levy stating;

*CatholicCare as a registered charity which is providing a material public benefit to the Lachlan Shire through the provision of emergency accommodation for women and children experiencing domestic and family violence through the development, is seeking an exemption to the 1% development contribution fee under Councils 7.12 Plan.*

In accordance with Section 1.11 of Council's Section 7.12 Contributions Plan, Council may exempt the following kinds of developments from the levy, authorised to be imposed under the plan:

- *a development by a registered charity, community organisation or service club that will, in the opinion of the Council, provide a material public benefit to the Lachlan Shire community.*

*For such claims to be considered, any such development will need to include a comprehensive submission arguing the case for an exemption and include details of the mechanism ensuring that such development is, and will remain in the form proposed.*

- *Works to raise an existing dwelling to be above the Flood Planning Level*
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- *Public infrastructure to be carried out by or on behalf of any public authority including the Council*

The request for an exemption to the 1% development levy is in accordance with the requirements of Council's Section 7.12 Contributions Plan. CatholicCare Wilcannia-Forbes is a registered charity on the Australian Charities and Not-for-profits Commission (ACNC) website. It is recommended that an exemption be granted in this instance. A condition will be applied, requiring the development to remain in the proposed form, to ensure the exemption is only given to the operation in accordance with the Plan.

## **5. Conclusion**

The proposal has appropriately addressed the provisions of Lachlan Local Environmental Plan (LLEP 2013). The proposal is also consistent with the applicable provisions of the relevant state policies.

With respect to the Section 7.12 Contributions Plan exemption, the proposed development and operation has demonstrated that it meets the requirements within the Plan and it should be supported.

In conclusion, the proposal is permitted with consent, is consistent with the objectives of the zone and where necessary conditions have been recommended such as to offset any adverse impacts.

Based on the assessment above, where there are no outstanding issues, it is recommended that DA No. 2021/47 be approved.

## **6. Recommendation**

That Council approve DA No. 2021/47, for the Alterations and Additions to Existing Building and Use as Transitional Group Home - at Lot: 1 DP: 1135288, 64-68 William Street, Condobolin, subject to the recommended conditions of consent in **Attachment 2**.

END OF REPORT

**Attachment 2 – Recommended Conditions of Consent**  
**Development Application No. 2021/47 – Lot: 1 DP: 1135288, 64-68 William Street Condobolin**

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**Attachment 2 – Recommended Conditions of Consent**

**ADMINISTRATIVE CONDITIONS**

**1. Prescribed Conditions**

This development consent is subject to the prescribed conditions made under the *Environmental Planning & Assessment Regulation 2000*.

**2. Development in Accordance with Plans and Documents**

The development must be in accordance with the following approved Development Application plans and documents as endorsed by Council's stamp. Where there is an inconsistency between the approved plans/documentation and conditions of consent, the conditions of consent take precedence to the extent of the inconsistency.

**3. Construction Certificate & PCA Notification**

Before any site works, building or use is commenced, the person having the benefit of the development consent must:

- a. obtain a Construction Certificate from Lachlan Shire Council or other accredited certifier, and
- b. appoint a Principal Certifying Authority.

**4. Building Code of Australia**

All building work must be carried out in accordance with the requirements of the Building Code of Australia (as in force of the date the application for the relevant Construction Certificate was made).

**PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE**

**5. Construction Site Management Plan**

Prior to the release of the Construction Certificate, a Construction Site Management Plan must be submitted to and approved by Council. The Construction Site Management Plan must include the following measures:

- location of protective site fencing;
- location of site storage areas/offices/equipment;
- location of building materials for construction, e.g. stockpiles
- provisions for public safety;
- dust control measures;
- method used to provide site access location and materials used;
- provisions for temporary sanitary facilities;
- location and size of waste containers/skip bins;
- details of proposed sediment and erosion control measures;
- method used to provide construction noise and vibration management;
- stop work protocol for any potential Aboriginal objects found/uncovered during works and
- construction traffic management details consistent with other required amendments.

**6. Landscaping Plan**

Prior to issue of a Construction Certificate, a landscaping plan is to be submitted to Council for approval. The plan is to indicate the following information:

- a. Site boundaries and locations of all buildings and existing features

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- b. The locations and names of all tree and shrub species and their mature heights;
- c. The locations of all grassed and paved areas, and
- d. The locations and types of all fencing and their heights.

#### **7. Fencing and Vehicle Access**

Prior to the release of the Construction Certificate, a revised Site Plan must be submitted to and approved by Council. The plan is to indicate the following information:

- a. A 2 metre high boundary fence of appropriate material provided along the southern boundary, from the front building line to the rear boundary. Any fencing forward of the building line must not be higher than 1.2 metres.
- b. The existing carport and vehicle access removed from the laneway and a vehicle access and access gate to the rear vehicle parking area be provided.

#### **8. Stormwater Management Plan**

Prior to the release of the Construction Certificate, a Stormwater Management Plan that assesses the stormwater drainage requirements and constraints of the development must be submitted to and approved by Council.

#### **9. Utility Arrangements**

Arrangements are to be made with utility authorities in respect to the services supplied by those authorities to the development. The cost associated with the provision or adjustment of services within the road and footway areas is to be at the developer's expense.

### **PRIOR TO COMMENCEMENT OF WORKS**

#### **10. Construction Certificate Requirements**

Prior to commencement of work, the person having the benefit of the Development Consent:

- a. Shall appoint a Principal Certifying Authority (PCA).
- b. Shall ensure a Construction Certificate is issued by the PCA.
- c. Shall notify Council of their intention to commence the site works, at least two days prior to commencement of work.

Where Lachlan Shire Council is nominated as the Principal Certifying Authority, the following requirements shall be satisfied before the commencement of work:

- a. The LSC Principal Certifying Authority Service Agreement shall be completed and signed by the applicant.
- b. The LSC Notice of Commencement of Building Works and Appointment of Principal Certifying Authority shall be completed and issued to Council at least two days before undertaking any work in accordance with the Construction Certificate.
- c. Terms and conditions of the LSC Principal Certifying Authority Service agreement shall be satisfied.

#### **11. Sediment & Erosion Controls**

Erosion and sediment control devices must be maintained throughout the entire construction phase of the development until the site is stabilised such that sediment will not be washed into the stormwater system during heavy rainfall.

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**12. Section 68 Approval**

A Section 68 Approval must be obtained by a Licensed Plumber and Drainer prior to any sewer or stormwater work being carried out on the site. Plans must be supplied for assessment and approval as part of the s68 application and must indicate that pipe and pit sizing meets the requirements of AS3500 and the Plumbing Code of Australia. Further, a final inspection must be carried out upon completion of plumbing and drainage work prior to occupation of the development.

**13. Section 138 Approval**

A Section 138 Approval must be obtained prior to any physical works within Council's road reserve such as (but not limited to) you will need to obtain approval in writing from Council's Infrastructure Services Director or delegate.

The following information may need to be provided:

- a. detailed drawings of the proposed works in the road and footpath area,
- b. provision of public risk insurance and,
- c. details of timing and length of works.

**14. Construction Site Management Plan**

The Construction Site Management Plan measures are to be implemented prior to the commencement of any works including demolition and excavation.

**DURING WORKS****15. Demolition - WorkCover, AS2601 & Work Health and Safety Act 2011**

Demolition work must:

- a. be carried out in accordance with the requirements, of the WorkCover Authority of New South Wales
- b. be carried out in accordance with the Work Health and Safety Act 2011
- c. be carried out by a WorkCover licensed contractor where demolition work involves the removal of any materials containing asbestos, and
- d. be carried out in accordance with the provisions of AS 2601-2001: The Demolition of Structures (or subsequent edition/s).

**16. Hours of Works**

All works that are carried out in accordance with an approved consent that involve the use of heavy vehicles, heavy machinery and other equipment likely to cause offence to adjoining properties shall be restricted to the following hours in accordance with the NSW Environment Protection Authority Noise Control Guidelines:

- Mondays to Fridays, 7am to 6pm
- Saturdays, 7am to 1pm (if inaudible on neighbouring residential premises), otherwise 8am to 1pm
- No work is permitted on Sundays and Public Holidays.

Other construction works carried out inside a building/tenancy and do not involve the use of equipment that emits noise are not restricted to the construction hours stated above.

The provisions of the Protection of the Environment Operations Act, 1997 in regulating offensive noise also apply to all construction works.

**17. Dust Mitigation**

Construction activities occurring at the premises must be carried out in a manner that will minimise emissions of dust from the premises.

**18. Rubbish and Debris**

All building rubbish and debris, including that which can be wind blown, shall be contained on site in a suitable container at all times prior to disposal at Council's Waste Management Centre. The container shall be erected on the building site prior to work commencing.

Materials and sheds or machinery to be used in association with the construction of the building shall not be stored or stacked on Council's footpath, nature strip, reserve or roadway.

**Note:** No building rubbish or debris shall be placed on any adjoining public reserve, footway or road

**19. Maintenance of Erosion & Runoff Controls**

The soil and water management controls must be maintained at all times and checked for adequacy daily. The controls must not be removed until the development is completed and the disturbed areas have been stabilised.

Maintenance must include but is not limited to ensuring:

- a. all sediment fences, sediment traps and socks are properly placed and are working effectively
- b. drains, gutters and roads must be maintained clear of sediment at all times.

It is an offence under the *Protection of the Environment Operations Act 1997* to allow soil or other pollutants to fall or be washed into any waters or be placed where it is likely to fall or be washed into any waters. Substantial penalties may be issued for any offence.

Any excavated soil to be disposed of offsite must be assessed by a suitably qualified consultant in accordance with the Waste Classification Guidelines, Part 1: Classifying Waste (EPA 2014) to inform appropriate disposal. All waste requiring offsite disposal must be taken to a licenced waste facility.

**20. Inspections**

The applicant is to obtain a Compliance Certificate from Council or an accredited certifying authority, certifying compliance with the Building Code of Australia, and any other relevant conditions of consent for the stages of construction listed in column 1. For the purpose of obtaining the compliance certificate the work must be inspected by an accredited certifying authority at the time specified in column 2.

	Column 1	Column 2
<b>A</b>	<b>Wall Frame</b>	When the wall frame has been constructed, prior to cladding and hot and cold plumbing completed.
<b>B</b>	<b>Internal drainage</b>	When all internal plumbing work is completed and prior to concealment.
<b>C</b>	<b>External drainage</b>	When all external plumbing work is installed and prior to concealment.
<b>D</b>	<b>Final</b>	Prior to occupation of the building.

**21. Surface Waters**

The land surrounding any structure must be graded to divert surface water to the street and clear of existing and proposed structures and adjoining premises.

**22. Licensed Plumber**

All plumbing and drainage work shall be carried out by a licensed plumber and drainer and to the requirements of AS/NZS 3500 and the National Plumbing Code of Australia (Volume 3 of the NCC).

**Note 1:** Notice of Work is to be issued to the Council no later than 2 business days before the work concerned is carried out.

**Note 2:** A Certificate of Compliance for the plumbing and drainage work identified in Column 1 at the times specified in Column 2 must be obtained from Council:

	Column 1	Column 2
<b>A</b>	<b>Internal Sewer Drainage</b>	When all internal plumbing and drainage work is installed and prior to concealment.
<b>B</b>	<b>External Sewer Drainage</b>	When all internal plumbing and drainage work is installed and prior to concealment.
<b>C</b>	<b>Stormwater Drainage</b>	When all external stormwater drainage work is installed and prior to concealment.
<b>D</b>	<b>Final</b>	Prior to occupation of the building or structure.

**Note 3:** Sewer Diagram is to be issued to the Council and the owner of the land or the owner’s agent, on completion of the final inspection.

**23. Earthworks**

Earthworks (including any structural support or other related structure for the purposes of the development):

- a. must not cause a danger to life or property or damage to any adjoining building or structure on the lot or to any building or structure on any adjoining lot, and
- b. must not redirect the flow of any surface or ground water or cause sediment to be transported onto an adjoining property, and
- c. retained material must have a gradient of at least 5%

**24. Contamination – Unexpected Finds Protocol**

Should any contamination or suspect material be encountered during site preparation, earth works, construction or any other stage of the development, works must cease immediately, and a suitably qualified consultant engaged to conduct a thorough contamination assessment and provide recommended management actions to guide the management of any contamination onsite. Council must be notified if this protocol is required to be enacted.

**25. Cultural Heritage Stop Work Protocol**

A stop work protocol must be implemented for any potential heritage items found during excavation including ceasing work immediately if any Aboriginal objects are found/uncovered, secure the site and inform Office of Environment and Heritage and Lachlan Shire Council immediately.

**PRIOR TO OCCUPATION/USE**

**26. Occupation Certificate**

An Occupation Certificate is to be obtained pursuant to Section 6.9 of the Environmental Planning and Assessment Act 1979, from the Principal Certifying Authority on completion of all works and prior to the occupation/use.

- 6 -

The "Final Occupation Certificate" shall not be issued if any conditions of this consent, but not the conditions relating to the operation of the development, are outstanding.

A copy of the Occupation Certificate and all necessary documentation supporting the issue of the Certificate is to be submitted to Lachlan Shire Council, if Council is not the Principal Certifying Authority.

#### **27. Works As Executed - Stormwater Drainage**

Prior to the issue of an Occupation Certificate, Works As Executed Plans must be submitted the Certifying Authority by a registered surveyor certifying compliance of all drainage works with the approved design plans. The Works As Executed dimensions and levels must be shown in red on a copy of the approved Construction Certificate plans. This plan must verify surface and invert levels on all pits, invert levels and sizes of all pipelines, and finished surface levels on all paved areas. All levels must relate to Australian Height Datum.

#### **28. Operational Plan of Management**

Prior to use, the applicant must submit an Operational Plan of Management. The Operational Plan of Management must be approved by Council prior to Use.

Matters to be addressed in the plan of management include (but are not limited to):

- a. Operational Management. In this regard detailed information on how the Transitional Group Home will operate and be appropriately managed at the site including all mitigation and management measures.
- b. Provision of CCTV and Security lighting in accordance with AS/NZS 1680.2.1:2008-Interior and workplace lighting.
- c. Noise emissions generated from the use to satisfy criteria set out in the EPA's *Noise Policy for Industry (2017)* and *Protection of the Environmental Operations Act 1997*.
- d. Maintenance regime – ongoing maintenance of premises to ensure it remains in satisfactory operational condition at all times.
- e. Waste collection and disposal.
- f. Reference to the Development Application number and approved plans.
- g. A record of how to deal with any noise and other operational complaints and the keeping of a complaints register.

#### **29. Building - Fire Safety Certificate before Use**

In accordance with Clause 153 of the *Environmental Planning and Assessment Regulation 2000*, prior use, the owner must cause the issue of a Final Fire Safety Certificate in accordance with Clause 170 of the aforesaid Regulation. The Fire Safety Certificate must be in the form or to the effect of Clause 174 of the *Environmental Planning and Assessment Regulation, 2000*. In addition, in relation to each essential fire or other safety measure implemented in the building or on the land on which the building is situated, such a Certificate is to state:

- a. That the measure has been assessed by a person (chosen by the owner of the building) who is properly qualified to do so.
- b. That as at the date of the assessment the measure was found to be capable of functioning at a standard not less than that required by the attached Schedule.
- c. A copy of the certificate is to be given (by the owner) to the Commissioner of Fire & Rescue NSW and a further copy is to be displayed in a frame and fixed to a wall inside the buildings main entrance.

- 7 -

**30. Vehicle Parking**

Prior to the use of the site, all parking spaces are to be provided and completed in accordance with the approved Development Application Plans and to Council's satisfaction. All vehicle parking on site shall comply with Australian Standard 2890.1 Off Street parking with disabled parking to comply with Australian Standard 2890.6 parking standards for disabled.

**DURING USE****31. Fire Safety**

The owner must submit to Council and the NSW Fire Brigade an Annual Fire Safety Statement, each 12 months, commencing within 12 months after the date on which the initial Interim/Final Fire Safety Certificate is issued or the use commencing, whichever is earlier.

**32. Operational Plan of Management**

The Operational Plan of Management (OPM) is to remain in place for the perpetuity of the consent.

**33. Offensive Noise**

The use and occupation of the premises including all plant and equipment shall not give rise to any 'offensive noise' as defined under the Protection of the Environment Operations Act 1997 and shall comply with the Noise Policy for Industry (2017) (as amended).

**34. Amenity - General**

The development is to be conducted in a manner that will not interfere with the amenity of the locality by reason of the emission of noise, vibration, smell, fumes, smoke, vapour, steam, soot, ash, dust, waste water, waste products, grit, oil, by causing interference to television or radio reception or otherwise.

**35. Outdoor Lighting**

Outdoor lighting must comply with AS 4282-1997: Control of the obtrusive effects of outdoor lighting. The maximum luminous intensity from each luminaire must not exceed the Level 1 control relevant under Table 2.2 of AS 4282. The maximum illuminance and the threshold limits must be in accordance with Table 2.1 of AS 4282.

**36. Use and Operator**

The development must remain as a Transitional Group Home. Should be operator change from CatholicCare Wilcannia-Forbes, they must demonstrate to Council that they are a registered charity and not-for-profit.

**Prescribed conditions under the Environmental Planning and Assessment Regulation 2000****Compliance with Building Code of Australia and insurance requirements under the Home Building Act 1989**

1. A development consent for development that involves any building work must be issued subject to the following conditions:



- 8 -

- (a) that the work must be carried out in accordance with the requirements of the *Building Code of Australia*, in force on the date of the application.
- (b) in the case of residential building work for which the *Home Building Act 1989* requires there to be a contract of insurance in force in accordance with Part 6 of that Act, that such a contract of insurance must be entered into and be in force before any building work authorised to be carried out by the certificate commences.

Note: In this condition, a reference to the *Building Code of Australia* is a reference to that Code as in force on the date the application for the relevant complying development certificate is made.

**Erection of signs**

- 2. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
  - (a) showing the name, address and telephone number of the principal certifying authority for the work, and
  - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
  - (c) stating that unauthorised entry to the site is prohibited.

Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

Note: This condition does not apply in relation to building work, subdivision work or demolition work that is carried out inside an existing building that does not affect the external walls of the building.

Note: This condition does not apply in relation to Crown building work that is certified, in accordance with section 109R of the Act, to comply with the technical provisions of the State's building laws.

Note: This condition applies to a complying development certificate issued before 1 July 2004 only if the building work, subdivision work or demolition work involved had not been commenced by that date.

Note: Principal certifying authorities and principal contractors must also ensure that signs required by this clause are erected and maintained (see clause 227A which currently imposes a maximum penalty of \$1,100).<sup>5</sup>

**Notification of Home Building Act 1989 requirements**

- 3. Residential building work within the meaning of the *Home Building Act 1989* must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the following information:
  - (a) in the case of work for which a principal contractor is required to be appointed:
    - (i) the name and licence number of the principal contractor, and
    - (ii) the name of the insurer by which the work is insured under Part 6 of that Act,
  - (b) in the case of work to be done by an owner-builder:
    - (i) the name of the owner-builder, and
    - (ii) if the owner-builder is required to hold an owner-builder permit under that Act, the number of the owner-builder permit.
- 4. If arrangements for doing the residential building work are changed while the work is in progress so that the information notified under condition 19 above becomes out of date,

- 9 -

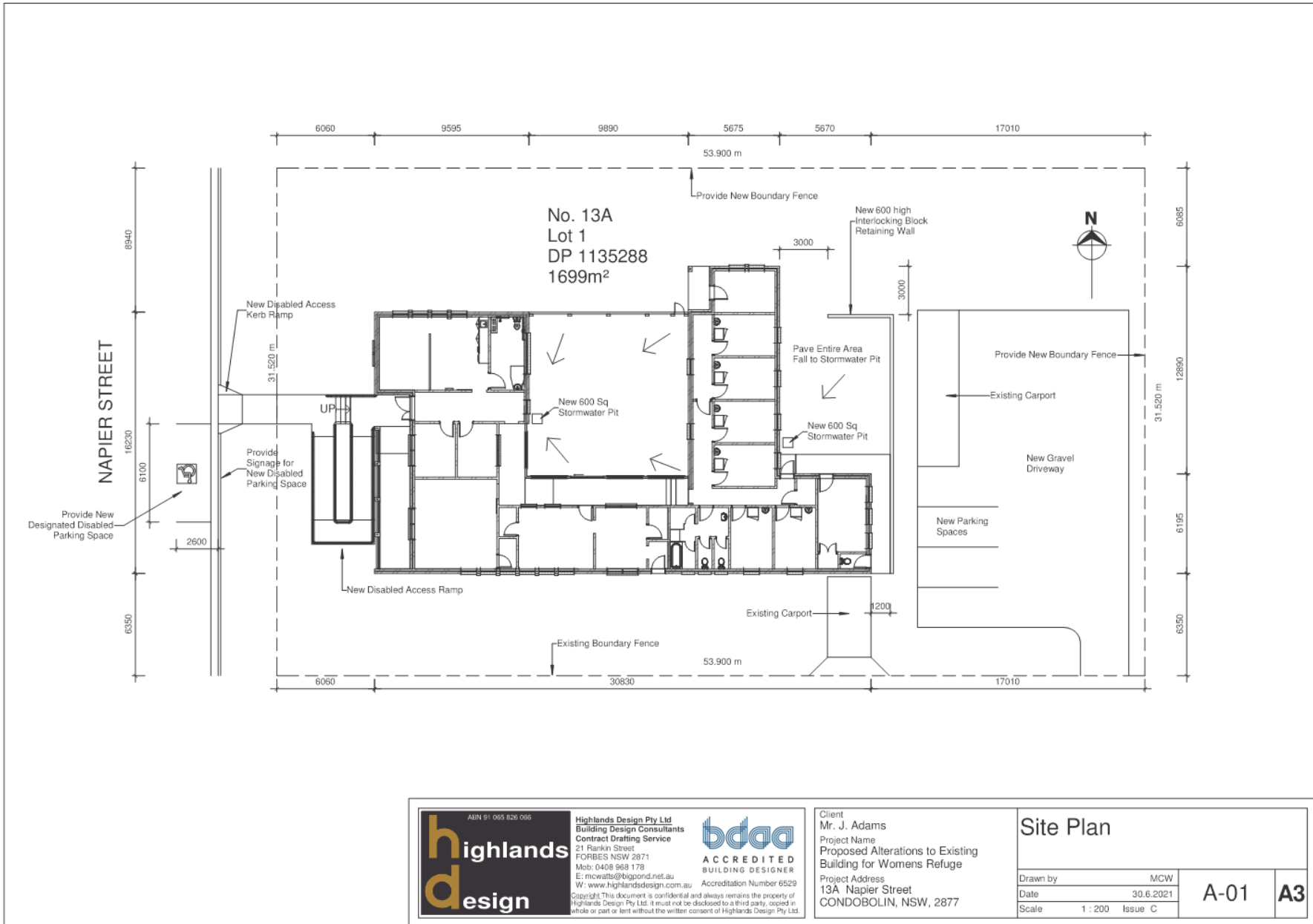
further work must not be carried out unless the principal certifying authority for the development to which the work relates (not being the council) has given the council written notice of the updated information.

5. Conditions 3 and 4 do not apply in relation to Crown building work that is certified, in accordance with section 109R of the Act, to comply with the technical provisions of the State's building laws.

**Condition relating to shoring and adequacy of adjoining property**

6. Where development involves an excavation that extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the certificate must at the person's own expense:
  - (a) protect and support the adjoining premises from possible damage from the excavation, and
  - (b) where necessary, underpin the adjoining premises to prevent any such damage.

Note: This condition does not apply if the person having the benefit of the complying development certificate owns the adjoining land or the owner of the adjoining land has given consent in writing to that condition not applying.



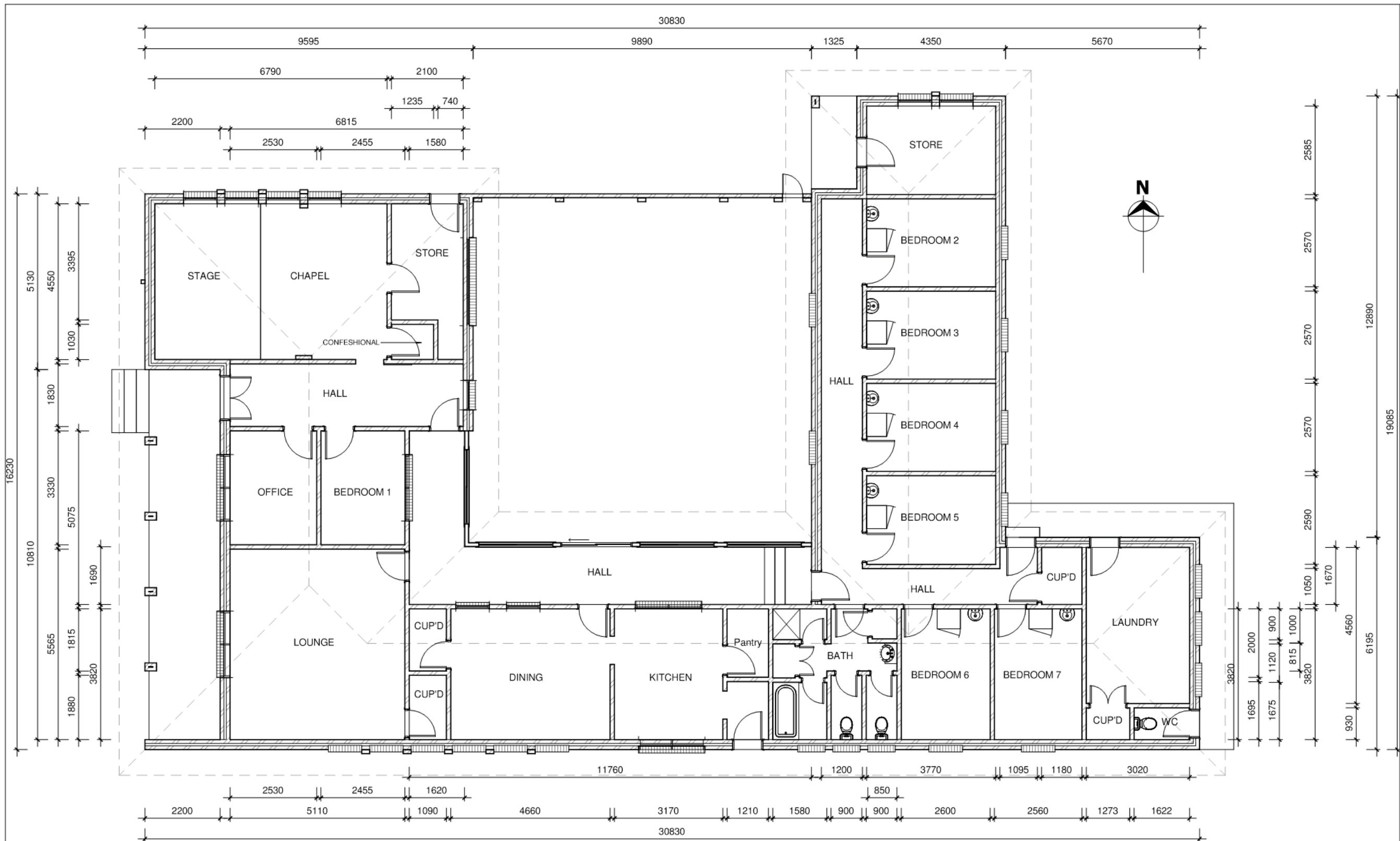
**highlands design**  
ABN 91 065 926 066

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Area Schedule	
Name	Area
Area	330.5 m <sup>2</sup>
Grand total	330.5 m <sup>2</sup>



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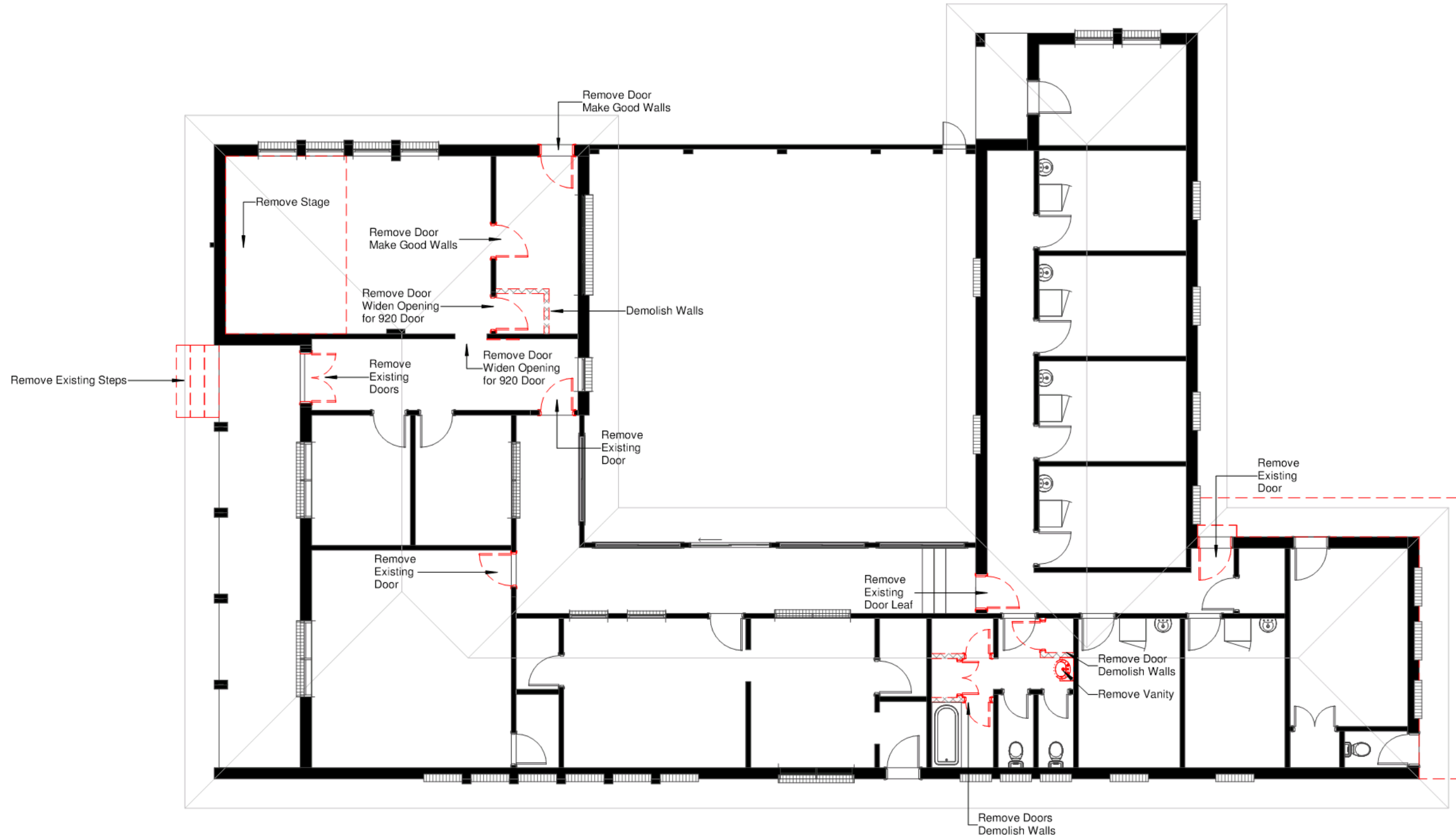
Client  
 Mr. J. Adams  
 Project Name  
 Proposed Alterations to Existing Building for Womens Refuge  
 Project Address  
 13A Napier Street  
 CONDOBOLIN, NSW, 2877



### Existing Floor Plan

Drawn by MCW  
 Date 30.6.2021  
 Scale 1 : 100 Issue C

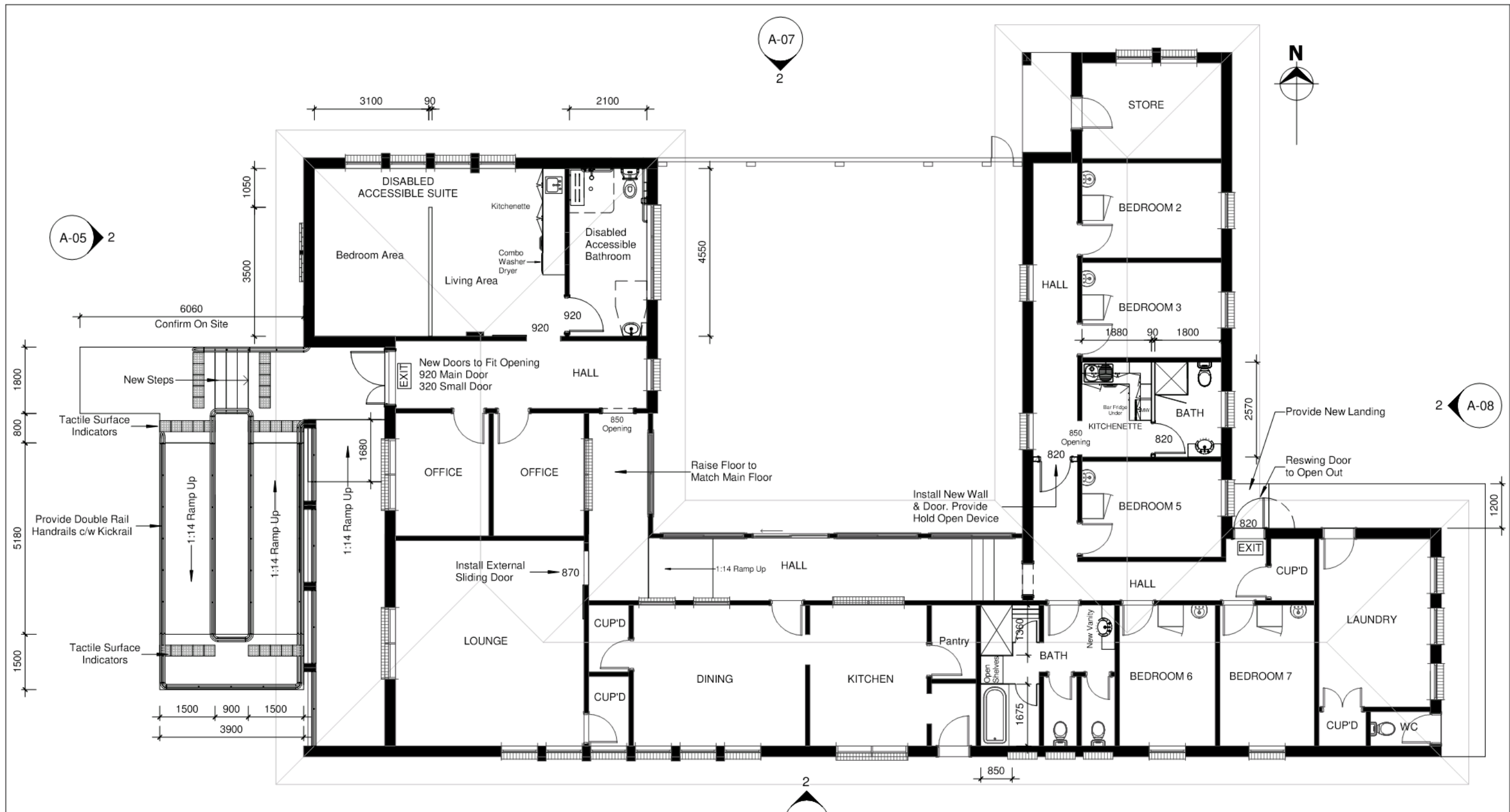
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- NOTES:-**
1. Install Exit Signs where indicated to AS/NZS 2293.1
  2. Install Emergency Lighting System to AS/NZS 2293.1

The Building is to comply with the National Construction Code (NCC) in particular

a)	Part B1	Structural Provisions
b)	Part C1	Fire Resistance and Stability
c)	Part C3	Protection of Openings
d)	Part D1	Provisions for Escape
e)	Part D1.2	Number of Exits Required
f)	Part D2	Construction of Exits
g)	Clause D3.5	Car Parking for People with Disabilities
h)	Part E1	Fire Fighting Equipment
i)	Part E4	Emergency Lighting, Exit Signs & Warning Systems

Area Schedule	
Name	Area
Area	330.5 m <sup>2</sup>
Grand total	330.5 m <sup>2</sup>



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Client  
 Mr. J. Adams  
 Project Name  
 Proposed Alterations to Existing Building for Womens Refuge  
 Project Address  
 13A Napier Street  
 CONDOBOLIN, NSW, 2877

**Proposed Floor Plan**

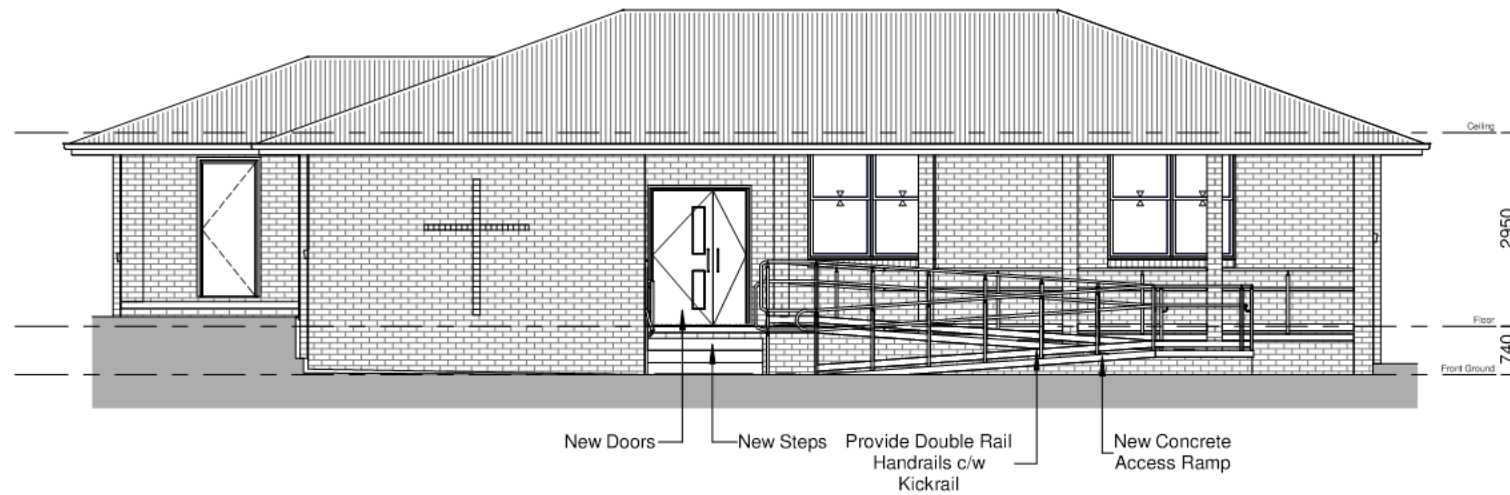
Drawn by	MCW	<b>A-04</b>	<b>A3</b>
Date	30.11.2021		
Scale	1 : 100 Issue D		

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**1** West Elevation - Existing  
1 : 100

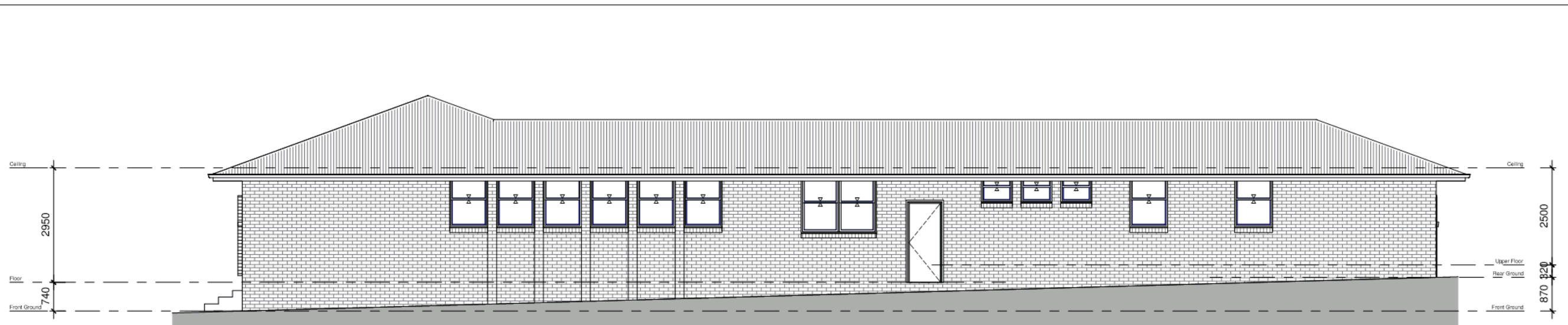


**2** West Elevation - Proposed  
1 : 100

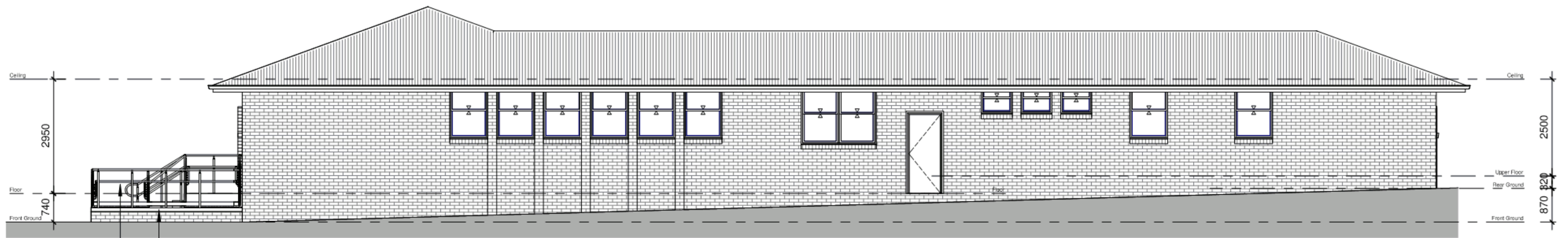
 <p>ABN 91 065 826 066  <b>Highlands Design Pty Ltd</b>                  Building Design Consultants                  Contract Drafting Service                  21 Rankin Street                  FORBES NSW 2871                  Mob: 0408 968 178                  E: mcwatts@bigpond.net.au                  W: www.highlandsdesign.com.au</p>	 <p>ACCREDITED BUILDING DESIGNER Accreditation Number 6529</p>	Client Mr. J. Adams Project Name Proposed Alterations to Existing Building for Womens Refuge Project Address 13A Napier Street CONDOBOLIN, NSW, 2877	<b>West Elevations</b>	
			Drawn by Date Scale	MCW 30.6.2021 1 : 100 Issue C

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**1** South Elevation - Existing  
1 : 100

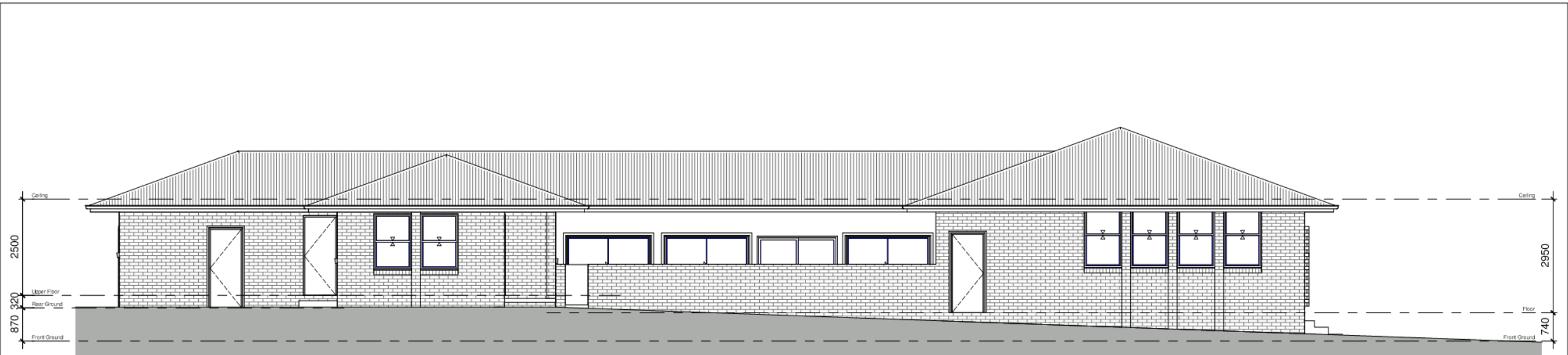


**2** South Elevation - Proposed  
1 : 100

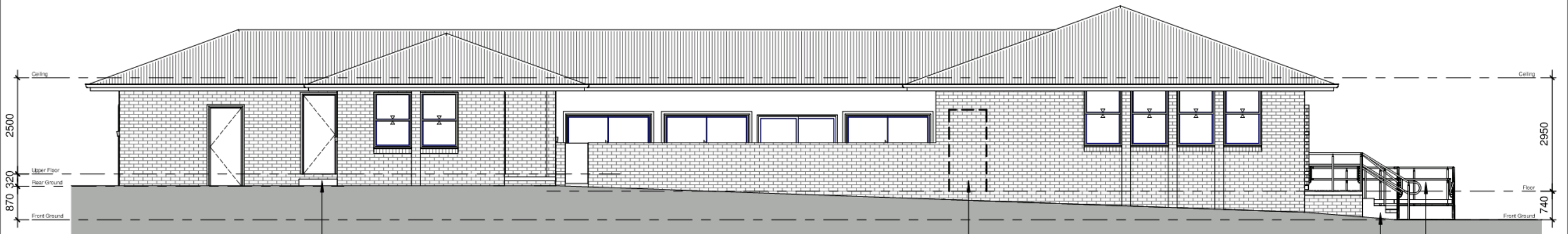
Provide Double Rail Handrails c/w Kickrail  
New Concrete Access Ramp

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			<p>Drawn by MCW Date 30.6.2021 Scale 1 : 100 Issue C</p>	<b>A-06</b>



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**1** North Elevation - Existing  
1 : 100



**2** North Elevation - Proposed  
1 : 100

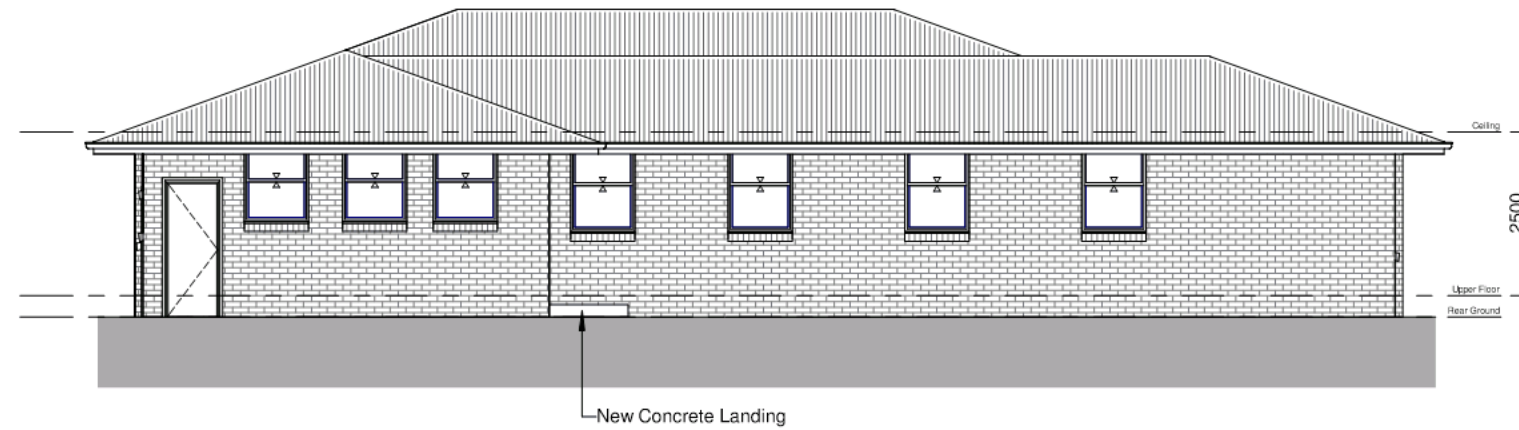
 <p>ABN 91 065 826 066  <b>Highlands Design Pty Ltd</b>                  Building Design Consultants                  Contract Drafting Service                  21 Rankin Street                  FORBES NSW 2871                  Mob: 0408 968 178                  E: mcwatts@bigpond.net.au                  W: www.highlandsdesign.com.au</p>	 <p><b>ACCREDITED</b>                  BUILDING DESIGNER                  Accreditation Number 6529</p>	Client Mr. J. Adams Project Name Proposed Alterations to Existing Building for Womens Refuge Project Address 13A Napier Street CONDOBOLIN, NSW, 2877	North Elevations	

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**1** East Elevation - Existing  
1 : 100



**2** East Elevation - Proposed  
1 : 100

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Mr. J. Adams  
Project Name  
Proposed Alterations to Existing  
Building for Womens Refuge  
Project Address  
13A Napier Street  
CONDOBOLIN, NSW, 2877



**East Elevations**

Drawn by	MCW	<b>A-08</b>	<b>A3</b>
Date	30.6.2021		
Scale	1 : 100 Issue C		

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 <p>ABN 91 065 826 066</p> <p><b>Highlands Design Pty Ltd</b>                  Building Design Consultants                  Contract Drafting Service                  21 Rankin Street                  FORBES NSW 2871                  Mob: 0408 968 178                  E: mcwatts@bigpond.net.au                  W: www.highlandsdesign.com.au</p>	 <p>ACCREDITED                  BUILDING DESIGNER                  Accreditation Number 6529</p>	Client Mr. J. Adams Project Name Proposed Alterations to Existing Building for Womens Refuge Project Address 13A Napier Street CONDOBOLIN, NSW, 2877	3D View 1	
			Drawn by Date Scale	MCW 30.6.2021 1 : 1 Issue C

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 <p>ABN 91 065 826 066</p> <p><b>Highlands Design Pty Ltd</b>                  Building Design Consultants                  Contract Drafting Service                  21 Rankin Street                  FORBES NSW 2871                  Mob: 0408 968 178                  E: mcwatts@bigpond.net.au                  W: www.highlandsdesign.com.au</p> <p><small>Copyright: This document is confidential and always remains the property of Highlands Design Pty Ltd. It must not be disclosed to a third party, copied in whole or part or lent without the written consent of Highlands Design Pty Ltd.</small></p>	 <p>ACCREDITED BUILDING DESIGNER Accreditation Number 6529</p>	Client Mr. J. Adams Project Name Proposed Alterations to Existing Building for Womens Refuge Project Address 13A Napier Street CONDOBOLIN, NSW, 2877		<b>3D View 2</b>	
		Drawn by MCW	<b>A-10</b>	<b>A3</b>	
		Date 30.6.2021 Scale 1 : 1 Issue C			

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**9.3 FY21/22 PROJECT MONTHLY UPDATE FOR MARCH/APRIL**

**TRIM Number: R22/102**

**Author: Manager - Projects and Building**

**PURPOSE**

The purpose of this report is to provide a summary of projects currently being undertaken by the Environment, Tourism and Economic Development Department. The execution and completion of works varies on resource availability, weather conditions, work priorities and unforeseen circumstances. Work priority will be allocated based on safety and risk.

**SUPPORTING INFORMATION**

Nil

**BACKGROUND**

Council has adopted the 2021/22 budget and associated Delivery and Operational Plans. This report provides updates on the delivery of the capital and grant funded projects regarding buildings.

**ISSUES AND COMMENTS**

Project	Budget	Funding Source	Expend. To Date	Forecast Expend.	Comments
Lake Cargelligo Caravan Park Amenities Upgrade	\$125k	DSP	\$125k	\$125k	Works have been completed. Final milestone to be submitted.
Tottenham Youth Club Renovation	\$57,046	SCCF R3	\$51k	\$57,046	Both the roof and external cladding have been completed. A purchase order has been issued for the fencing material and additional works. Awaiting contractor to complete works.
Condobolin and District Historical Museum - Extension to Museum and Display Enhancements	\$77,765	SCCF R3	\$6k	\$77,765	A report was presented to February Council meeting. Council staff have scheduled a meeting with Committee in accordance with the resolution.
Condobolin Works Depot	\$7,246,707.60	\$6,000,000 Loan and remaining \$1.25m from Council reserves	\$1.8m	\$7,246,707.60	Contracts signed. Works commenced 8 March 2021. Ongoing issue with alleged subsoil moisture which is the subject of a formal dispute raised by the

					contractor. Several requests have been made of the contractor to provide quality assurance evidence, as required under the contract, which remains outstanding. Steel frame work and roof installed for store and workshop. The office framework has also been erected. Electrical and plumbing works have commenced. Please note there is no increase in expenditure over the last month due to dispute over extent of works completed and outstanding information.
Provision of new Animal Shelter at Condobolin	\$347k	Local roads and Community Infrastructure Program – Rd1	\$271k	\$347k	A contractor has been engaged to erect the structure and Council staff will arrange the fit-out. Work has commenced, slab, blockwork, steelwork and roof cladding have been completed. Fit-out works are nearing completion. Delays have occurred which have pushed completion back until end of April.
Lachlan Shire Visitor Information Centre	\$3,288,798	Growing Local Economies Fund	\$175k	\$3,288,798	PWA engaged to provide Project Management Services. PCG established to oversee project delivery. Contract has been issued to Patterson Building Group (PBG) to construct the VIC. Council had an onsite meeting with representatives



					from PBG on 6 April 2022. At the time of writing this report a tentative pre-start meeting had not been scheduled but was being organised.
Electronic Noticeboard	\$77,000	SCCF R4	\$25k	\$77,000	An expression of interest, to obtain quotes from suitable signage contractors has been issued. EOI has been received and purchase order has been issued. Onsite meeting held on 16 March to finalise location and design. Sign currently under construction.
Lake Cargelligo Hall Upgrade	\$50,000	SCCF R4	\$32.5k	\$50,000	Air Conditioning units have been installed. Quotes are being obtained for the remaining works.
Physie - Condobolin (Tennis Club Hall)	\$60,000	SCCF R4	\$30k	\$60,000	Meetings have been held with the Physie committee to determine the extent of works. Materials purchased, internal works to ceiling have been completed as well as landscaping works. Renewal of amenities are being finalised.
Willow Bend Sport Centre – Roof Repair	\$75,000	SCCF R4	\$18k	\$75,000	A meeting has been held with the manager of the sports centre to discuss potential impacts of works. Quote has been obtained. PO issued for works.
Willow Bend Sports Centre Renewal	\$300,000	LRCI P3	Nil	\$300,000	A meeting has been held with the manager of the sports centre to discuss potential impacts of works as well as options.

Companion Animal Surrender Cages - Lake Cargelligo	\$50,000	LRCI P3	Nil	\$50,000	Preferred site being determined.
Tottenham Caravan Park Enhancement	\$155,000	LRCI P3	Nil	\$155,000	Schedule of works being finalised.
Roof Safety System – Various Council buildings	\$45,000	2021/22 Budget	Nil	\$45,000	Quotes have been obtained. To be reviewed and PO to be issued.
Sign Replacement – Lake Cargelligo Foreshore walk	\$50,000	SCCF R3	Nil	\$50,000	Audit undertaken. Meeting to be held with relevant parties to discuss options.

**Condobolin Works Depot Budget Update**

Budget	\$7,816,707.60
Contract Value	\$7,246,707.60*
Other Works and Project Management Costs	\$570,000.00
Contingency (included in Contract Value)	\$400,000.00
Current Expenditure	\$1,802,352.95
Approved Variations	\$138,254.83

All figures include GST

\* Figure includes Contingency

Please note a saving of \$69,679.03 was achieved for the electrical substation, which has been reflected in the above approved variation figure.

**FINANCIAL AND RESOURCE IMPLICATIONS**

Project management and financial controls are in place to manage financial expenditure and resource allocation.

**LEGAL IMPLICATIONS**

Nil. All project materials and services have been procured in accordance with the requirements of the NSW Local Government Act 1993 and Council’s procurement policy. Environmental Planning and Assessment Act provisions are being complied with regarding development approvals and planning controls.

**RISK IMPLICATIONS**

Project management and financial controls are in place to manage time and budget risks. The projects have been assessed against relevant legislative requirements to minimise Council’s exposure to risk.

Risks surrounding project delivery are being managed through the use of external project managers such as Public Works Advisory and a temporary Project Management Officer has been employed to assist with the delivery of building projects.

The cost of the formal arbitration process associated with the resolution of the contractual dispute with the Works Depot construction contractor possess a financial risk to this project that cannot be quantified at this time.

### **STAKEHOLDER CONSULTATION**

Council's fortnightly news column, Talking Tottenham and Mayoral Newsletters update the community on the major improvement works being undertaken around the Shire.

Community consultation has been undertaken in relation to the projects, either through the Community Strategic Plan, through requests for projects to receive grant funding and/or through reports to Council advising of the projects which are being put forward for progression.

### **OPTIONS**

1. Receive and note the report

### **CONCLUSION**

This report updates Council on the capital improvements/new work being undertaken by the Environment, Tourism and Economic Development Department.

### **LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

- 4.2 Strong effective and Responsive Council

### **ATTACHMENTS**

Nil

### **RECOMMENDATION**

That:

1. The Director of Environment, Tourism and Economic Development Report No. R22/102 be received and noted.

## **10 INFRASTRUCTURE SERVICES**

### **10.1 FY21/22 ROADWORKS MONTHLY UPDATE FOR MARCH**

**TRIM Number:** R22/103

**Author:** Manager - Roads

#### **PURPOSE**

The purpose of this report is to provide a summary of road works undertaken by Infrastructure Services which were completed in March, works in progress in the month of April and works scheduled for the month of May 2022. The execution and completion of works varies depending on resource availability, weather conditions, work priorities and unforeseen circumstances.

#### **SUPPORTING INFORMATION**

Nil

#### **BACKGROUND**

Good progress continues to be made on capital projects which is easing pressure on maintenance budgets and ensuring that external funds for these projects are used as much as possible by the end of the financial year.

#### **ISSUES AND COMMENTS**

##### **Road Construction**

MR 57N The Bogan Way – Tullamore to Albert. Due to the unavailability of resources to install replacement culverts in the vicinity of Jumble Plains Road, work has commenced on widening of the last 12 km of narrow seal at the Tullamore end of this project. The road shoulders are being built up in preparation for sealing at the end of April.

MR 57S Lachlan Valley Way and The Gipps Way. Side tracks have been constructed in preparation for the installation of Smythes and Murie culverts. These side tracks will be primer sealed in late April. The first of the culverts for Smythes crossing are due to be delivered in mid-April.

SR 74 Derriwong Road. Shoulder re-sheeting has been undertaken on 2.6 km of sealed section of this road and a 4.0 m wide reseal has been completed.

SR 120 Merriboogie Road. Reconstruction, widening and sealing of the first 3 km of road from Tullibigeal has been completed. The majority of the remaining 4 km of the narrow seal requires widening with only short lengths requiring full reconstruction. This work will commence when resources are available with the sealing/resealing being programmed for October/November.

SR 124 Crown Camp Road. The first 600 metres of this road from The Gipps Way has been reconstructed, widened and sealed. This previously narrow seal had reached the end of its life and in several places was almost non-existent.

SR 230 Lachlan Valley Way. Road formation is underway on the 10 km length from North River Road to Brotherony Road. Gravel carting for pavement construction will commence in late April with the sealing programmed for October/November.

Maitland Street/Boona Road intersection. The culvert on the south side of this intersection has been replaced. The realignment of the intersection and final section of widening on Maitland Street will commence following the sealing of The Bogan Way.

McDonnell/Molong/William Streets – Condobolin School Precinct. Removal of existing kerb and gutter is in progress so replacement kerb and gutter can be installed after Easter.

Visitor Information Centre carparks. Kerb and gutter has been installed. Backfilling of kerb and gutter and formation of carparks to finished level is currently being undertaken.

## Road Maintenance

Minimal road maintenance grading has been undertaken during March with resources being allocated to flood damage repairs required as a result of the November – January event. To date expenditure on this event is in excess of \$650k with repairs still required on a parts part of the road network.

Routine road maintenance for the remainder of the financial year will continue to be reduced, due to relatively high expenditure levels (see graphs in Financial Section of this report). Staff will be allocated to capital works and flood damage response as much as practical.

## Works undertaken in March

- **Heavy patching, re-sheeting and grade water and roll undertaken on the following unsealed roads**
  - Main Roads
    - MR 461 Henry Parkes Way – gwr
  - Shire Roads
    - nil
  
- **Road and culvert reconstruction and sealing undertaken on the following roads**
  - Main Roads
    - MR 57NN The Bogan Way - FCR/Block grant – 12 km of widening from railway crossing at Tullamore, north to end of previous section in progress
    - MR 57S Lachlan Valley Way/The Gipps Way – Regional NSW/Block grant – side track constructed for Smyth’s and Murie culvert upgrades
    - MR 57S The Gipps Way – FCR/Block grant – Nerathong bridge replacement detailed design in progress
  - Shire Roads and Town Streets
    - SR 124 Crown Camp Road – seal widen and reconstruction 0.6 km
    - SR 230 Lachlan Valley Way – FLR/RTR – road formation in progress for 10 km of seal extension
    - McDonnell Street, Condobolin – FLR/RTR – Orange St to Molong St kerb and channel and footpath removed in preparation for new kerb and gutter
    - Maitland St/Boona Road intersection – FCR/RTR culvert replacement on south side of intersection
    - Visitor Information Centre – Regional NSW – kerb and gutter installation and carpark formation
  
- **Road reseals/sealing**
  - Main Roads
    - nil
  - Shire Roads
    - SR 74 Derriwong Road – 2.6 km of 4 m wide seal
    - SR 120 Merribogie Road – 1.2 km of new seal
    - SR 124 Crown Camp Road – 0.6 km two coat seal

- **Maintenance grading/sucker removal/storm damage repairs undertaken on the following unsealed roads**
  - Main Roads
    - nil
  - Shire Roads
    - SR 121 Camp Road – flood damage repairs
    - SR 126 Clarries Lane – flood damage repairs
    - SR 130 West Milby Road – flood damage repairs
    - SR 138 Yaddra Road – flood damage repairs
    - SR 142 Yarren Road – flood damage repairs
    - SR 147 Four Corners Road – flood damage repairs
    - SR 176 Salters Road – flood damage repairs
    - SR 182 Recreation Road – flood damage repairs
    - SR 194 North Uabba Road – maintenance grading
    - SR 197 Crawfords Road – maintenance grading
    - SR 198 Fairs Road – flood damage repairs
    - SR 199 Bootoowa Road – flood damage repairs
    - SR 200 Morris Lane – flood damage repairs
    - SR 201 Keeleys Lane – flood damage repairs
    - SR 202 Quinanes Lane – flood damage repairs
    - SR 203 Alexanders Lane – flood damage repairs
    - SR 206 Mt Daylight Road – flood damage repairs
    - SR 210 Harts Lane – flood damage repairs
    - SR 344 Browns Lane – maintenance grading
    - SR 348 Aerodrome Road – maintenance grading
    - SR 402 Cornells Road – flood damage repairs
    - SR 1006 Brotherony Road – flood damage repairs
    - SR 1139 Weja Road – flood damage repairs
    - SR 1347 Albert Road – maintenance grading Melrose end of road
  
- **Shoulder grading/slashing/vegetation control and patching undertaken on the following sealed roads**
  - Main Roads
    - MR 57S The Gipps Way – pothole patching and culvert repairs
    - MR 57N Fifield Road – pothole patching/slashing
    - MR 57NN The Bogan Way – pothole patching/slashing
    - MR 231 Wyalong Road – slashing
    - MR 347 Dandeloo Road – pothole patching/slashing
    - MR 371 Rankin Springs Road – pothole patching
    - MR 377 Lachlan Valley Way (Condobolin to Forbes) – slashing

- MR 461 Henry Parkes Way – slashing
- MR 501 Lachlan Valley Way (Lake to Hillston) – slashing
- RR 7513 Lake Cargelligo Road – pothole patching
- Shire Roads
  - SR 3 Tabratong Crossing Road – vegetation control
  - SR 37 Yambora Road – pothole patching
  - SR 74 Derriwong Road – shoulder re-sheeting over 2.6 km length prior to reseal
  - SR 90 Grassmere Road – pothole patching and slashing
  - SR 124 Crown Camp Road – shoulder re-sheeting
  - SR 341 Gum Bend Road - slashing

**Works in progress April 2022**

- **Heavy patching, re-sheeting and grade water and roll in progress on the following unsealed roads**
  - Main Roads and Shire Roads
    - nil
  
- **Road and culvert reconstruction and sealing in progress on the following roads**
  - Main Roads
    - MR 57NN The Bogan Way - FCR/Block grant – 12 km of widening from railway crossing at Tullamore north to end of previous section in progress
    - MR 57S The Gipps Way – FCR/Block grant – Nerathong bridge replacement detailed design continuing
  
  - Shire Roads
    - SR 230 Lachlan Valley Way – FLR/RTR – road construction for 10 km of seal extension
  
  - Town Streets
    - Maitland St/Boona Road intersection – culvert replacement and intersection realignment, with final widening of Maitland Street
    - Condobolin School Precinct – FLR/RTR Kerb and gutter replacement on McDonnell St, Molong St and William St
    - Utes in the Paddock – Regional NSW – carpark formation
  
- **Road reseals/sealing**
  - Main Roads
    - MR 57NN The Bogan Way - FCR/Block grant – 12 km of shoulder sealing and full reseal
    - MR 57S The Gipps Way and Lachlan Valley Way – Regional NSW/Block – primer seal on detours for Smythes and Murie culverts
  
  - Shire Roads
    - nil

- **Maintenance grading/sucker removal/storm damage repairs in progress on the following roads**
  - Main Roads
    - nil
  - Shire Roads
    - SR 109 Ungarie Road – flood damage repairs
    - SR 110 Euglo Trig Road – flood damage repairs
    - SR 145 Imries Lane – flood damage repairs
    - SR 181 Pidgeons Road – flood damage repairs
    - SR 182 Recreation Road – flood damage repairs
    - SR 403 Worlands Road – flood damage repairs
  
- **Shoulder grading/slashing/vegetation control and patching in progress on the following sealed roads**
  - Main and Shire Roads
    - nil

#### **Works planned for May 2022**

- **Heavy patching, re-sheeting and grade water and roll to be undertaken on the following unsealed roads**
  - All Roads
    - nil
  
- **Road resealing/sealing**
  - All Roads
    - nil
  
- **Road and culvert reconstruction and sealing to be undertaken on the following roads**
  - Main Roads
    - MR 57S Lachlan Valley Way – reconstruction from Utes in Paddock entrance to Murie culvert location.
    - MR 57S The Gipps Way – FCR/Block grant – Nerathong bridge replacement detailed design continuing
    - MR 461 Henry Parkes Way/Maitland St and Silo Roads – HVSP/Block grant widening.
  - Shire Roads
    - SR 230 Lachlan Valley Way – FLR/RTR - road construction for 10 km of seal extension
  - Town Streets
    - Visitor information centre – Regional NSW – completion of carpark formation
    - Busby St/Harding Ave, Condobolin – FLR – kerb and gutter replacement and street reconstruction



- Condobolin School Precinct – kerb and gutter, footpath replacement and street reconstruction with safety improvements
  
- **Maintenance grading/sucker removal/storm damage repairs undertaken on the following roads**
  - All Roads
    - As urgent issues require and as budget is available.
  
- **Shoulder grading/slashing/vegetation control and patching undertaken on the following sealed roads**
  - All Roads
    - As urgent issues require and as budget is available

**FINANCIAL AND RESOURCE IMPLICATIONS**

<b>CONSTRUCTION PROJECTS</b>					
<b>Regional Roads</b>					
<b>Project</b>	<b>Budget</b>	<b>Funding source</b>	<b>Expend to date</b>	<b>Forecast Expend</b>	<b>Comments</b>

Regional Roads, reseals	\$447k	TfNSW Block Grant	\$386 k	\$447k	8 of 10 segments on Fifield Road completed.
Regional Roads, heavy patching	\$50k	TfNSW Block Grant	\$127k	\$127k	Patches completed on Fifield Road and The Bogan Way, north of Tottenham
MR 461 William St /MR 57S Lachlan St intersection reconstruction	\$260k	TfNSW Block Grant \$150k, RTR \$110k	\$17k	\$20k	Design still be finalised. Due to commitment on other projects work will not commence until FY22/23.
MR 371 Foster St, Lake Cargelligo, Lake St to Lorne St reconstruction	\$1.449m	TfNSW Block Grant \$729k, RTR \$20k, Tourism Activation fund \$400k, LRCI \$300k	\$12k	\$1.635m	Program is pending tender outcome. Advice of receipt of additional external funding will result in a review of project funding sources.
MR 57N The Bogan Way, widening 28 km	\$2.985m	FCR \$2.686m, TfNSW Block Grant \$299k	\$965k in FY20/21, \$1,100k in FY21/22 <b>Total \$2.065m</b>	\$2.985m	Shoulder widening underway on last 12 km at Tullamore end of project
MR 57S The Gipps Way, Nerathong Bridge replacement	\$2.808m	FCR \$2.387m, TfNSW Block Grant \$421k	\$89k in FY20/21, \$109k in FY21/22 <b>Total \$198k</b>	\$2.808m	Contractor is undertaking detailed design
MR 57S, MR 377, Condobolin Freight Betterment and Visitor Centre road works	\$1.203m FY20/21, \$8.196m FY21/22	Funding for FY21/22: Regional NSW funding \$5,971k, TfNSW Block grant \$1,553k, TfNSW Repair \$400k, RTR \$272k	\$1.235m pre 1 July 2021. \$1.033m in FY21/22 <b>Total \$2.268m</b>	\$9.399m	VIC parking areas being brought to final level ready for installation of kerb & gutter. New Contractor for Smthyes and Murie culverts is in Contract
MR 461 Henry Parkes Way intersection upgrades, MR 7521 Kiacatoo Road and SR 340 Silos Road	\$516k	HVSPP \$258k, TFNSW Block Grant \$208k, Graincorp \$50k	\$102k	\$516k	Intersection construction work will commence when staff resources are available.

**CONSTRUCTION PROJECTS**

**Local Roads**

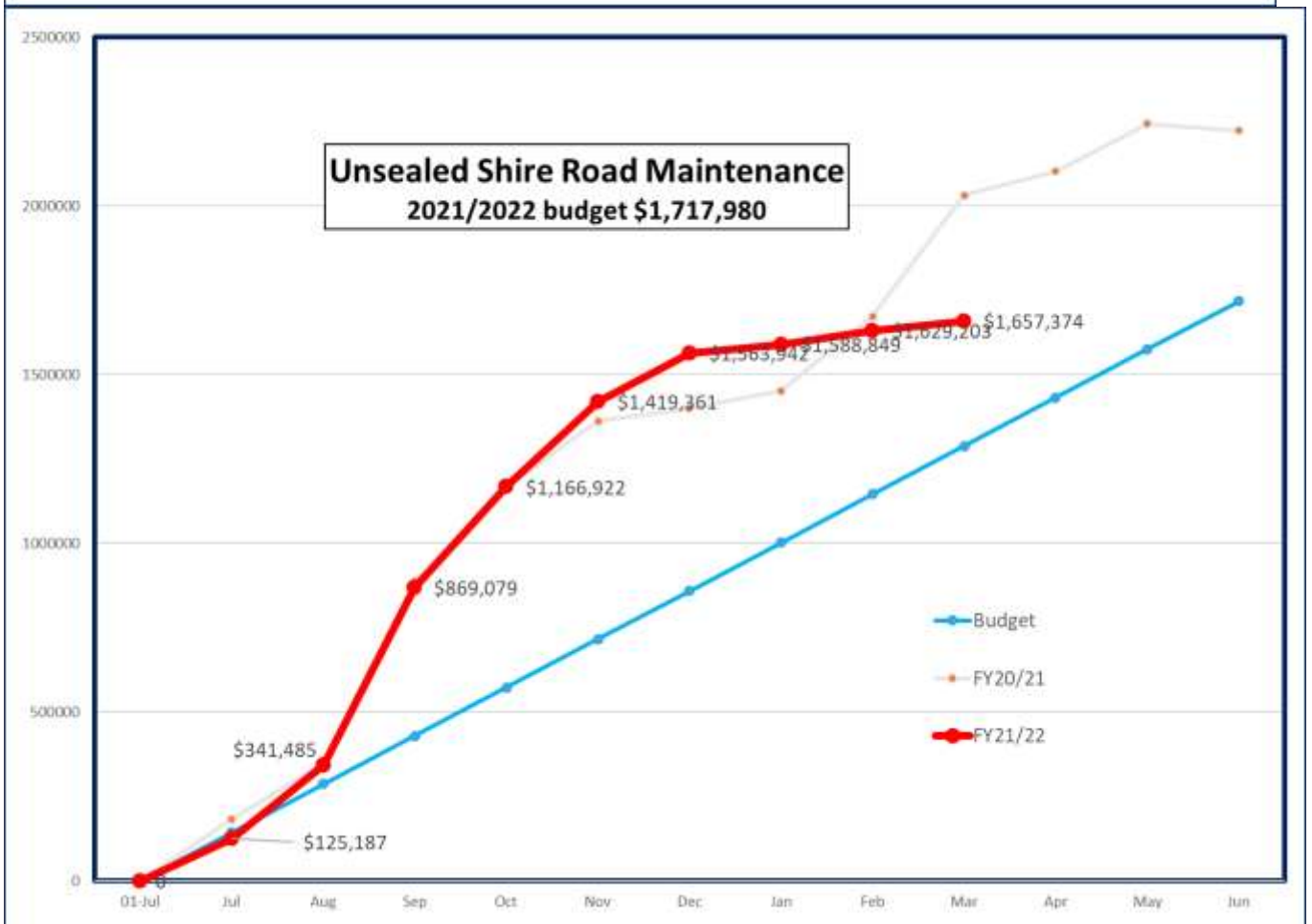
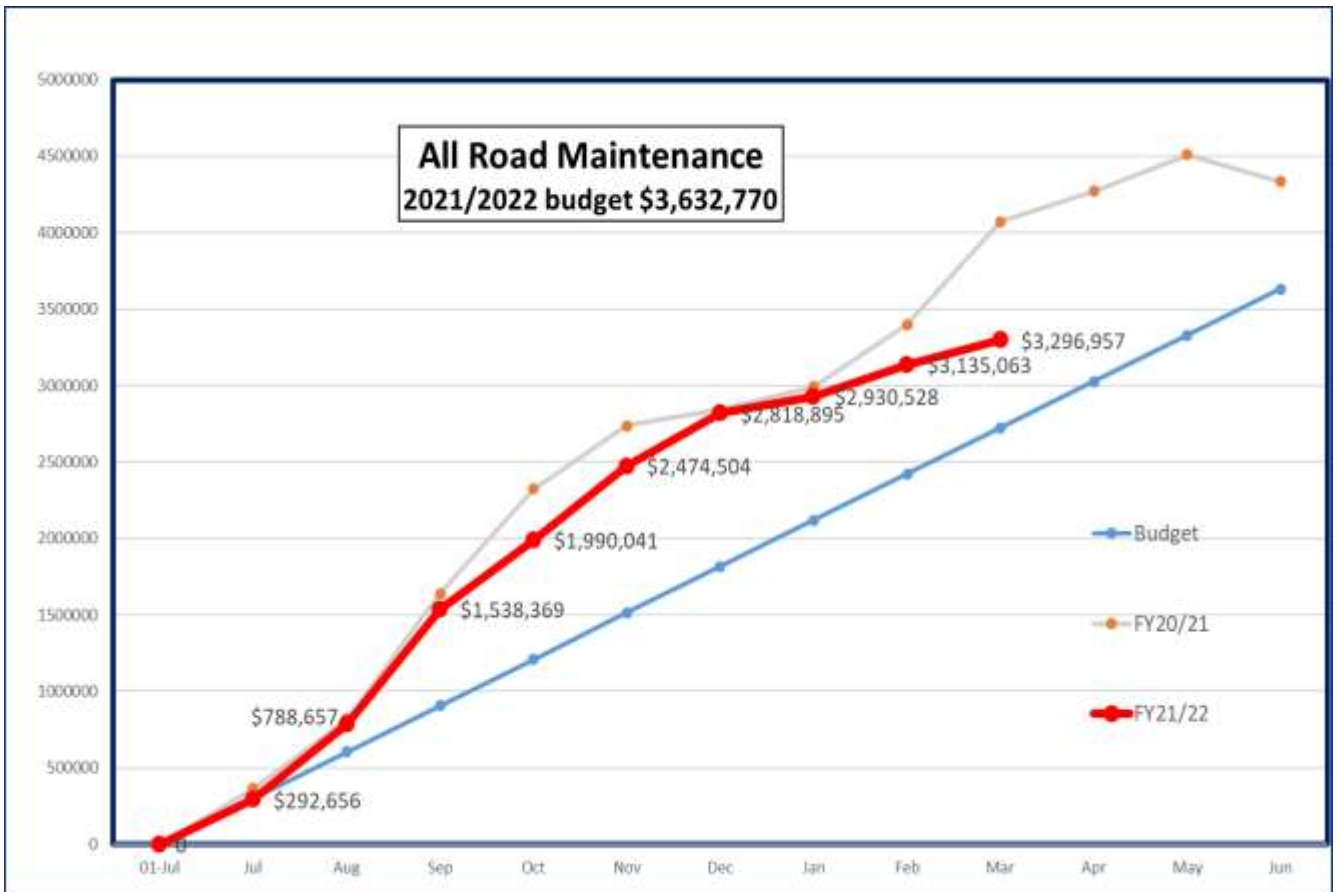
<b>Project</b>	<b>Budget</b>	<b>Funding source</b>	<b>Expend to date</b>	<b>Forecast Expend</b>	<b>Comments</b>
Local Roads reseals/heavy patching					

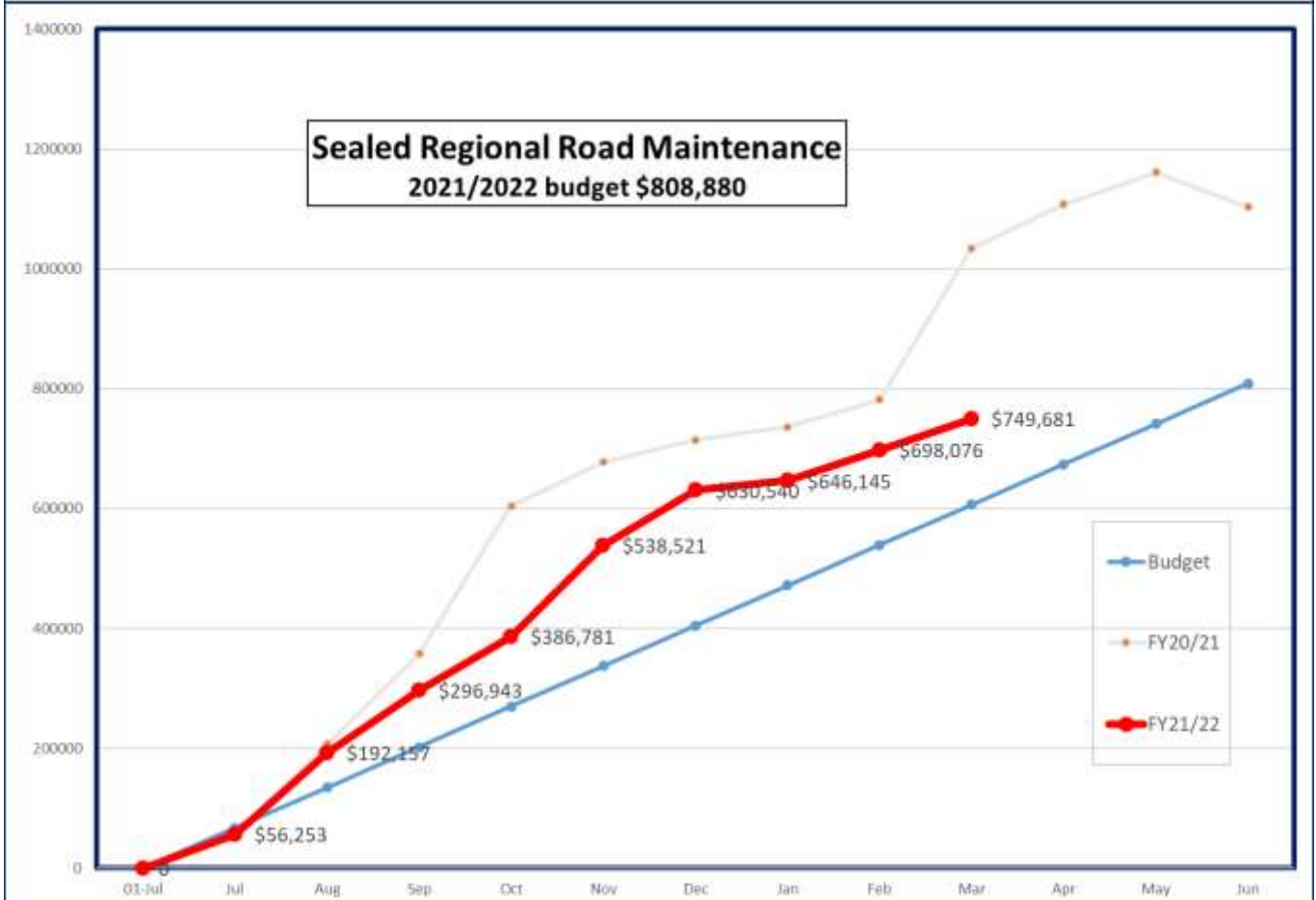
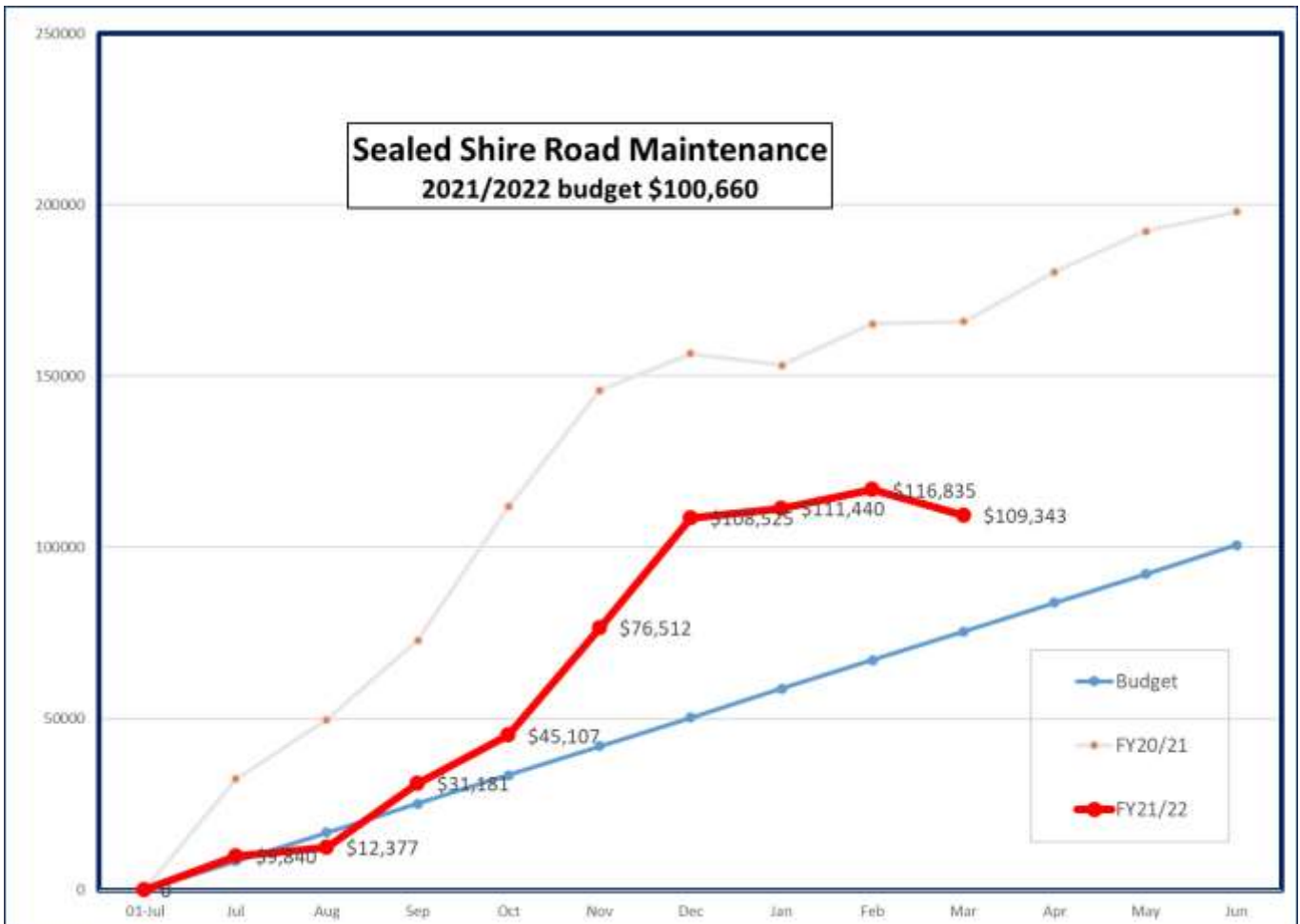
SR 3 Tabratong Crossing Road			\$63k		600 m heavy patch with primer seal. <b>Complete</b>
SR 74 Derriwong Road			\$123k		2.6 km of shoulder re-sheeting and 4.0 m wide reseal. <b>Complete</b>
SR 124 Crown Camp Road			\$109k		600 m reconstruction and widen and seal. <b>Complete</b>
<b>Total</b>	\$280k	FAG Roads \$280k	<b>\$295k</b>	\$300k	Over expenditure to be funded from the FAG grant
Local Roads gravel re-sheets					
SR 106 Fitzgerald Road			\$14k		<b>Complete</b>
SR 124 Crown Camp Road			\$223k		<b>Complete</b>
<b>Total</b>	\$200k	Special Rate Variation \$200k	<b>\$237k</b>	\$237k	Over expenditure to be funded from the FAG grant
Grace Street, Lake Cargelligo, reconstruction and widen	\$600k	RTR	\$581k	\$600k	Vehicle crossing work to be completed
SR 1029 Tullibigeal Road, extend seal 26km - stage 1 & 2 combined	\$4.173m	FRC \$1,868.5k, RTR \$2,264.5k, <b>Total \$4.133m</b>	\$2,919k pre 1 July 2021, \$1,132k FY21/22, <b>Total \$4.051m</b>	\$4.051m	<b>Complete</b>
Maitland Street HV upgrade	\$1.422m	FRC \$765k, RTR \$657k	\$1,020k pre 1 July 2021, \$229k in FY21/22, <b>Total \$1.249m</b>	\$1.422m	Both sets of culverts at Boona Road intersection have been replaced. Intersection reconstruction will commence when resources are available
SR 120 Merriboogie Road widen and reseal	\$1.4m	Fixing Local Roads \$1,260k, RTR 140k	\$649k	\$1.4m	3 km of road has been reconstructed, widened and sealed. Work will commence on remaining 4 km when resources are available
SR 230 Lachlan Valley Way, 10 km seal extension	\$1.3m FY20/21, \$700k FY21/22	Fixing Local Roads \$1.9m, RTR \$100k	\$65k	\$1.3m	Initial formation work in progress

Busby St/Harding Ave reconstruction	\$800k	Fixing Local Roads	\$5k	\$800k	Waiting for availability of kerb and gutter contractor
Condobolin School Precinct	\$1.680m	Fixing Local Roads \$1,360k, RTR \$50k, FAG Roads \$270k	\$36k	\$1.811m	Removal of kerb and gutter, island and tree stumps in progress on McDonnell St, Molong St and William St
Officers Parade upgrade	\$1.0m	Fixing Local Roads \$600k, RTR \$400k	\$91k	\$1.0m	Waiting for availability of kerb and gutter contractor

<b>FUNDING SOURCES</b>					
<b>Funding Source</b>	<b>Amount</b>	<b>Contribution</b>	<b>% spent</b>	<b>Used by</b>	<b>Comments</b>
Roads to Recovery	\$2.637m	100% Federal Grant	64.8%	30-Jun	Year 3 of 5 year program. Unspent allocation will be carried over for FY22/23
TfNSW Block and Supplementary Grants	\$3.132m	100% TfNSW	45.8%	30-Jun	TfNSW confirmed budget unchanged from FY19/20 and FY20/21
TfNSW Traffic Facilities	\$147k	100% TfNSW	107.0%	30-Jun	Overspend to be funded from TfNSW block grant
TfNSW repair	\$400k	100% TfNSW	0%	31-May	TfNSW funding confirmed for Lachlan Valley Way/Gipps Way intersection realignment
FAG Roads	\$3.28m	100% Federal Grant	79.0%		To reserve if not used by 30 June.

**Maintenance Graphs**





**LEGAL IMPLICATIONS**

Roads Act 1993 and Roads Regulations 2008

**RISK IMPLICATIONS**

Delays with the supply of goods and the lack of availability of contractors is the major risk at present for the continuation of the capital works program. This has been minimised by getting contracts in place for specialised construction work and the early ordering of goods such as concrete pipes and culverts. However some delays are still occurring as the road construction industry is extremely busy.

**STAKEHOLDER CONSULTATION**

Roads to Recovery grant program officers, TfNSW Parkes Regional Office, Restart NSW program officers. Media Releases and council news columns will continue to update the community on works that are likely to cause significant traffic impacts. Targeted stakeholder updates will be completed for large urban improvement projects.

**OPTIONS**

Continue to plan and implement the roads program as staff and contractors are available, and as weather conditions permit.

**CONCLUSION**

Work priorities for the next few months will be capital projects and flood damage restoration work.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP No. 3.1 Efficient transport networks that meet community and business needs.

Transport Asset Management Plan

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That

1. The Director of Infrastructure Service Report No. R22/103 be received and noted.

**10.2 FY21/22 UTILITIES MONTHLY UPDATE FOR MARCH**

**TRIM Number: R22/104**

**Author: Manager - Utilities**

**PURPOSE**

To provide a summary of the existing and future works and projects associated with the provision of water and sewerage services across Lachlan Shire. Items listed are works undertaken for March, in progress for the month of April and forecast for the month of May 2022.

**SUPPORTING INFORMATION**

Nil

**BACKGROUND**

Lachlan Shire Council is responsible for a suite of capital and operational works associated with the provision of water and sewerage services. This report provides status updates on projects and programmes of significance and interest to Council and stakeholders.

**ISSUES AND COMMENTS**

**Condobolin**

4. Project	5. Progress
6. RNSW 1879 Condobolin Water Supply Upgrade Scoping Study  7. RNSW 1880 Condobolin Sewerage Scheme Scoping Study	<ul style="list-style-type: none"> <li>Discussions are still underway regarding the modifications to the existing Condobolin Water Treatment Plant.</li> <li>An initial monthly recurring meeting with Water Infrastructure NSW is arranged in late April 2022 to progress on the delivery of SSWP401 Condobolin Water Treatment Works and SSWP402 Condobolin Sewage Treatment Works.</li> </ul>
8. RNSW 755 Condobolin Bore Fields II	<ul style="list-style-type: none"> <li>The design of the transfer pump station is still being finalised.</li> <li>The land matters with the local landholder are yet to be resolved which means the design of the bore pumps, the design of the power supply connection and the Bore Production Licence are unable to be finalised.</li> </ul>
9. DWS072 Condobolin Drought Water Security Project	<ul style="list-style-type: none"> <li>Contract 1: Pipeline – construction of the 28km of the bore pipeline has been completed. Testing and commissioning of the pipeline will wait until the under bore contract is completed.</li> <li>Contract 4: Under bore – the opening trench pipe installation is completed. The project is aimed to be completed by mid to late May 22 with. Testing and commissioning of the under bore will occur alongside with the testing and commissioning of the pipeline.</li> </ul>
10. Lachlan St Sewer Pump Station – Concept and Detail Design Upgrade	<ul style="list-style-type: none"> <li>The condition of Lachlan St Sewer Pump Station has recently deteriorated due to its age. This has resulted in the pumps being out of order and they have stopped pumping (for a period of time) numerous times. This has caused odour problems to the upstream and downstream surrounding areas on a frequent basis.</li> <li>PWA has been engaged to develop the concept and detail design for the upgrade of Lachlan St Sewer Pump Station.</li> </ul>



**Lake Cargelligo**

<b>Project</b>	<b>Progress</b>
Lake Cargelligo STP – Screen Extractor	<ul style="list-style-type: none"> <li>• Currently a new concrete slab is being arranged to provide support for the installation of the above ground new screen extractor.</li> <li>• Minor modification to the inlet pipework is also being organised to allow the new screen extractor to be connected to capture the debris in the incoming sewage effluent.</li> </ul>
Lake Cargelligo WTP – western chemical evaporation pond desilting and upgrade works	<ul style="list-style-type: none"> <li>• Quotations are currently being sought to desilt the western chemical evaporation pond.</li> </ul>
Lake Cargelligo Reservoir No.1 (4ML) and 16 Mile Reservoir Remediation	<ul style="list-style-type: none"> <li>• RFQ for the Condition Assessment of Lake Cargelligo Reservoir No. 1 and 16mile Reservoir has been awarded to Technocrete Pty Ltd.</li> <li>• The deliverables of this project will include a condition assessment report and technical specifications for the most suitable remediation civil works to rectify the leakages in both Lake Cargelligo No. 1 and 16 Mile Reservoirs.</li> </ul>

**Tottenham**

<b>Project</b>	<b>Progress</b>
RNSW 841 Tottenham Water Supply	<ul style="list-style-type: none"> <li>• The scope change request has been approved with a new scope of work as per the following:                             <ul style="list-style-type: none"> <li>○ New 1.15ML Reservoir at Albert</li> <li>○ Rectification of the Leg O Mutton Dam Expansion</li> <li>○ Telemetry upgrades along the B-section pipeline</li> </ul> </li> <li>• PWA is preparing proposals to undertake the design for the above works.</li> </ul>
Tottenham WTP Upgrade	<ul style="list-style-type: none"> <li>• Quotations are currently being sought for the demolition of the existing chemical storage and clear water tanks, as well as to build new clear water tanks.</li> </ul>

**Shire Wide**

<b>Project</b>	<b>Progress</b>
RNSW 842 Sewage Effluent Reuse Management System (Lake Cargelligo, Condobolin & Tottenham)	<ul style="list-style-type: none"> <li>• Consultants have been engaged to prepare the site effluent irrigation management plans and irrigation designs.</li> <li>• A proposal is being sought to prepare the telemetry design in order to integrate the new effluent irrigation system with the existing telemetry system at Tottenham STP.</li> </ul>
Integrated Water Cycle Management (IWCM) Strategy	<ul style="list-style-type: none"> <li>• The first working draft of the IWCM Issues Paper has been received. There are still areas for clarification that will generate a lot of discussion points. It is expected the IWCM Issues Paper will be finalised by the end of April 2022 or early May 2022.</li> </ul>

## **FINANCIAL AND RESOURCE IMPLICATIONS**

All projects are listed as per the Delivery and Operational Plan 2021/22.

## **LEGAL IMPLICATIONS**

In the Condobolin, Lake Cargelligo, Tottenham and Albert water supply schemes, sufficient high quality drinking water, which meets the standards prescribed in the Australian Drinking Water Guidelines (ADWG), is being supplied to the community. The day to day operation of Council's water supply system is governed by DPE and the backwash discharge from the water treatment plant is administered by the EPA.

Non-potable water continues to be supplied to Tullibigeal, Fifield and Burcher.

Lachlan Shire Council is providing sewerage services to communities across the shire. The day to day operation of the sewerage services is governed by DPE and the effluent discharge from the sewerage treatment plant is administered by the EPA. There are significant risks should Council fail to achieve satisfactory outcomes in the following areas:

- Water quality
- Water quantity
- Effluent discharge quality
- Workplace Health & Safety
- Environmental Impacts

Council has systems in place to mitigate all risks in the form of trained personnel, documented work systems and routine audits and reports to various NSW Government Departments. Water and effluent quality are checked regularly to identify any deviation from the current guidelines and standards.

## **RISK IMPLICATIONS**

Risk associated with the engagement of PWA is addressed by the formation of a project steering committee with INSW, DPE, PWA and Council staff representation.

Council senior staff regularly attend NSW Government agency meetings to keep updated on issues affecting water supply to the Lower Lachlan River System. This includes the River Operations Stakeholder Consultation Committee (Rocco), Lachlan Airspace Reference Panel, NSW Govt Critical Water Advisory Panel (CWAP) and Central West Joint Organisation Water Utilities Alliance (CWUA).

## **STAKEHOLDER CONSULTATION**

DPE, Infrastructure NSW, NSW Public Works Advisory, the EPA, NSW Public Health Unit representatives and relevant Council staff have been consulted in relation to capital works & operational projects and compliance issues. Residents impacted by planned temporary disruption of services are provided reasonable notice where possible using a combination of letter box drops, public notices and media releases.

## **OPTIONS**

1. Council continue to implement the water and sewer capital, operational and maintenance programs as resources permit, i.e. as funds, staff and contractors are available.
2. Council amend the water and sewer capital, operational and maintenance program.

## **CONCLUSION**

This report is provided to update Council on activities in the Utilities section in March, underway for April and planned for May 2022.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP 7.1 Water, sewer and energy utilities meet best practice standards with up to date technology.

CSP 7.2 Water Security for All Towns and Villages.

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That

1. The Director Infrastructure Services Report No. R22/104 be received and noted.

**10.3 FY21/22 URBAN WORKS MONTHLY UPDATE FOR MARCH**

**TRIM Number: R22/107**

**Author: Director Infrastructure Services**

**PURPOSE**

The purpose of this report is to provide an update of the capital improvements in the Urban Works Section. The items listed are for works undertaken in March 2022, in progress for the month of April 2022 and forecast for the month of May 2022.

**SUPPORTING INFORMATION**

Nil

**BACKGROUND**

Council has adopted the 2021/22 budget and associated Delivery and Operational Plans. This report provides updates on the delivery of the Urban Works program, with some overlap with roads, utilities, tourism and buildings where required.

**ISSUES AND COMMENTS**

Project delivery in this area has focused on grant funded projects with funding deadlines. Council funded projects have been delayed until a new Manager Urban Works can be recruited. The Covid-19 situation continues to impact on the daily activities of the Urban Works staff. Supply chains for materials and manufactured goods are still under pressure and procurement is unreliable, which requires the staff to liaise with stakeholders and grant bodies regarding possible impacts.

**Works Completed in March**

Tourism Precinct – stage 3. BBRF	Irrigation Contractor is procuring the materials for the project. Dog exercise equipment has arrived. Landscape architect working on development of masterplan. Procurement underway for the water and sewer connection. Grant report submitted in support of extension for grant deadline that was submitted, requesting a new completion date of December 2022.
Footpath construction 7 locations	Tender documentation released for the construction of footpaths/shared paths in 7 locations. Condobolin School Safety Precinct, Gum Bend Walkway Stage 3, Lake Foreshore Walkway stage 4, 2-66 Officers Parade, Condobolin Riverview walkway, 195-211 Bathurst Street missing link.
Wellington Square Irrigation	Irrigation Contractor is procuring the materials for the project.
Condobolin Cemetery Irrigation	Design Complete.
Wiradjuri Park Irrigation	Design Complete.
Apex Park Pontoon	Installation has been deferred until May to coincide with WaterNSW lowering the levels of Lake Cargelligo for the Levee rehabilitation works. Erosion control gabions purchased and rock filling has been ordered.
Lake Cargelligo Recreation Ground play equipment	Equipment Manufacture continues Installation date to be confirmed.
Tullibigeal Racecourse Skillion	Skillion installation completed.

**Works Underway in April**

Tourism Precinct – stage 3. BBRF	Irrigation Contractor planning to commence works. Dog exercise equipment installation is planning to commence. Landscape architect complete masterplan. Water and sewer connection planning to undertake works.
Wellington Square Irrigation	Irrigation Contractor planning to commence works.
Footpath Tender	Tenders Close 14 <sup>th</sup> April. Assessment report to be presented to the May Council meeting
Apex Park Pontoon	Installation planning to commence towards the start of May
Lake Cargelligo Recreation Ground play equipment	Installation date to be confirmed.

**Works Scheduled in May**

Tourism Precinct – stage 3. BBRF	Irrigation Contractor planning to complete works. Dog exercise equipment installation is planning to be completed. Water and sewer connection planning to undertake works.
Wellington Square Irrigation	Irrigation Contractor planning to complete works.
Footpath Tender	Tender Assessment to go to May Council report
Apex Park Pontoon	Installation proposed to be completed Water Edge and landscape improvements to be undertaken
Lake Cargelligo Recreation Ground play equipment	Installation date to be confirmed.

**FINANCIAL AND RESOURCE IMPLICATIONS**

Project	Budget	Funding Source	Expenditure To Date	Forecast Expenditure	Comments
Tourism Precinct Stage 3	\$600K	BBRF 4 SCCF2	\$168K	\$600K	Budget is on track
Condobolin Cemetery Row Markers	\$26K	Capital Works	\$14K	\$26K	On Budget
Wellington Square Irrigation	\$39K	Capital Works	\$37K	\$39K	Scope revised to deliver under budget.
Apex Park pontoon	\$200K	Boating now	\$130K	\$200K	Budget is on track
Lake Cargelligo Play equip	\$145K	Everyone can play, Capital works	\$119K	\$145K	Scope is under revision
Tullibigeal Racecourse Skillion	\$20K	LRCI	\$26.4K	\$26.4K	Over Budget. QBR3 /LRCI

**LEGAL IMPLICATIONS**

Nil

**RISK IMPLICATIONS**

Projects are being prioritised while the position of Manager Urban Works is being recruited. Priority will be given to grant funded works.

COVID-19 is still causing concern for the staff, budgets and supply of goods and materials.

**STAKEHOLDER CONSULTATION**

- Staff are seeking to engage with specific stakeholders on each project, in accordance with Council's community consultation policy.

**OPTIONS**

1. Council continue to implement urban works capital improvements as programmed, as resources permit, i.e. as funds, staff and contractors are available.
2. Council amend the capital improvements program and budget.

**CONCLUSION**

This report updates Council on the capital improvements undertaken by the Urban Works team in March, in progress for April 2022 and forecast work for May 2022.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

- 4.2 Strong effective and Responsive Council
- 4.4 Strategic Management of Villages and Crown Reserves
- 6.1 Increase recreational use of the lakes and rivers

6.3 New and visually appealing streetscapes

6.4 Improved Parks, Gardens and Sporting Ovals

6.5 Provision of neat, accessible and respectful cemeteries

## **ATTACHMENTS**

**Nil**

<p><b>RECOMMENDATION</b></p>
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<p>That the Director Infrastructure Services Report No. R22/107 be received and noted.</p>
--------------------------------------------------------------------------------------------

**11 DEPUTATIONS**



**12 NOTICES OF MOTION**

**12.1 NOTICE OF MOTION - STORM DAMAGE, GRACE ST TO HOLT ST, LAKE CARGELLIGO**

**TRIM Number: R22/116**

I, Councillor Paul Phillips, give notice that at the next Ordinary Meeting of Council be held on 27 April 2022, I intend to move the following motion:-

**MOTION**

That Council

1. Consult with land owners re: major storm damage over several years from Grace Street to Holt Street running west to east – with it being very dangerous during storms and wild weather. There is water channel/erosion and a danger to public safety.

**13 NOTICES OF RESCISSION**

Nil

**14 DELEGATES REPORT****14.1 FEDERAL ROUND TABLE APH REPORT****TRIM Number: R22/108****Author: Executive Assistant - General Management****PURPOSE**

To provide Council with a report from the meeting attended 31 March 2022 by Councillor John Medcalf OAM and fellow members of the Central NSW Joint Organisation.

**SUPPORTING INFORMATION**

1. A report from the Round table meeting with the Federal Ministers 31 March 2022 at Parliament House Canberra.
2. The Central West Joint Organisation Economic and Social Environmental Scan. This was undertaken as part of the development of the next Statement of Strategic Regional Priority. (SSRP)
  - The report was discussed during meetings with Ministers on Thursday at APH.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

4.2 Strong effective and responsive Council

**ATTACHMENTS**

1. **Attachment A** [↓](#)
2. **Attachment B** [↓](#)

**RECOMMENDATION**

That Council

1. Read and note Delegate's Report no R22/108.



**Attendees**

Cr Kevin Beatty (Chair), Cabonne  
 Cr Mark Kellam (Deputy), Oberon  
 Cr John Medcalf, OAM, Lachlan Shire  
 Cr Bill West, Cowra Shire  
 Cr Phyllis Miller, OAM, Forbes Shire  
 Cr Ken Keith, OAM, Parkes Shire  
 Cr David Somerville, Central Tablelands Water (CTW)  
 Mr Brad Byrnes, Cabonne Council  
 Mr Steve Loane, Forbes Shire  
 Mr Greg Tory, Lachlan Shire  
 Mr Gary Wallace, Oberon  
 Mr Kent Boyd, Parkes Shire  
 Mr Gavin Rhodes, CTW  
 Ms Jenny Bennett, Executive Officer  
 Ms Meredith Macpherson, JO WUA

**FEDERAL ROUND TABLE  
 APH  
 REPORT**

**THE BOARD MET WITH THE FOLLOWING FEDERAL  
 MINISTERS, SENATORS AND OPPOSITION**

- Host of Board meeting with the Government - the Hon Michael McCormack Member for Riverina
- The Hon Mark Coulton, Member for Parkes
- The Hon Keith Pitt MP, Minister for Resources and Water
- The Hon Dr David Gillespie MP, Minister for Regional Health, Minister Assisting the Minister for Trade and Investment
- Perin Davey, Senator for NSW and Whip

Meetings with representatives of the Opposition

- Deborah O'Neill, Duty Senator for NSW (ALP)
- Catherine King MP, Shadow Minister for Infrastructure, Transport and Regional Development Office
- Mr Scott Davies, Chief of Staff to The Hon Jason Clare MP, Shadow Minister for Regional Services, Territories and Local Government and Shadow Minister for Housing and Homelessness.





*Both sides of Government welcomed the opportunity to discuss issues and opportunities with a delegation of Mayors from a region and would like to see more of this type of approach*

#### KEY MESSAGES

This region has 9 key messages for the Federal Government leading into the election.

1. Opportunities along the Lachlan Valley to do business differently to support the nation's growth aspirations. Raising the dam wall at Wyangala is an important first step to deliver better flood immunity and water security to enable the agricultural sector.
2. The roll out of Inland Rail with funding support for enabling infrastructure in region.
3. Regional activation precincts like the one in Parkes and the 20 suggested by the National Farmers Federation for agricultural place-based development.
4. Connectivity, including to ports includes ensuring a safe swift link between Western Sydney and the Central West including the current upgrades along the Great Western Highway and more importantly securing a corridor for dual carriageway for a future crossing at 100kph. How is it that Queensland has two safe swift highways at 100kph to the west of Brisbane and NSW has not one?
5. A progressive increase in Financial Assistance Grants to at least one percent of Commonwealth taxation revenue (at least \$4.5 billion per year), and an initial injection of additional Financial Assistance Grants funding.
6. A solutions-based approach to health workforce shortages and the aged sector that puts the needs of regional communities first.
7. A Federal Government led fully funded support program for apprenticeships in local government codesigned with local government.
8. A Local Government Climate Response Partnership Fund of \$200m over four years to enable planning and preparation to minimise the impacts of climate change in local communities and enable councils to achieve climate neutrality as soon as practicable.
9. Continuation of the Stronger Regional Digital Connectivity Package at \$55m over four years to improve community resilience and local economic recovery with a commitment to ensure all highways have mobile phone coverage.

Finally, the impacts of Covid are yet to be measured or understood to any extent. However, it has exposed weaknesses in the fabric of our nation including supply chains and the potential for independence in key areas of manufacturing.

**KEY TAKE AWAYS**

- Delegations of Mayors add plausibility to advocacy.
- Given feedback from the Government on the Budget – the region should follow-up on the business case for raising the wall at Wyangala Dam with the State as soon as possible.
- It is important to ramp up advocacy in the period immediately after the election with solutions based collateral.
- Duty Senators will be very important to the region if there is a change of government. They should be pursued.
- The Federal appetite in region is more for activation precincts than for a safe, swift and secure link between Sydney and Central NSW – there is scope to support the advocacy of the National Farmers and for activation identified to date in region eg Orange.
- If there is a change of government, there will be a renewed focus on RDAs.



The region met with Opposition Duty Senator representatives and Catherine King MP, Shadow Minister for Infrastructure, Transport and Regional Development.

**Other matters raised by members**

- The length of this term – should it be extended? This to be raised by members with LGNSW.
- Through the NSW JO Chairs Forum – advocacy on rapidly increasing costs on projects not aligning with contingency allowances in funding applications.
- Welcoming Lithgow.



Chair Kevin Beatty, Mayor of Cabonne, thanked Michael McCormack and his staff for the coordination of meetings with Federal Government members not just this year but for previous round tables.





**BUDGET SUMMARY**

**\$139.3 million (LRCI)** is being allocated for local road and community infrastructure projects in the state.

**\$2 billion for a Regional Accelerator Program** which will create jobs across regional Australia including in the modern manufacturing, critical minerals and agriculture sectors.

**\$1.3 billion to upgrade the speed and coverage of regional telecommunications services**

**\$150.3 million** to support medical training in rural and regional Australia.

- **More Commonwealth supported places in rural and regional medical schools**
- **Increased access to regional magnetic resonance imaging (MRI) machines through extended Medicare rebates**
- **New University Departments of Rural Health**

**\$55 million** over four years to continue to support Aeromedical outreach services

- **\$33.3 million to the Royal Flying Doctors Service**
- **\$18.0 million to CareFlight**
- **\$4.1 million to Little Wings**

**\$2.8 billion** to support Australian apprenticeships

**Over \$600.0 million** to help farmers increase agricultural output to **\$100 billion** by 2030

Increasing jobs and regional output through a **\$500 million Regionalisation Fund**

Increasing access to **child care for families in regional and remote areas** by assisting with the establishment of up to **20 new child care services**

**\$7.1 billion** including for 4 frontier regions: Northern Territory, North and Central Queensland, Pilbara (WA) and Hunter (NSW), to help **Australia push into new areas of production and growth**

**\$7.4 billion** to **enhance water infrastructure** across Australia

**\$930.3 million** to increase supply chain resilience and **modernise manufacturing and recycling**

Central NSW Joint Organisation

# Economic and Social Environmental Scan





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## Introduction

As part of the development of the Central NSW Joint Organisation (CNSWJO) Statement of Strategic Regional Priority an environmental scan of current NSW Government Strategic planning documents as well as other government and private sector strategic documents was undertaken.

The aim of the review was to inform the risk, opportunities and challenges that that been identified by the State Government and have relevance to the Central West.



## Methodology

An environmental scan is the process of gathering information and interpreting data to identify external opportunities and threats that could influence future decisions. This information is then used to help develop strategies and goals for an organisation’s future.

One of the challenges with an environmental scan is knowing where to start and stop in terms of gathering information. There are a multitude of strategies from the federal, state and private sector that could have been reviewed for this environmental scan, but it was determined for the first stage of this review that the focus would be on NSW Government strategic plans that are most relevant to the CNSWJO area.

These include but are not limited to:

NSW GOVERNMENT STRATEGIC PLAN	LINK TO PLAN
A 20 year Vision for Regional NSW	<a href="#">VIEW THE PLAN</a>
Draft Central West and Orana Regional Transport Plan	<a href="#">VIEW THE PLAN</a>
Net Zero Plan Stage 1: 2020-2030	<a href="#">VIEW THE PLAN</a>
Building Momentum State Infrastructure Strategy 2018-2038	<a href="#">VIEW THE PLAN</a>
Draft Regional Water Strategy Lachlan	<a href="#">VIEW THE PLAN</a>
Draft Regional Water Strategy – Macquarie-Castlereagh	<a href="#">VIEW THE PLAN</a>
Future Ready Regions Supporting Drought Resilient Communities and Economies	<a href="#">VIEW THE PLAN</a>
NSW Hydrogen Strategy	<a href="#">VIEW THE PLAN</a>
Critical Minerals and High-Tech Metals Strategy NSW Government	<a href="#">VIEW THE PLAN</a>
NSW Waste and Sustainable Materials Strategy 2041	<a href="#">VIEW THE PLAN</a>
Renewable Energy Zones	<a href="#">VIEW THE PLAN</a>
Recommendations of the Regional Housing Taskforce	<a href="#">VIEW THE PLAN</a>
Draft Central West and Orana Regional Plan 2041	<a href="#">VIEW THE PLAN</a>

Table1: NSW Government Strategic Plans

JOs have been designed to work primarily with State Government however, key priorities for the region are also informed by Federal and even international strategy and policy. Please find following areas of responsibility for each level of government which show the complexity of the strategic framework.

Review

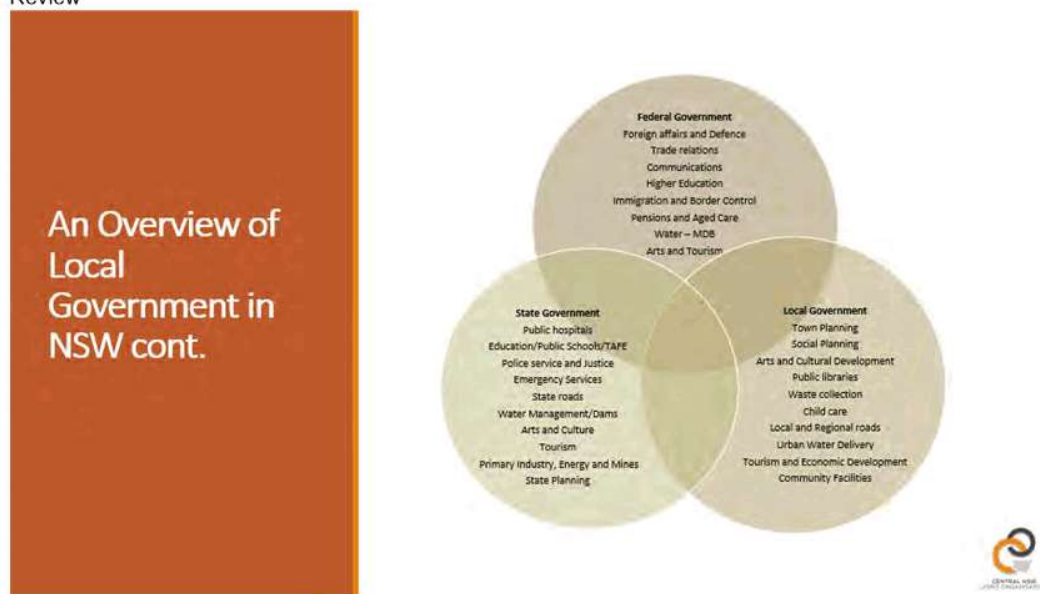


Figure 1: Responsibility levels of government

Each of these State Government Plans have been summarised into actions under the current regional priorities for the CNSWJO being:

1. Inter-council cooperation
2. Regional prosperity
3. Regional Transport and Infrastructure
4. Regional Water Security



Figure 2: Central West Joint Organisation Regional Priorities

Appendix A tabulates these priorities in relation to the strategic plans reviewed.

Other strategic documents that were reviewed from both the Federal Government and the private sector have been listed in Appendix B.

As the CNSWJO moves forward in the planning process for a new Statement of Regional Priorities, these priorities maybe challenged, and the plan may need to be adjusted to reflect future aspirations for the region.

Another tool that maybe considered as part of reviewing the CNSWJO’s Statement of Regional Priorities is to map any actions that are development as part of the final come out of the Statement of Strategic Regional Priority to the UNIDO Sustainable Development Goals (SDGs).



Figure 3: United Nations Industrial Development Organisation (UNIDO) Sustainable Development Goals (reference [www.unido.org/unido-sdgs](http://www.unido.org/unido-sdgs))



## Disrupters and Opportunities

There is no denying that we are living in unprecedented times. In just the last five years the communities of Central Western NSW have suffered from droughts, floods, fires, water security issues, climate change, lack of domestic tourism, a mouse plague, a global pandemic as well geopolitical pressures.

These challenges are reflected in the various strategy documents that have been reviewed.

Many of these challenges can be described as impacting communities from both a social and economic viewpoint. However, it is pleasing to see for the most part that the government strategies reviewed as part of the environmental scan, look for opportunities and solutions. Unfortunately, in many cases, funding is missing and there still seems to be a push back towards Local Government to solve many of the challenges.

### Climate Change

Climate change is with us and is physically playing out in the here and now. We are seeing a shift in attitude towards climate change from something that was denied, to an issue that has the ability to unite the world. Australia is one of 187 countries that have committed to keeping global temperature rises to well below 2°C under the Paris Agreement. Over 73 of these countries have set a goal of reaching net zero emissions by 2050.

NSW has developed a [Net Zero Plan Stage 1 2020-2030](#) Plan (the Plan). The aim of the Plan is to reduce emissions by 50% for 2030 compared to 2005. Funding will be available to financially support the Bilateral Memorandum of Understanding on the Energy and Emissions Reduction Policy between the Commonwealth and NSW Governments (Bilateral).

We will experience more and more devastating and frequent climate change events such as the recent flood in northern NSW and southern QLD. This will lead to not only increased damage to infrastructure, property and assets; but a need to claim on insurance policies more frequently.

The Insurance Council of Australia states that currently there is no region in Australia that is uninsurable but warns that some areas will become more difficult to insure in the future unless government invests in appropriate physical mitigation and adaption strategies. They suggest that stronger building codes, improved land-use planning and permanent physical mitigation measures, where necessary, will be key to ensuring an “Insurable Australia.” ([Insurance Council of Australia](#))

There are others who claim that whilst the Insurance Council claims that there are no “uninsurable: regions” – there are areas where it is unaffordable to insure.

Dr Karl Mallon, who owns a firm called Climate Risk, defines a property as effectively or potentially 'uninsurable' when climate risk is so high that either:

1. Insurers refuse to offer cover; or
2. The annual premium is priced at or above 1 per cent of the cost to replace the property — in effect, becoming so expensive as to be unaffordable and therefore effectively unavailable.

[\(The rise of red zone risk ABC online\)](#)

IAG is one of Australia's largest insurers. Its modellings suggests climate change will further widen the gap between the cost of insuring relatively safe properties and those at highest risk. The report highlights an example where the typical home might only see an \$85 increase in its average annual loss, but the 1 per cent of properties most at risk of flooding would see a \$2,600 increase.

Some areas have seen residential insurance jump more than 30%. [\(Insurers Brace for rising flood damage amid climate change ABC Online\)](#)

This is the kind of rise that will be priced into insurance policies, making the most vulnerable homes effectively uninsurable. The cost of insurance going forward will be an issue for Councils as well as their communities.



*Aerial image of Forbes in Flood*

We are also seeing a shift in the way that the private sector is investing. Businesses are now driven not only by profit but by Environment Social & Governance (ESG) principles and aim to deliver strategic development outcomes for shareholders. However, a PWC report states:

***“While inroads have been made, there’s still room to improve as companies struggle to keep up with a growing demand for investor-grade ESG reports. There’s a significant opportunity for executives and boards to improve reporting for the non-financial metrics that ESG covers, closing the gaps, and providing greater confidence with stakeholders in delivering on strategy and ESG commitments.”***

*(ESG – An opportunity for companies to build trust)*

The report also states that there will be five key trends to be aware of in regards to ESG in 2022:

1. Global move to align capital markets with sustainability goals through standards and regulation;
2. Biodiversity and natural capital becoming a greater focus with increasing recognition of risks and opportunities;
3. Focus on Scope 3 emissions in climate change related reporting;
4. Science based net-zero targets becoming the norm; and
5. Australian regulators set to look seriously at ESG credentials and exposure to ESG-related risks.

*(ESG Trends in 2022)*



Figure 4: ESG Environmental Social Governance Infographic; reference Tasha Vector, Shutterstock.com



The importance of ESG factors is also highlighted in DPE’s [Growing NSW Primary Industries and Land Sector in a Low Carbon World](#) released in March 2022, it states that financial institutions globally are increasingly looking at ESG credentials as part of their investment strategies. It highlights that Australian banks are part of this trend:

- National Australia Bank, which achieved carbon neutrality in 2010 for its operations, will provide \$70 billion of financing to low carbon activities by 2025 and has committed to align its lending portfolio to a net zero economy by 2050.
- The Commonwealth Bank of Australia is committed to decreasing the emissions intensity of its business lending and reducing its own emissions. It has pledged to finance \$15 billion of low carbon projects by 2025.
- ANZ will fund and facilitate at least \$50 billion by 2025 to help its customers lower their carbon emissions.
- Westpac is committed to providing \$15 billion in lending to climate change solutions by 2030.

(Growing NSW primary industries and land sector in a low carbon world pg 11)

*“Consumers are increasingly aware of their personal carbon footprint including the food and fibre they purchase. A 2019 study found that 55% of Australians were making purchasing decisions based on ethics, fair trade and the environment”*

(Growing NSW primary industries and land sector in a low carbon world pg 6)

As we transition to what has been deemed industry 4.0 (a new phase in the Industrial Revolution that focuses heavily on interconnectivity, automation, machine learning, and real-time data) new skills and a high level of **community engagement** will be required to meet the Paris agreement objectives and offset the impacts of climate change. [\(What is Industry 4.0 Forbes 2018\)](#)

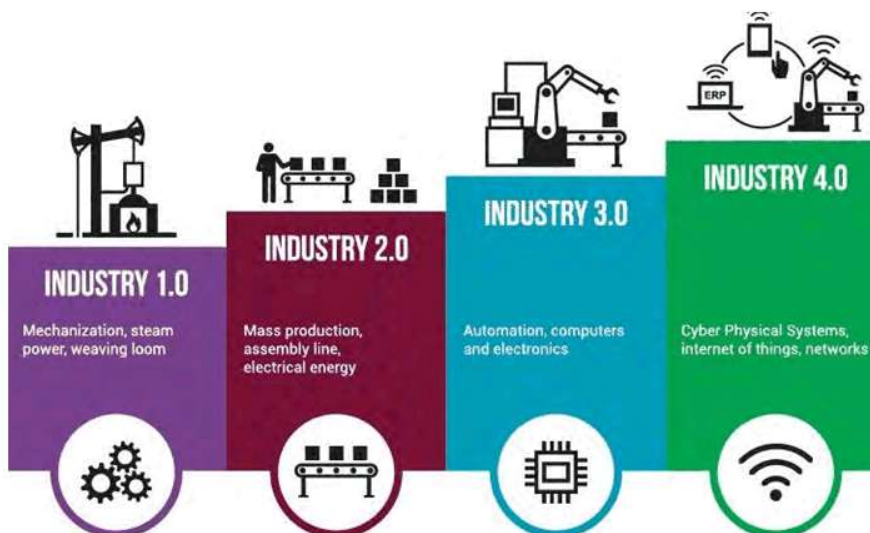


Figure 5: Fourth Industrial Revolution Industry 4.0

Many communities whose economies have traditionally relied on industries such as fossil fuels, heavy polluters and in some cases heavy water usage industries. They will understandably feel nervous and threatened by this transition. However, [the NSW Governments Net Zero Plan 2020-2030](#) States that:

***“by delivering the Plan, New South Wales is expected to create almost 2400 jobs and attract over \$11.6 billion of investment over the next 10 years. Almost two-thirds of this investment will go to regional and rural New South Wales.”***

(page 5 [Net Zero Stage 1: 2020- 2030](#))

### Circular Economy

A circular economy represents a major shift in mind set it moves away from linear approach which encouraged us to simply dispose of waste to designing out waste and looking for the maximum reuse of materials and thinking of good as a service rather than simply owning them.

***“Circular Economy is a systematic approach to economic development that benefits business, society and the environment. A circular economy is regenerative by design and aims to gradually decouple growth from the consumption of finite resources. It is an accelerator to a zero-carbon sustainable economic recovery.”***

([The Circular economy opportunity](#) page 3)

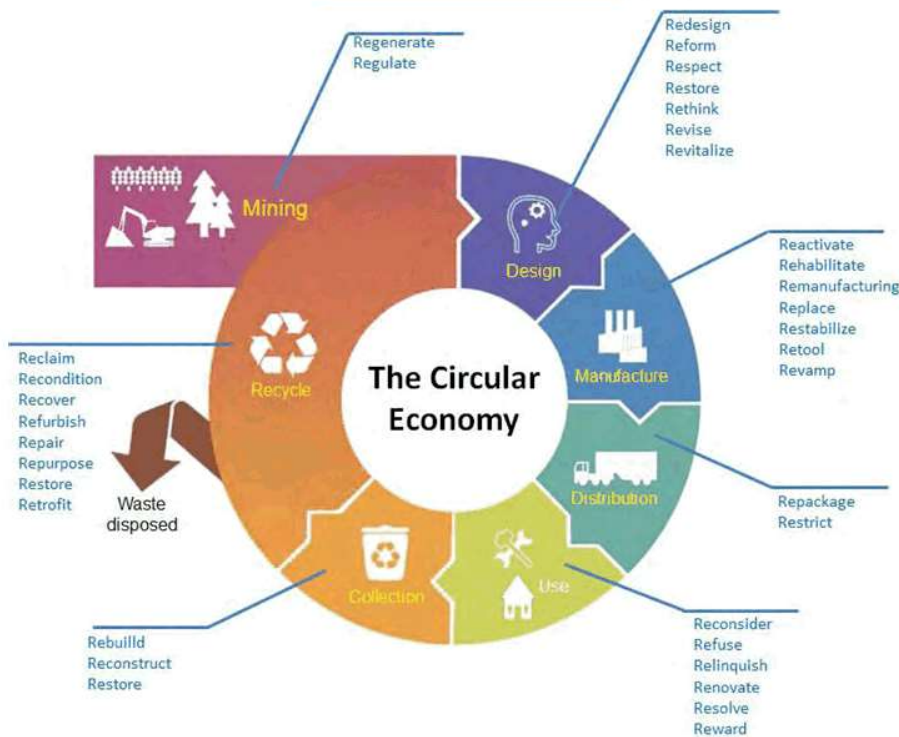


Figure 6: Circular Economy Principles

The NSW Circular’s [The Circular economy opportunity](#) released in November 2020, details the case for change and why we should be looking to move to a circular economy in NSW. It states that NSW generates almost three times the average global CO2 emissions per capita, it points out that Australia has the 3rd lowest rate of material productivity and the lowest manufacturing self-sufficiency in the Organisation for Economic Co-operation and Development (OECD). We generate only US\$1.28 of economic output for every kilogram of materials consumed, under half the OECD benchmark of US\$2.90. ([The Circular economy opportunity](#) page 5).

The report warns that without moving to a circular economy:

- NSW will not meet its 2050 goal of net zero emissions (even with a transition to renewables);
- water security will remain under pressure from climate change and non-residential use;
- we could lose resources that could create new jobs and business and build sustainable supply chains; and
- the cost and quantity of waste will continue to rise.

However, the report also talks to the opportunities that are created by embracing circular economy. It states that circular economy initiatives in the Australian food, transport and built environment sectors alone, could add up to **\$210 billion** to the Australian GDP by 2048.

([The Circular economy opportunity](#) pg 6).

The report also quotes the think-tank 'Beyond Zero Emissions' Million Jobs Plan estimates that decarbonisation initiatives can add over **200,000** ongoing jobs to the Australian economy. Circular economy initiatives in the built environment, transport, manufacturing and recycling industries alone can create some 150,000 ongoing jobs across Australia by 2025.

([The Circular economy opportunity](#) pg 11)

**“The circular economy opportunity in NSW is significant and critical to our future.**

NSW has the capacity to lead Australia in:

- The innovation, processing and advanced manufacturing of valuable materials streams
- Circular economy planning in its substantial infrastructure development pipeline
- Demonstration projects in industrial and community circular economies
- Reducing greenhouse gas emissions with a comprehensive state-wide circular economy strategy
- Circular economy performance benchmarking and tracking.”

[The Circular economy opportunity](#) pg 22

For NSW, based on its share of Australia's GDP, this suggests that these circular economy initiatives could create nearly **50,000** ongoing jobs.

The report also talks about the importance of embracing the concept in regional economic development strategy. The strategy points out that regional economies are well suited to closed loop systems, with remote and decentralised industry, energy and water systems underscoring the benefits of local loops in materials and other resources especially as local governments manage many of these services.

It goes on to point out that key regional industries, such as agricultural and mining communities, are under pressure to adapt to climate change, resources tipping points, and high production costs (e.g., purchasing and transportation, costs of energy, water and inputs, and waste removal and management). These industries need to adopt to ensure access to markets into the future especially as we see other countries putting net zero targets on the goods that they are importing.

Regional circular economy planning can map resource inputs and outputs in the region to maximise synergies and establish local loops. The report goes on to suggest that Special Activation Precincts like Parkes (which will be Australia's first UNIDO Eco-Industrial Precinct embedding the principles of circular economy and sustainability) are ideal pilots for embedding circular economy in precinct planning. ([The Circular economy opportunity](#) p 14)

The report also identifies as key opportunities in resource recovery including

- Plastics
- Textiles
- Organics
- E-waste
- Lithium-ion batteries
- Solar PV systems

## Manufacturing, Renewables and Alternative Energy

### Critical Minerals

The NSW Government has released their Critical Minerals Strategy. As we transition to Industry 4.0 and the adoption of climate change policies become more prevalent; so will the demand for critical minerals. The United Nations forecasts that the world's population will increase by over three billion and that living standards will also increase, driving demand for minerals through increased consumer spending and urban development. This will increase demand for technology enabled consumer products like mobile phones, electric vehicles and sensors that rely on critical minerals in their supply chains.

*“Over the next 40 years, global demand for metals and other key raw materials is expected to surge.”*

[\(Critical Minerals Strategy p5\)](#)

The supply chains for critical minerals are often highly complex due to the fact that critical minerals are naturally occurring elements the production subject to a high degree of monopoly. Over the last two years we have seen the fragility of the market due to the pandemic disrupting supply chains and geopolitical factors such as Australia's strained relationship with China imposing trade restrictions. We have seen impact on the demand, supply and price of certain minerals.

*Governments and industry need security in their supply chains through a diversified supply base. Investments in new supply of critical and high-tech metals in secure jurisdictions like NSW will become exceedingly important, given changes in the geopolitical environment, and increasing requirements for environmental, social and governance (ESG)-credentialled minerals. Supporting onshore value-adding and manufacturing, both within NSW and across Australia will be critical to securing supply chains within Australia and for our regional partners.”*

[\(Critical Minerals Strategy p6\)](#)



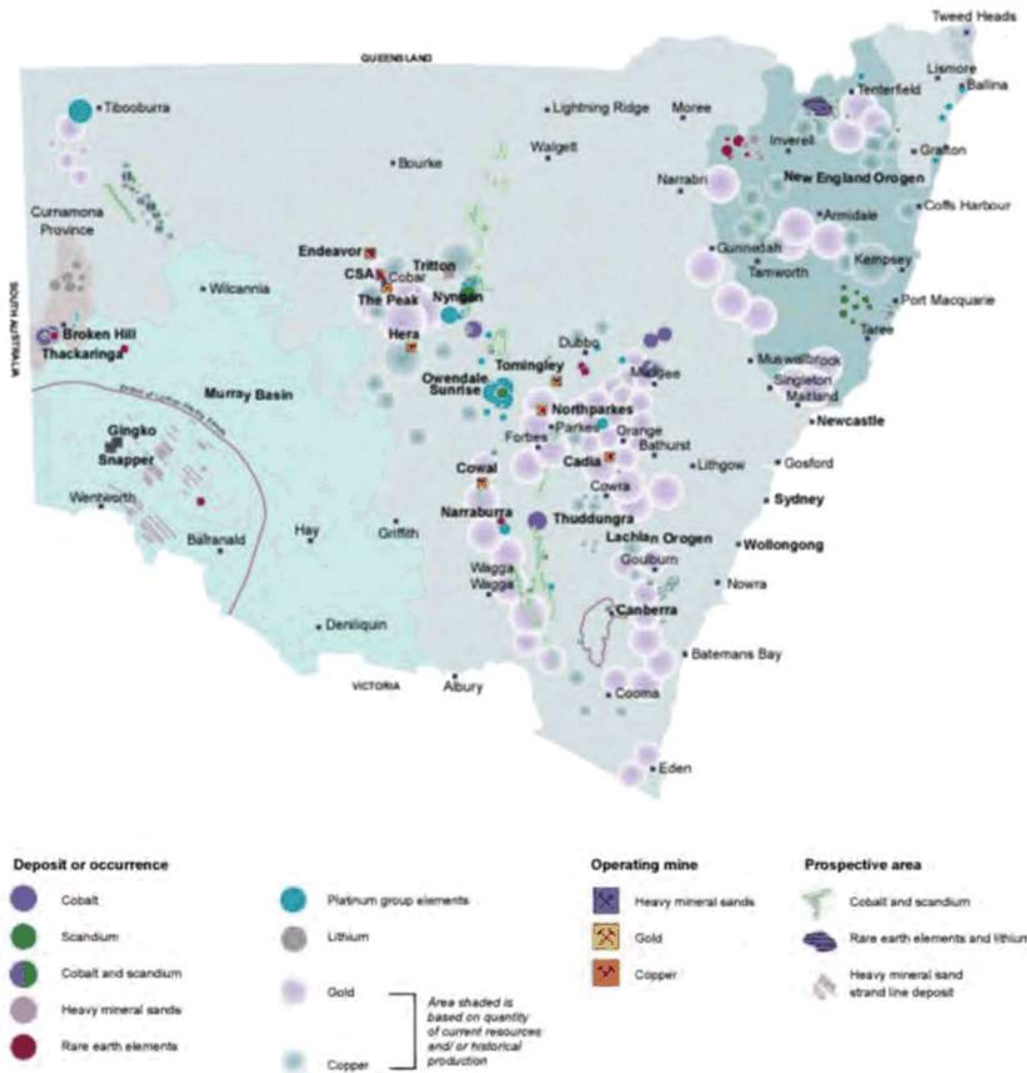


Figure 7: Map of critical mineral and high-tech metal deposits in NSW (Critical Minerals Strategy p11)

Central NSW has the opportunity to play a large role in the developing critical minerals market. It is located along the Macquarie Arch and significant exploration is already happening with the area.

To take full advantage of the opportunities that critical minerals present new markets need to be established and the general public needs education to understand the significant role mining will play in extracting the minerals required for a clean energy future. This will provide clarity when we talk about critical minerals, and answer the questions:

- How far do we go in terms of upstream and downstream processing and refining?
- Are there complementary industries that can be developed from the processes?
- Is the state/ federal government interested in underwriting investment?
- How can government streamline approval processes to help with investment?
- How do we change our traditional markets and secure new supply chains especially in a post pandemic world and whilst our traditional international markets are in flux and attract and house skilled workers?



Similar questions also need to also be asked to support emerging industries in the renewable and circular economies spaces. It is an exciting and sometimes challenge period for new industries with the development of innovative technologies, the industries are embracing ESG and the movement towards a net zero sustainable environment. Whist the strategies like the Draft Central West and Orana Regional Plan touch on these topics, there needs to be more detail about how Government can set up policies to be more ambitious with the view of being flexible and agile as technologies and industries change and transform.

## Hydrogen

Hydrogen is the most common chemical in the universe and the smallest molecule. Hydrogen has many uses as a fuel for transport or heating, it can be used to store electricity or as a raw material in industrial process. It also can be produced as a gas or liquid.

Hydrogen energy can be stored as a gas and even delivered through existing natural gas pipelines. When converted to a liquid or another suitable material, hydrogen can also be transported on trucks and in ships. This means hydrogen can also be exported overseas, effectively making it a tradable energy commodity.

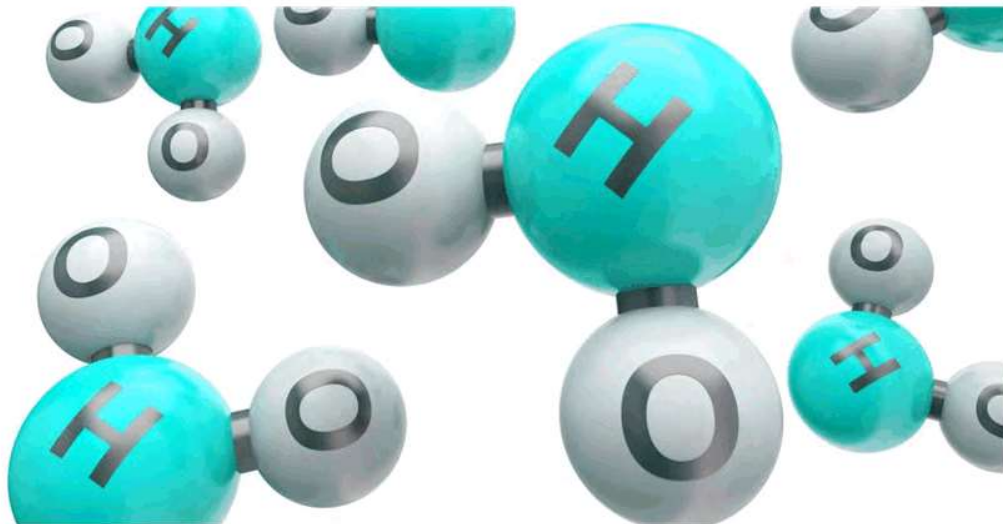
Whilst Earth is rich in Hydrogen it does need to be extracted from water, fossil fuels or biomass.

There are [3 primary methods for producing hydrogen](#):

1. Electrolysis: where electricity is used to split hydrogen from water. When renewable electricity sources such as wind and solar are used in the electrolysis process the product is referred to as 'renewable hydrogen' or 'green hydrogen'.
2. Steam methane reforming: where hydrogen is produced through a chemical reaction with natural gas and water at a high temperature.
3. Coal gasification: where hydrogen is produced through a chemical reaction with coal and water at a high temperature.

According to [ARENA](#) Australian Renewable Energy Agency demand for hydrogen exported from Australia could be over 3 million tonnes each year by 2040, which could be worth up to \$10 billion each year to the economy by that time.

*Figure 8 ; Hydrogen supply chain [NSW Hydrogen Strategy pg 17](#)*



*Figure 8 ; Hydrogen isolated molecules*



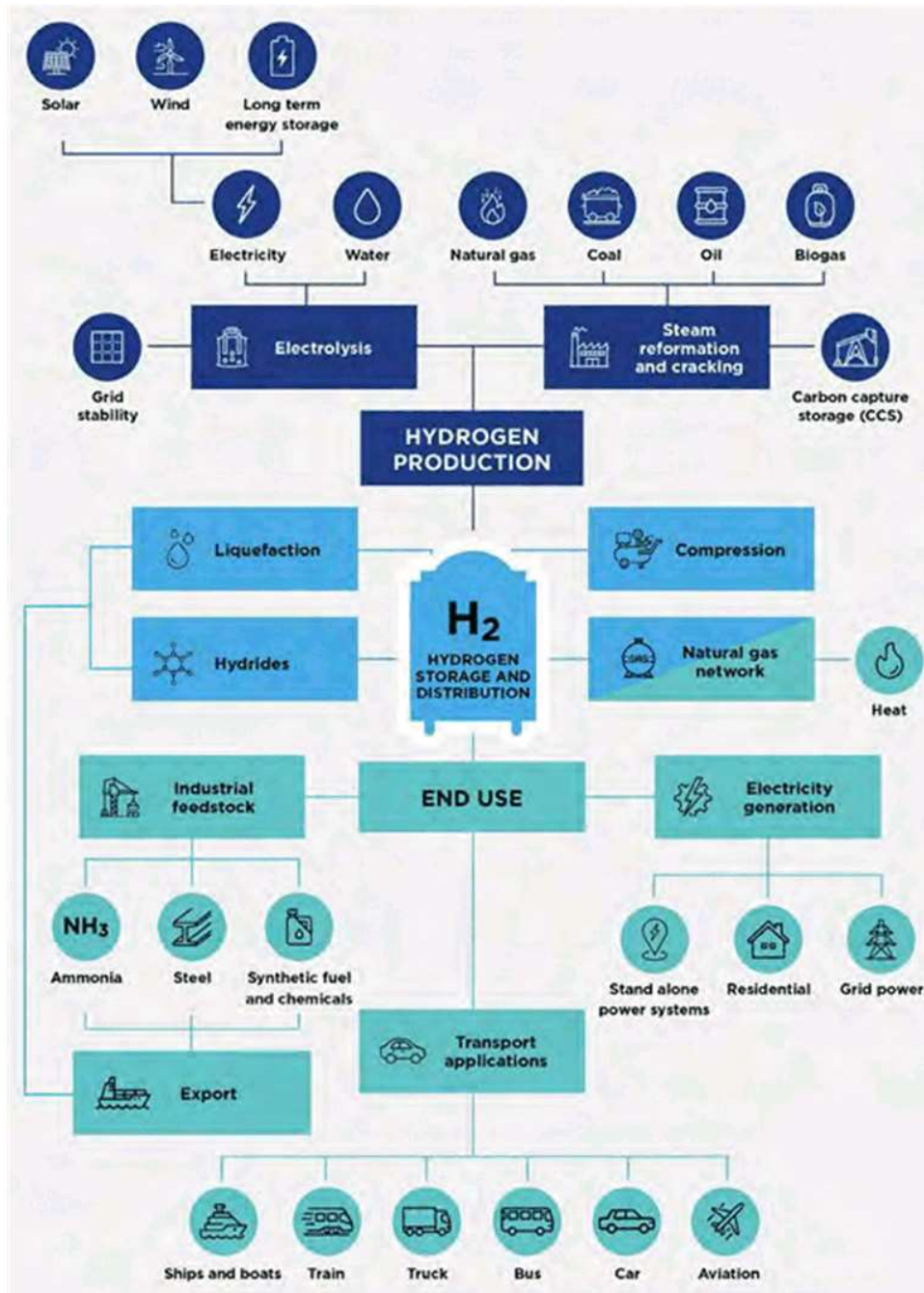


Figure 9; Hydrogen supply chain [NSW Hydrogen Strategy pg 17](#)

In response to the Federal Governments National Hydrogen Strategy the NSW Government has released their own hydrogen strategy. The aim of the strategy is to be producing by 2030:

**110,000 tonnes of green hydrogen per annum from 700 MW of electrolyser capacity for under \$AU2.80 per kg. \*(it is currently \$8.75)**  
 (Critical Minerals Strategy p5)

The NSW State Government believes that by achieving these targets it will transform NSW into Australia's largest consumer of green hydrogen, create up to 10,000 new jobs and position the State to become a hydrogen export superpower. The NSW Government has also committed to provide up to \$3 billion of incentives to commercialise hydrogen supply chains and reduce the cost of green hydrogen.



Figure 10: NSW Government Hydrogen Strategy Targets

The strategy is designed to support industry to adopt green hydrogen, develop hydrogen hubs at major ports, build a hydrogen refuelling network for heavy vehicles along major highways, create a market led framework to drive demand for green hydrogen and waive a wide range of taxes and charges to dramatically reduce the cost of green hydrogen.

Access to cheap renewable electricity is a critical input for a successful green hydrogen industry. This is where the Renewable Energy Zones (REZ) will play a critical role. The strategy states that it will be providing hydrogen producers with exemptions to some of the costs associated with delivering the REZs. This will result in some of the cheapest green hydrogen in the world

There is definitely an interest in hydrogen from the private sector. Companies like Dr Andrew 'Twiggy' Forrest's Fortescue Future Industries (FFI) are heavily investing in green technologies such as hydrogen. FFI have committed to decarbonising their business by 2030 using green hydrogen, they have already announced \$1 billion to build a 2 gigawatt Green Energy Manufacturing facility in Queensland which will produce electrolyzers which will in turn be used to produce hydrogen and create a new export market. ([ARF 11/10/21](#))

At a [National Press Club](#) address on October 14 2021 Dr Forrest stated that:

*“green electricity, green ammonia and green hydrogen can cover 100% of the worlds carbon emissions.....we will burn carbon as long as we have to... until we can get green energy into place it”*

He went on to say that he wanted to work with the NSW State Government to make Sydney the ‘Green Emerald City’ through green hydrogen.

*“Once we are firing our own green hydrogen power station into Sydney our plan is to continue increasing green hydrogen production. This will be through a multi-billion dollar investment to create a million tonnes of no longer imports but green hydrogen exports... (and) a new high employment future at Port Kembla in NSW. To help build and keep jobs in Australia we are planning additional manufacturing centres beyond Gladstone (QLD) for green industry components in Parkes NSW and in Port Kembla”.*

Dr Andrew ‘Twiggy’ Forrest.

Dr Forrest isn’t the only private investor looking to turn the energy market on its head. Another example of this that is currently playing out in the market at the moment is the Mike Cannon-Brookes and Brookfield’s bid for AGL which has recently been rejected by for second time by AGL’s board.

Cannon-Brookes claims that:

*“there will be many advantages from shutting down AGLs coal fired power stations by 2030 and has declared it “the worlds’ biggest decarbonisation project”*  
 ([AFR 7 March 2022](#))

The renewable energy space will definitely be an interesting space for Central NSW to watch over the next few years be it in the more traditional renewables such solar wind or hydropower or emerging industries such as hydrogen and energy from waste.



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### Waste Management

The NSW Governments DPE has released the [NSW Waste and Sustainable Materials Strategy 2041](#). Waste management will become increasingly important as we move towards embracing a circular economy.

Engagement with communities will be critical to help shift mind sets regarding waste from a problem that needs to be disposed of to an asset that needs to be harnessed. There will need to be community engagement strategies and education to help change the communities' behaviours to minimise waste and embrace new technologies.

Key reforms included in the strategy are:

- phasing out problematic single-use plastic items;
- financial incentives for manufacturers and producers to design out problematic plastics;
- having government agencies prefer recycled content;
- mandating the separation of food and garden organics for households and selected businesses; and
- incentivising biogas generation from waste materials.

Targets include:

- reduce total waste generated by 10% per person by 2030;
- have an 80% average recovery rate from all waste streams by 2030;
- significantly increase the use of recycled content by governments and industry;
- phase out problematic and unnecessary plastics by 2025;
- halve the amount of organic waste sent to landfill by 2030;
- reduce litter by 60% by 2030 and plastics litter by 30% by 2025; and
- triple the plastics recycling rate by 2030.



Figure 11: NSW Government Waste & Sustainable Material Targets 2041



The report also talks about how Councils can work together to look at joint procurement opportunities for waste and stated:

***“The NSW Government will continue to support councils’ litter reduction and illegal dumping prevention activities with more than \$10 million in grants. We will continue to support collaboration for regional organisations of councils (ROCs), council groups, joint organisations and voluntary regional waste groups through \$15.6 million in funding. We will provide further support through our \$16 million investment in a new joint procurement facilitation service”.***

(NSW Waste and Sustainable Materials Strategy 2041 pg 37).

The strategy also talks to the opportunities that Waste can create in particular in regional NSW including:

- The Parkes Special Activation Precinct (SAP);
- Energy from waste facilities (Parkes and Lithgow in the CNSWJO footprint have both been identified as potential sites);
- Anaerobic digestion and biogas captured via land fill and;
- Continuing to work with the EPA to open up new opportunities and technology in the resource recovery sector.



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## Aligned Economic Enables

The Draft Central West Orana Regional Plan states

*“there is unprecedented opportunity presented by major investments in the Inland Rail, Parkes Special Activation Precinct and the Central-West Orana Renewable Energy Zone (REZ).”*

Within Central NSW three major economic disrupters have been identified in numerous studies as not only economic opportunities but ways to help transition to net zero. Whilst these investments are aligned with numerous studies – there are several others that will be discussed later in the documents that are not as aligned to many government strategies that will play an important role such as the transport challenge, patterns of settlement and manufacturing.



### Central West and Orana Renewable Energy Zone (REZ)

REZs are areas that have been put aside by the State Government to encourage the investment and development of renewable energy. These areas were identified in the NSW State Governments Electricity Strategy and Electricity Roadmap. REZs will play a vital role as traditional power stations reach the end of their life. The REZs will combine renewable energy generation, storage, and high-voltage poles and wires to deliver energy to the homes, businesses and industries – they will act like a modern-day power station.

The aim is to create an economy of scale to produce and supply cheap, reliable and clean energy to homes and industry in NSW, by connecting multiple generators and storage facilities in the same location.

The NSW Government expects that REZs will deliver multiple benefits to NSW, including:

- **more reliable energy** from significant amounts of new energy supply
- **energy bill savings** from reduced wholesale electricity costs
- **emissions reduction** from a cleaner energy sector
- **community partnership** from strategic planning, best practice engagement and benefit sharing

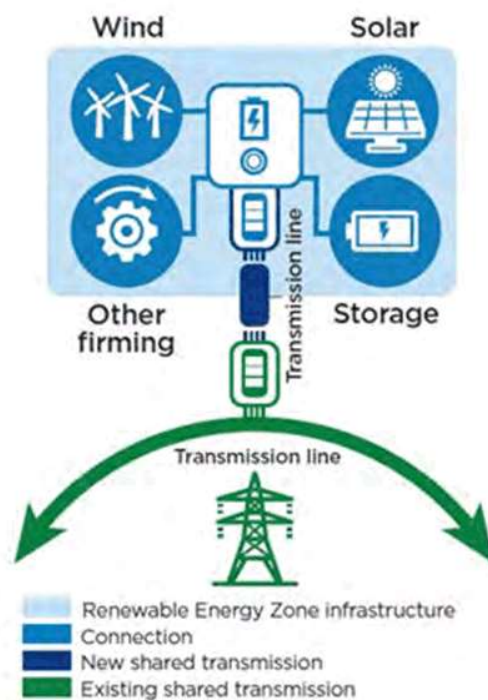


Figure 12: An image of how a REZ works as a modern-day power station



**There are 5 REZ planned for NSW:**

- Central-West Orana
- New England
- South-West
- Hunter-Central Coast and
- Illawarra regions

The first one will be developed in the Central West Orana region around Dubbo and Wellington. It is expected to bring \$5.2 billion worth of private investment to the region and at peak construction it is expected to create 3900 jobs. The REZ will unlock 3 gigawatts of new network capacity by the mid-2020s, enough to power 1.4 million homes. (Source [REZ](#))

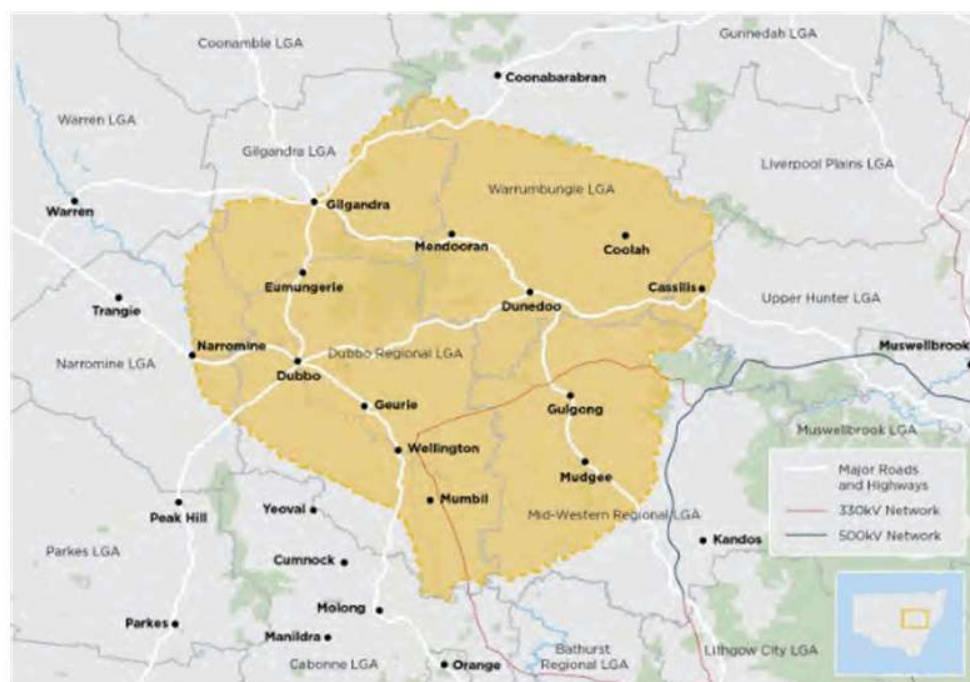


Figure 13: Locality Central West Orana region

Whilst the REZ sits just outside of the CNSWJO footprint it presents a major opportunity for the region. Businesses should be able to access reliable, cost efficient, green energy – this in turn may encourage businesses to relocate to Central NSW to take advantage of this.

With nearly 4000 construction jobs being created, new opportunities for businesses and skill development will open up within the renewable industries such as hydrogen.



### Parkes Special Activation Precinct

The NSW Government announced the establishment of Special Activation Precincts as part of its 20-Year Economic Vision for Regional NSW. The Precincts will be funded as part of the NSW Government’s \$4.2 billion Snowy Hydro Legacy Fund, following the sale of the Snowy Hydro Scheme to the Commonwealth.

SAPs are a new way of planning and delivering industrial and commercial infrastructure projects in dedicated areas in region NSW, by bringing together planning and investment support services.



The aim is that businesses will be able to establish and grow with certainty and confidence knowing that the right planning framework is in place to enable more local jobs and drive economic outcomes in regional NSW.

The Parkes Special Activation Precinct was the first one to be announced and \$185 million in funding was pledged by former NSW Government Deputy Premier John Barilaro on Wednesday 22 July 2020. The funding is for vital infrastructure to enable development of the Parkes Special Activation Precinct.

The Parkes Special Activation Precinct will create jobs and prosperity not only for Parkes but the whole region. The Precinct will focus on sustainability and circular economy and will be Australia’s first United Nations Industrial Development Organisation (UNIDO) Eco Industrial Zone.

The development will allow for agriculture value adding, open up opportunities for recycling and renewables, encourage a resurgence in manufacturing and provide a competitive network in terms of transport and logistics by leveraging Inland Rail and Parkes’ strategic location at the cross roads of the Nation.

The Parkes Precinct covers 4,800 hectares of land and is expected to attract over a \$1 billion worth of private investment and create 3,000 jobs.

## Inland Rail

In one of the biggest investments ever seen in regional Australia, the Government will fund the Melbourne to Brisbane Inland Rail project with \$8.4 billion in equity to be provided to the Australian Rail Track Corporation. Construction on this 1,700 kilometre project has commenced with the first \$300m section from Parkes to Narromine being completed.

The Inland Rail will connect our region to a global market via the major ports of Australia, placing the Central West region into an economically advantageous position once the project comes into fruition.

The Parkes SAP will take advantage of its location at the only junction of Australia’s two rail spines, the Inland Rail and the Trans-Australia Railway, it is estimated that Inland Rail will reduce the rail costs for inter-capital freight travelling between Melbourne and Brisbane.

As we are currently experiencing fuel prices of over \$2 a litre, new modelling from the [CSIRO](#) predicting the Inland Rail could cut some agriculture commodity transport costs by almost \$100 a tonne and cut freight transport costs by up to \$213 million a year including:

- horticulture saving up to \$99.21 per tonne;
- crops saving up to \$48.87 a tonne, and
  - processed food transportation would be reduced by \$57.82 a tonne.



The report also predicted a \$62 per tonne (31 per cent) reduction for regional intermodal freight to and from major metropolitan centres and ports.

It is estimated Inland Rail would take 200,000 trucks off the roads each year, or 150 B-doubles for each train between Melbourne and Brisbane. ([Parkes Champion Post 16/3/22](#))

According to the [Australasian Rail Association](#) (ARA) Rail freight generates 16 times less carbon pollution than road freight per tonne kilometre travelled, while road accident costs are 20 times higher than rail.

Inland Rail could cut freight costs per year by up to

**\$213M**

and take **200,000 trucks** off the road each year

## Moving to the Future

Whilst there are many game-changing opportunities and initiatives detailed in many of the NSW Government strategies such as the Hydrogen, Critical Minerals and Waste Strategies, what they fail to detail are tangible, measurable and accountable actions to make sure that Regional NSW is setting itself up for success. Documents like the Draft Central West Orana Regional Plan are unsuccessful in addressing the challenges and opportunities that these investments and transitions to net zero policies will present to communities in which they are located.

Councils impacted by these investments will need the State Government to be working with them proactively to ensure that planning and funding requirements for lead infrastructure such as water, sewer, telecommunications, education, health care and housing are in place. This will ensure that communities can leverage from this investment and that they grow at a sustainable pace.

### Population Projections

The challenge of sustainable growth is further exacerbated by the use of Treasury’s Common Planning assumption data. Regional communities like Parkes whose data information pack assumptions predicts an increase in employment of 2,146 in [Parkes](#) by 2041, BUT a population decrease of 350 people (the Parkes SAP alone is predicted to generate 3,000 jobs according to a DPIE commissioned report by [SGS Economics](#) ). Based on the number of known developments currently within the Central West there are according to WRI (Western Research Institute) Region Shapers analysis approximately 64,000 new jobs earmarked for the area.

These Common Planning assumptions also fail to take into account the pattern of settlement such as Bathurst’s proximity to Sydney driving population growth on Oberon and Blayney or the proximity of Lithgow, Bathurst ad Orange.

The NSW State Government needs to be very careful that in predicting a decrease in population that it does not become a self-fulfilling prophecy, with the Government using these figures to reduce services like health and education reducing business investment and in turn the withdrawal of services like banking and key retail providers and making regional living less attractive and skilled labour more difficult to secure.



WRI Region Shapers

**63,593**



New job will be generated in the Orana and Central West



**Liveability**

Currently in regional NSW the reality is that we are on the cusp of an exciting new era. The post pandemic world means that people are more able to live where they want to live rather than where they need to live for work.

We are seeing a rise of the gig economy and a casualisation of the workforce in Australia, with an increasingly uncertain global outlook, new working style has emerged where several jobs are undertaken at the same time – the portfolio career. (Quay Consulting – [The Portfolio Career in the Era of Uncertain Work](#)).



The [20 year Vision for Regional NSW](#) identifies several ‘Megatrends’ one of which is Megatrend 2; Rapid Urbanisation

*“People are increasingly moving to NSW urban centres other than Sydney. Regional NSW offers a diversity of choice in terms of lifestyle options, affordability, family and careers. An increased acceptance of working from home, accelerated by COVID-19, is creating additional opportunities and incentives for people to move to regional areas to access the enviable lifestyles on offer”.*

([20 year Vision for Regional NSW](#) page 30)



This is a huge opportunity for Central NSW to attract new people which would in turn should strengthen essential services such as health care and educations and bring new skills to the region. But there are also challenges with keeping up with services.

*“Work where you want to Live” and “Live where you Love”*

The Regional Australia Institute



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## Housing

Housing prices in the Central West has recently seen the biggest surge in median housing prices in 16 years [Domain, powered by APM \(Dec 2021\)](#)

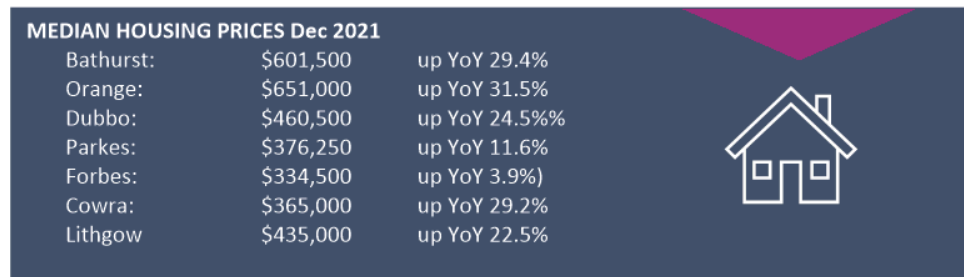


Figure 14: Median House Prices Central West NSW

In addition, according to [ABS: Building Approvals by LGA, July 2020- September 2021](#) – there were:

- over **970** new dwellings approved in the Central West
- at a value of over **\$600 million**.

An example of this growth is Cabonne Shire Council where there have been 88 more development applications approved in the past financial year compared to 2019-20. There were 318 DAs approved in 2020-21 totalled \$47.4 million compared to 230 totalling \$28.7 million in the previous financial year.

Whilst it is great to see an increase in the number of residential houses being approved there is also an issue of housing affordability and rental squeeze. This is not necessarily new a new issue, but it has been exacerbated over the past year in regional NSW with prices surging faster than metropolitan areas.

*“Safe, secure and affordable housing is critical to the wellbeing of individuals and local communities, and to the broader prosperity of New South Wales”.*

Recommendations of regional Housing Task Force

To investigate the issue and develop a response to the issue the NSW State Government set up a [Regional Housing Taskforce](#). The report made five recommendations and established eight principles to develop a “roadmap for the NSW Government to best respond to housing challenges” (summarised in appendix A)

One of the strongest recommendations of the report is for more up-front strategic planning to be undertaken. This planning should look to resolve issues for greenfield sites such as issues environmental and biodiversity issues, cost of technical studies, cost of connecting, accessing and installing critical infrastructure and challenges with financing.

The report also talks about the importance of having a variety of housing in particular looking at infill housing and social and affordable housing. It discussed the challenges to this type of planning such as lack of funding, planning controls, development feasibility and market factors.

The report refers to the fact that regional housing markets can be impacted by seasonal or temporary workers especially in the agriculture, mining, and construction sectors, or by tourism. The report goes on to recommend exploring alternative types of housing to manage temporary fluctuations which may have alternative use such as accommodation following natural disaster. As part of its role on the Department of Education, Skills and Employment taskforce CNSWJO has commenced exploring the possibility of a space capacity in housing study. The report states:

***“Given the complexities of delivering diverse housing in the regions, including social, affordable, and other forms of rental housing, there is a role for Government in taking a more active part in housing delivery in regional NSW, including through the expanded use of government and partnerships with the housing sector.”***

*(Regional Housing Taskforce Pg8)*





## Water Security

Planning for long term strategic water security is vital for the growth and survival of Regional Communities.

The CNSWJO and its member Councils continue to work with the state government on the development of the Regional Water Strategies for the Lachlan and Macquarie-Castlereagh catchments. A priority has been the integration of town water into the state government’s strategic water planning framework. Negotiations with the State on a collaborative structure to enable delivery of the RWSs continues. The implementation plan and governance structure to enable the delivery of the Regional Water Strategy options remains critical. It is worth noting here that the two RWS represent two very different valleys that both have different challenges and opportunities. It is worth noting that Oberon, Bathurst, Orange and Cabonne are in the unregulated section of the Macquarie river.

The [Draft Regional Water Strategy Lachlan](#) and [Draft Regional Water Strategy Macquarie-Castlereagh](#) were both released by the State Government in September 2020. The strategies were two of 13 water strategies across the State that the Department of Planning, Industry and Environment (DPIE) developed in partnership with water service providers and local councils.

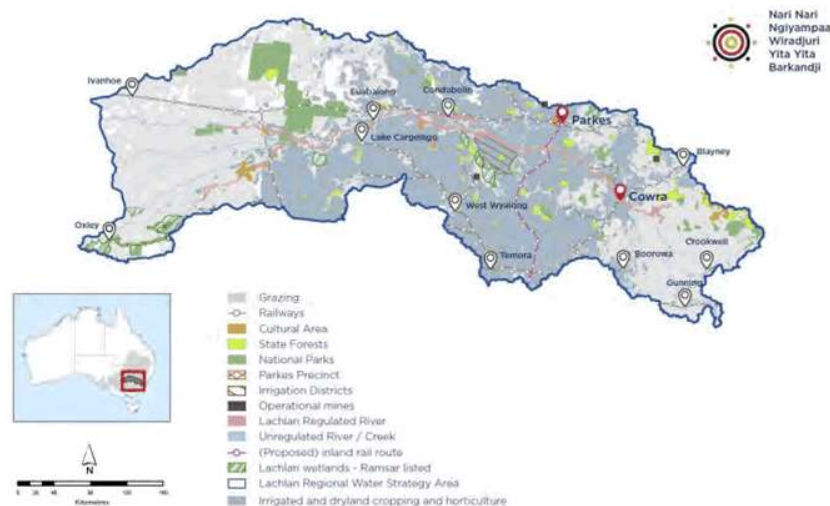


Figure 15: Map of the Lachlan region



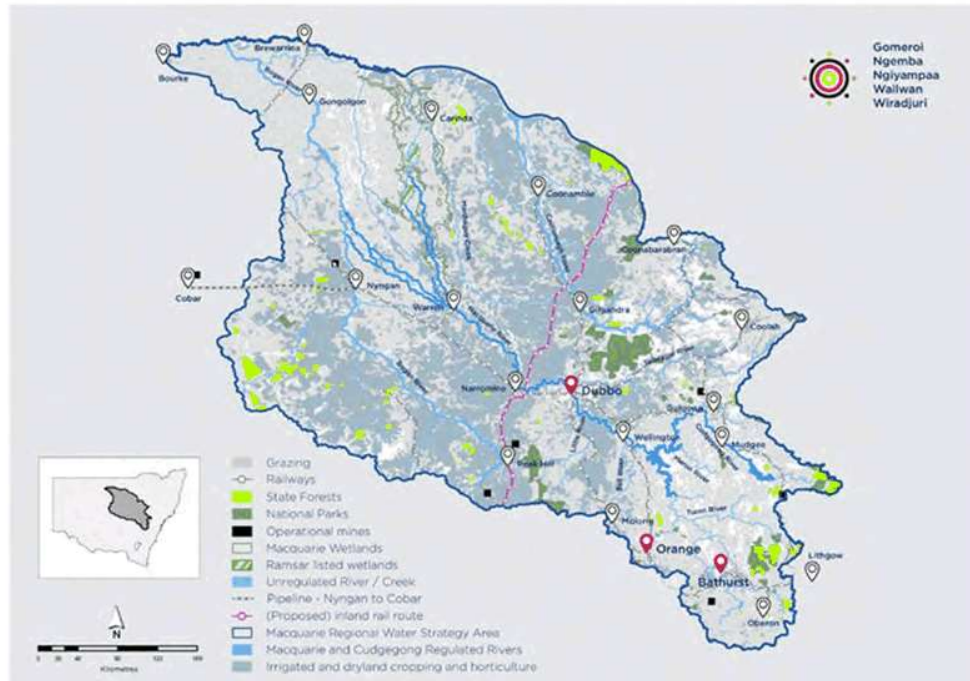


Figure 16: Map of the Macquarie-Castlereagh region

The strategies both have a strong focus on working closely with communities to deliver healthy, reliable and resilient water resources that:

- deliver and manage water for local communities;
- enable economic prosperity;
- recognise and protect Aboriginal water rights, interests and cultural values;
- protect and enhance the environment; and
- are affordable.

Both strategies set out a long list of options for consideration as part of the strategy (pls see appendix A for a summary), the strategies note that that the options are just options and that more community consultation will need to take place.

Key Focus Areas	
1	maintaining and diversifying water supplies
2	protecting and enhancing natural systems
3	supporting water use efficiency and conservation
4	strengthening community preparedness for climate extremes
5	recognising Aboriginal people’s water rights, interests and access to water.

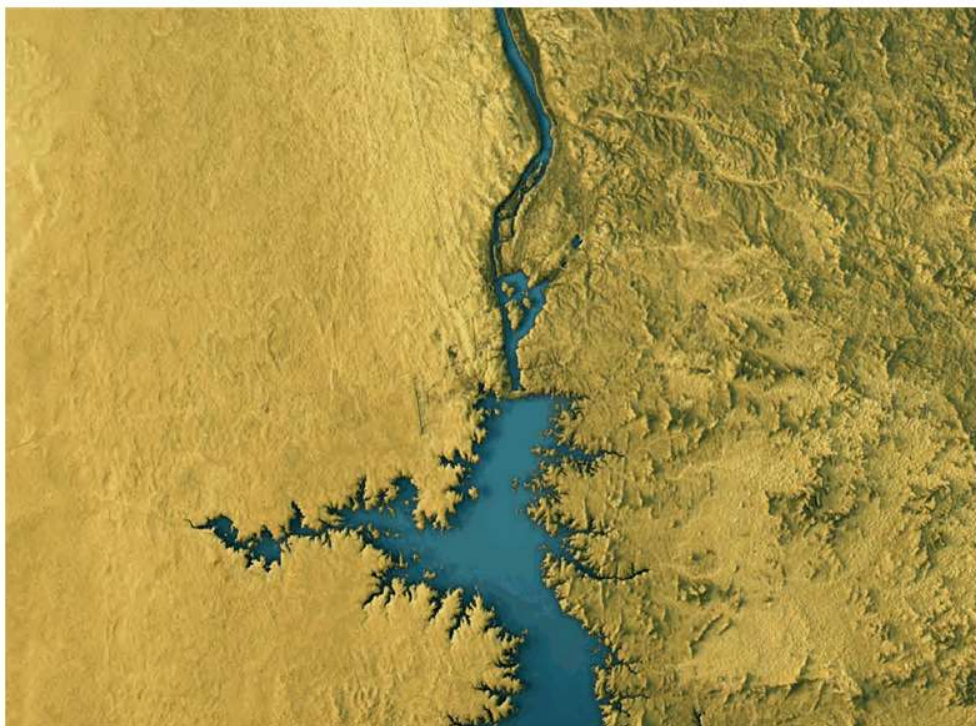
Table 2: Lachlan & Macquarie-Castlereagh Regional Water Strategies – Key Focus Areas

As we have recently observed with the March 2022 floods across NSW, climate change means that we are experience less frequent but more intense rain events. One of the ways of mitigating floods and

capturing more water for drought is to investigate more dams or the raising of the walls of existing dams. One of the options put forward in the Draft Regional Water Strategy Lachlan is the raising of Wyangala Dam, as a bold and ambitious project which looks to develop long term water security. The raising of the Dam creates an opportunity to explore how to increase the value of agricultural products being produced the in the region in a sustainable way.

The rising of Wyangala Dam may enable us to challenge the way we have always done things and to think about how we may be able to learn from countries such as the Netherlands and create additional value from the water in the Lachlan Valley whilst implementing sustainable water management policies. It is also worth noting that no surface water from the Lachlan is counted in the water trade between states as part of the Murray Darling Basin scheme. As the Lachlan basin is essentially a closed system it presents an opportunity of to explore the Dutch model. [Farmers in the Netherlands are growing more food using less resources | Pioneers for Our Planet](#)

This could be the catalyst for a range of high-value industries, environmental sustainability, creating jobs and wealth in the Lachlan region. Alternatively, if the improved security created by the raising of the wall is a portion to existing users, there would only be a modicum of change and we would lose the opportunity for change. However, documents like the Draft Central West and Orana Regional Plan fail to discuss the planning strategies that need to be put in place to ensure that the strategic planning is in place to leverage the new infrastructure.



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**Regional Health**

Noting feedback from the CNSWJO Board, health and the delivery of health-related service is a priority across the JO region currently. Over the last few years, the region has seen a reduction in services in many communities as well as new health infrastructure being delivered that either does not meet the needs of the community or is being underutilised due to lack of staff. This is not a new problem and one that has been raised at all levels of government constantly by communities and has been further highlighted by the current pandemic.

The drought threatened not only the lively hood of many regional primary producers but also local business and communities. The drought shone a light on the disparity in between regional health care systems and those in metropolitan areas. Mental health was a major issue effecting many and the lack of care in many cases lead to tragic consequences.

While the Central West and Orana Regional Plan makes mention of Orange “becoming a hub of medical, health, and education and research expertise with the development of the Orange Health and Innovation Precinct” no specific actions are identified that would support its progression despite the significant private investment in the area and the potential of the research capability of the Department of Primary Industries’ footprint. [Draft Central West and Orana Regional Plan 2041 \(nsw.gov.au\)](https://www.nsw.gov.au/draft-central-west-and-orana-regional-plan-2041) pg 70



New private hospital, Orange



The NSW Government in September 2020 launch a public inquiry into ‘health outcomes and access to health and hospital services in rural, regional and remote NSW’, they have received over 700 submissions many of which were very damning of the system. Hon Bronnie Taylor MLC has been

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appointed as the State’s new Minister for Regional Health and has said that she will appoint an expert taskforce to advise her on the State’s regional hospital crisis. A final report is due at the end of April 2022.

Telehealth has started to relieve some of the issues regarding seeing a local GP but should not be seen as a replacement for having local GPs seeing people face to face. Having access to health care is vital to ensuring vibrant communities, without it, it becomes very difficult to attract new people to live and work in regional areas.

The Western NSW Local Health District has released a [Strategic Plan 2020- 2025 Healthier rural people, thriving communities](#) – in it they identify the below challenges & opportunities:

<p><b>OUR CHALLENGES</b></p> 	<ul style="list-style-type: none"> <li>The burden of potentially avoidable deaths and hospitalisations caused by chronic diseases such as cardiovascular disease, diabetes, chronic obstructive pulmonary disease and cancer</li> <li>High rates of developmental vulnerability among children</li> <li>Financial and workforce limitations to respond to the service demands of the community</li> <li>A population spread across a vast geographic area with uneven population growth</li> <li>Vulnerable communities who may sometimes need to travel to access health care but may not have the infrastructure or social or financial resources to easily do so</li> <li>Ageing population with complex health needs</li> <li>Projected future demand for health services</li> <li>Aboriginal life expectancy gap and high rate of chronic conditions</li> <li>A changing environment and environmental disasters such as drought and bushfire</li> </ul>
<p><b>OUR OPPORTUNITIES</b></p> 	<ul style="list-style-type: none"> <li>Using virtual health care and technology to improve access to services, and deliver better patient outcomes</li> <li>Renew our focus on and commitment to improving the health of Aboriginal people</li> <li>Providing more out-of-hospital care and integrated care</li> <li>Using innovation in service delivery and adapting new models of care to meet the needs of our communities</li> <li>Developing a regional approach to health and wellbeing, and supporting high performing primary care by building stronger partnerships with the community, GPs, the Primary Health Network, Aboriginal Community Controlled Health Services and other service providers</li> </ul>

*Table 3: Western NSW Local Health District Strategic Plan 2020-2025 Challenges and Opportunities*

Figure 17: NSW Health, Western NSW Local Health District, Strategic Plan 2020 -2025



### Education and Skills development

Report after report highlight those educational standards in regional and remote communities are behind those of metropolitan areas, for example the number of students successfully completing year 12 in major cities is 78% compared to remote areas where it is sitting at 43%.

#### REGIONAL + REMOTE AREAS



#### MAJOR CITIES 78%



Figure 18: High School Completion rates – remote vs metropolitan

The NSW Government has released a [Rural and remote Education Strategy](#) (2031-2024) which focuses on four key themes:

- Key area 1 – **People**: Supply students in rural and remote communities with more high-quality educators who are aware of localised needs.
- Key area 2 – **Practice**: Better equip and develop rural and remote teachers to deliver a broader curriculum, contextualised to the needs of the community, to offer engaging learning opportunities for students.
- Key area 3 – **Participation**: Ensure staff and students in rural and remote schools are more empowered to address wellbeing needs through stronger connections to their communities.
- Key area 4 – **Partnerships**: Leverage more productive partnerships with higher education providers, vocational education providers and local industry to increase rural and remote student achievement, ambition and access to post-school opportunities.



Figure 19: NSW Government Rural Remote Education Strategy Key Focus Areas



A skilled and trained workforce will be paramount to attracting new businesses to regional NSW. Governments of all levels need to work together to map and plan for the skills need for the major projects that have already been identified with in the region such as the REZ, Inland Rail and the SAP but also the associated industries that will be created as a consequence.

Governments need to consider how to plan for additional schools, TAFEs and RTO facilities as well as innovative education facilities such as Country University Centres. Detailed consideration also needs to go into the importance of the infrastructure needed to support these facilities and trained workforces such as the importance of fast and reliable internet and communications infrastructure, health care facilities and housing to attract a skilled worker.

Whilst there are many strategies that talk to the importance of a skilled workforce currently there does not seem to be a cooperative approach to how to tackle the issue through a comprehensive lifelong learning approach.



**Agriculture**

NSW agriculture exports in 2020 are worth \$6 billion and the NSW Governments has set ambition targets to double that in the next 10 years The Central NSW agricultural region is extremely rich in agricultural product. Our agricultural products are seen as **CLEAN, SAFE AND GREEN**.

However, there is currently limited value-adding to agricultural produce in the region. A report by Regional Development Australia (RDA) Central West - [Value Adding to Agriculture in Central West NSW](#) stated that **64% of agricultural product in the Central West leaves without being value added.**

Report after report, such as the [Australian Government Agricultural Competitiveness White Paper](#) discusses the opportunities for Australian agricultural businesses. The reports states that, for an industry of the future they need to build infrastructure for the 21st century.

Farming needs to be smarter; it needs to access premium market needs to build on our strength and we need reduce our risks, such as the impact that drought has on the industry.

The White Paper states that:

*"Australian producers have a premium product to offer. With the right supply chain and product differentiation, a premium product gets a premium price. We may never be the food bowl for all of Asia but we do have the opportunity to be its favourite delicatessen".*

The Federal Governments [2022 Regional Strengths and Infrastructure gaps](#) (p94) analysis points out the agriculture contributes over a \$1 billion of regional value. It also comments on the fact that further growth will require investments in agricultural technology and value-adding manufacturing



The Draft **Orana and Central West Regional Plan 2041** identifies agriculture as an opportunity it talks about building freight networks and making sure that we have a secure water supply. Page | 41

Anna Wyllie Strategic Consulting



Then, if we start looking at megatrends around the world, we can see an opportunity for Australian products and innovation. CSIRO’s report entitled [Our Future World Global Megatrends](#), talks about six main areas of change:

1. **More from Less** - increasing amounts without limited resources
2. **Going, going...gone** - protection of our biodiversity and global climate
3. **The silk highway** - rapid growth
4. **Forever young** - an ageing population and changing patterns
5. **Virtually here** - digital technology
6. **Great expectations** - imperative for innovation

NSW Farmers have also released their blueprint for agricultural and regional NSW success for 2030 and in a post pandemic world called [Growing our Food and Fibre Future](#)

They identify eight key areas where there is potential to expand the sector’s productivity and unlock growth opportunities for agriculture and regional NSW. See the table below:

Productivity & growth opportunities for agriculture and regional NSW	
	Strengthening supply chains and infrastructure
	Growing our farming businesses
	Securing a Right to Farm
	Creating fair and competitive supply chains
	Driving premium products and value adding
	Improving and expanding our market opportunities
	Building vibrant regions
	Achieving water and environmental reforms

Table 4: NSW Farmers Association – Growing our Food and Fibre Future Blueprint

All of these things mean that we have to look differently at the way we manage our natural assets such as water and how we use technology monitor their use. We need to look at international best practice such as in the **Netherlands** who almost two decades ago, set themselves an ambitious target of 'twice as much food, half the resources'. ([KPMG Think Big, think fresh](#))

Since then, they have reduced their dependence on water on key crops by 90%, nearly eliminated the use of chemicals on glasshouse crops and cut their use of antibiotics by 60%. They are currently the world's second largest food export by value behind the US, which is 270 times bigger in terms of land mass than the Netherlands.

The Dutch example shows what is possible to achieve when all levels of government, the private sector, good science, technology and the community work together to achieve sustainable long-term solutions to some of the challenges that the world is facing.



### Towards net zero and agriculture

A report from the Grattan Institute – [Towards net zero Practical policies to reduce agricultural emissions](#) highlights the fact that the nation cannot reach a net zero target without the agricultural sector (agriculture currently generates about 15 per cent of Australia's greenhouse emissions) and warns that without reaching this target import tariffs will be imposed on the Australian agriculture sector.

The report also highlights initiatives such as carbon farming schemes, can actually increase primary producers' bottom lines.

The report states that even though there are challenges with meeting net zero and the cost of transition to operations, *'overall Australian farmers stand to benefit considerably from actions that reduce emissions and limit climate change.'*

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A net zero commitment of at least by 2050 creates five key opportunities for agriculture, which **exports 70 per cent of its produce**; these include:

- selling carbon credits;
- growing low-emissions produce for a premium to climate-conscious consumers;
- improve the efficiency of their farming;
- shielding exporters from tariffs on food and fibre that comes from countries without any carbon restrictions; and
- contribute to reducing global warming that is smashing farm profits.

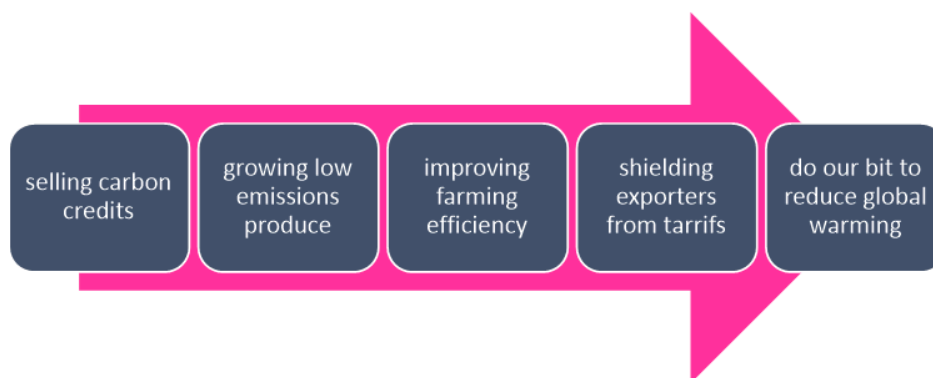


Figure 19: key opportunities for agriculture to achieve net zero commitment by 2050

The National Farmers’ Federation [has set a target for net zero](#) emissions by 2050. [Meat and Livestock Australia](#) have committed to net zero by 2030 and the Grain Growers association supports net zero by 2050 and has stated that research, education and innovation will be key to achieving this goal ([Seeking clarity on net zero goal](#)).

Industry / Association	Net Zero Emissions Target Supported
National Farmers’ Federation	By 2050
Meat and Livestock Australia	By 2030
Grain Growers	By 2050

Table 5: Peak Industry Net Zero Emissions Targets

The Grattan Institute report also highlights that many farmers are small businesses owners, they are busy working in their business, therefore for many it would make it difficult to find the time and the money to invest in the new technologies and practices needed to reach net zero. The report suggests that this is where Governments need to take the lead to help manage the transition. ([SMH – Framers essential for Australia's net Zero 2050 push: report](#))

A new report from the NSW State Government's DPE entitled [Growing NSW primary industries and land sector in a low carbon world](#) states that as the world decarbonises, the primary industries and land sector is facing a unique combination of factors:

- increasing concern about environmental, social and governance (ESG) performance across the supply chain, by the investment community and from consumers;
- significant appetite from within the sector to act on climate change and benefit from abatement opportunities; and
- growing interest from the finance sector to pursue nature-positive, low emissions practices that improve returns and reduce risk.

The report points out that the agricultural industry is well positioned to embrace the changes in market demand and transition to the opportunities presented through in innovations and a movement towards a low carbon economy in farming.

The NSW Government has also announced that it will invest \$125m to support land management transition. They have announced three new programs:

1. **Developing market and industry foundations** – \$52 million to develop trusted and transparent data, metrics and frameworks to underpin strong market activity.
2. **Building critical mass and capacity** – \$72 million to incentivise land managers to take early action on high priority areas and build carbon management and emissions abatement capacity and expertise
3. **Accelerating finance for natural capital and low carbon farming** – \$1 million to initiate work with the financial sector to help finance nature-positive and low emissions practices by farmers and land managers



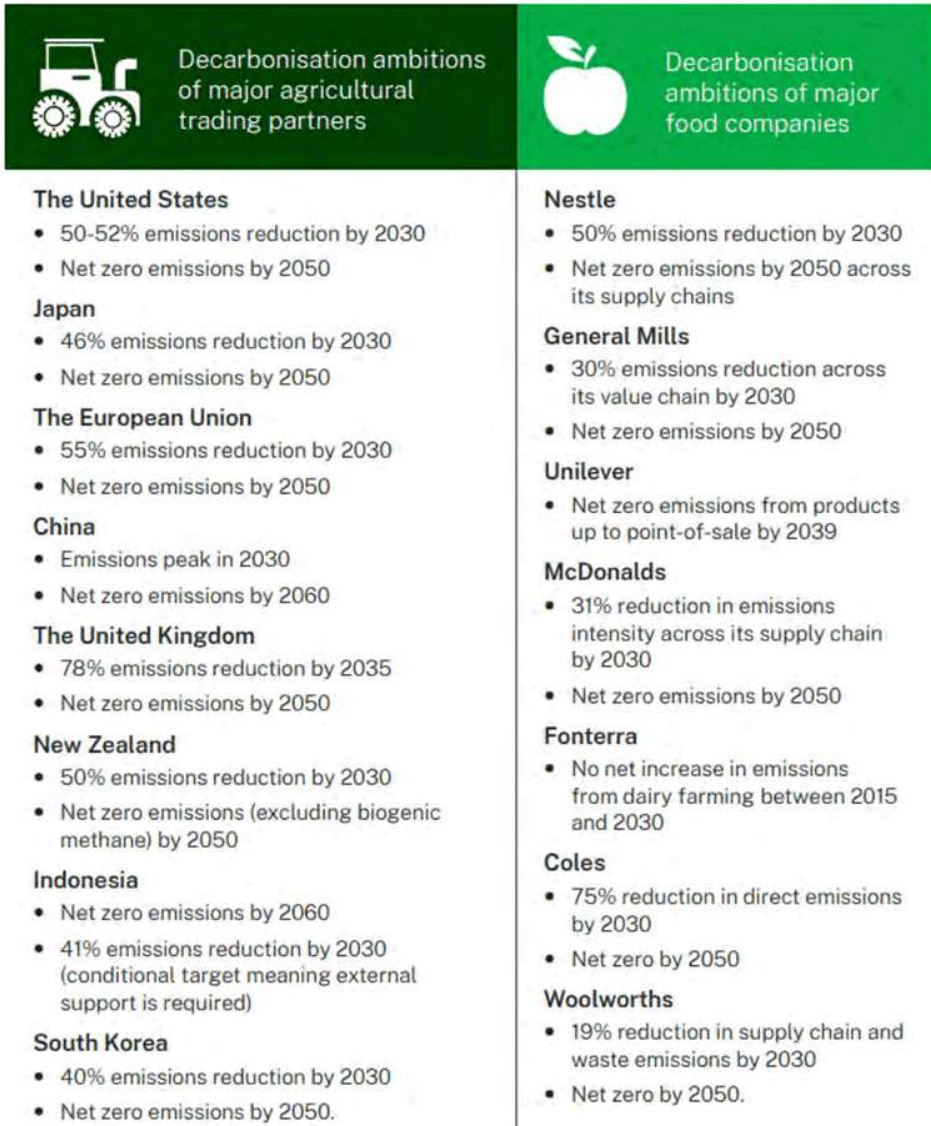
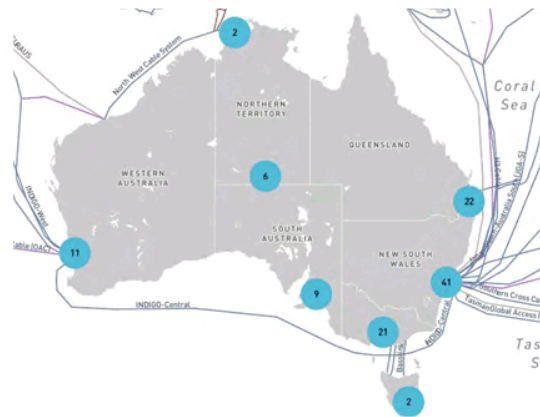


Figure 20 Government and business committing to net zero  
[Growing NSW primary industries and land sector in a low carbon world pg 10](#)

### Telecommunications and emerging Industries

As we are emerging from the current pandemic, we are extremely grateful for the role that technology has played in our daily lives - it has allowed us to continue working, educating our children and enabled us to keep in touch with love ones, whether they are across the street, the country or around the world.

During this period, we have seen people rethink how they live and work and many people are opting for ‘tree changes’ as the possibility of choosing of living where we want to live rather than where we need to live for work opens new doors and possibilities. For regional communities this decentralisation of people (not just businesses) can be seen as a boon and we need to be ready to attract new residents. People are looking for "liveable communities" and technology. Access to it plays a significant role in people's decision about what makes a 'liveable community.'



The tyranny of distance rhetoric is often spoken about as being a disadvantage to people living and working in regional NSW. But technology has the power to address this issue and open up the regional areas of NSW and Australia to people to live, visit, work and invest but for this to be achieved technology and communications systems have to be fast, affordable and reliable.

In February this year the Federal Government released its [2021 Regional Telecommunications Review – A step change in demand](#) - in it, it acknowledges that:

***“there are still connectivity shortfalls in regional, rural and remote Australia which need to be addressed if the opportunities in these areas are to be realised”***

The report also found that there needed to be an increased coordination and investment between the Australian, state and territory governments to address a ‘patchwork quilt’ approach to connectivity in the regions. Local councils and other regional stakeholders are increasingly expected to facilitate telecommunications service delivery, but are not appropriately resourced to identify connectivity needs and support the deployment of suitable solutions. Supply side issues, including backbone fibre and spectrum access, are barriers to competition and innovation in regional telecommunications markets.

The NSW Government has committed \$100million to the Gig State for the program (part of the snowy Hydro Legacy money). The Gig State program has recently changed focus and will be redirected into new priority areas including:

- Wireless upgrades for rural and regional communities on satellite internet services;
- Improving current internet service offerings in remote communities with a small population base and challenging topography; and

- Pilot of emerging technologies such as low-earth orbit satellites in communities located in hard to service geographic areas.

*Investment in telecommunications infrastructure should **enable opportunities to create specific regional technology hubs** (edge services) that are specifically targeted to the requirements of local industry and enable innovation and research in the region.*



## Transport

The NSW Government has recently released its [Draft Central West and Orana Regional Transport Plan](#).

Below are the six main objectives of the plan:







<p><b>Connected</b></p> 	<p>a transport network that facilitates seamless, multi-modal connectivity between where people live, work and play</p>
<p><b>Safe</b></p> 	<p>a transport network that delivers a safer future for the Central West and Orana</p>
<p><b>Liveable</b></p> 	<p>a transport network that supports vibrant places while enabling the successful movement of people to access jobs, services and social opportunities regardless of age, ability and income</p>
<p><b>Adaptive &amp; Sustainable</b></p> 	<p>a transport network that both contributes to, and supports a seamless transition to a low emissions future</p>
<p><b>Productive</b></p> 	<p>a transport network that supports the efficient, safe and sustainable movement of freight through the principle of 'moving more with less'</p>
<p><b>Resilient</b></p> 	<p>a transport network that is resilient to major disruptions associated with natural disasters, climate change and planned and unplanned events</p>

Table 6: Central West and Orana Regional Transport Plan Objectives

One disappointment about the report was the focus on the Common Planning Assumptions that we already know are absolutely incorrect. Unfortunately for the communities of NSW using population data that has historically proved wrong and in the current socio-economic climate has serious implications for government investment in region.



The plan talks to the importance of transport links for the economic and social viability of communities. It discussed hub and spoke approach to regional transportation and issues in particular for providing day return public transport from smaller regional areas to larger regional centres. The report failed to properly identify communities of like and therefore appropriate solutions for transportation.



The Draft Central West and Orana Plan focuses on historically incorrect population data which will have serious implications for government investment in the region. It also fails to properly identify hub and spoke communities and therefore appropriate solutions for transportation.

The report also talks to the importance of meeting the growing freight task. This will become even more vital with the Government focus of onshoring manufacturing.

Ensuring that the right mode for the right load is available at a competitive price into an appropriate port will be paramount to the long-term viability of agriculture and manufacturing in Central NSW. Connections into Sydney continue to be an issue whether it is via rail, road or air.



## Conclusion - Future ready

There is a plethora of strategic plans developed by governments of all levels and the private sector trying to chart a course through the current challenges that the world is facing. It is evident that the landscape has changed considerably over the last five years. We are now facing a **national emergency** in the terms of climate change and water security. These two challenges need to be considered in context of other regional enabling social infrastructure such as transport links, liveability initiatives, health care, education, housing and technology.

Whilst all of the documents reviewed to some extent identify challenges and opportunities, what was lacking from most is a clear governance structure.

A governance structure should identify the

**What** – clearly identify what is being delivered or action &

**Why** – the action is being delivered – what is the benefit

**Who** – will deliver the action?

**How** – will the action going to be delivered - including funding options

**When** –will it be delivered, very clear time frame

**Measured** – success be transparent and measured with tangible outcomes.

Most of the documents reviewed for this environmental scan failed to hold any individual or department accountable in terms of delivering outcomes. Many pushed responsibility back onto local government to deliver outcome further once again cost shifting between the levels of Government.

A strong Governance structure is essential for the delivery of Strategic Plans. A structure that may assist would be to establish a “Monitoring Committee” chaired by the department responsible for delivering the plans with membership from other stakeholders such as local government, Joint Organisations, DPIE, Department of Regional NSW, TfNSW and NSW Health. This would at least give transparency and accountability.

Whilst we need to be mindful and engagement fatigue, stakeholder engagement is paramount in the development and the delivery of all-strategic plans. Better consultation, leads to a better plan and better implementation which will ensure that the benefits reach those who the strategies are aimed at.

Too often the Central West is swept into the “rest of the west” and the potential for leveraging the opportunity of the Central West’s strategic location and unique characteristics is missed. Aspects such as pattern of settlement, transport linkages, productivity, proximity to ports, Sydney and Canberra need to be taken into consideration and seems to be over looked in many strategies.

What was concerning was that many of the regional strategic plans were using population data that has historically proved wrong and in the current socio-economic climate is wildly wrong, this has serious implications for government investment in region. For example, investment in infrastructure such as schools and hospitals will not be fit for purpose for the actual population growth. This leads to a consistent, serious and substantial waste of public money. Uneconomical, inefficient or ineffective use of resources, resulting in a serious and substantial loss of public funds also leads to a loss of public confidence with its corollary political fall-out. The current population data just simply does not add up. At the very least scenario planning for alternative population numbers should be considered. This should be informed by lived experience in region including the huge number of construction projects

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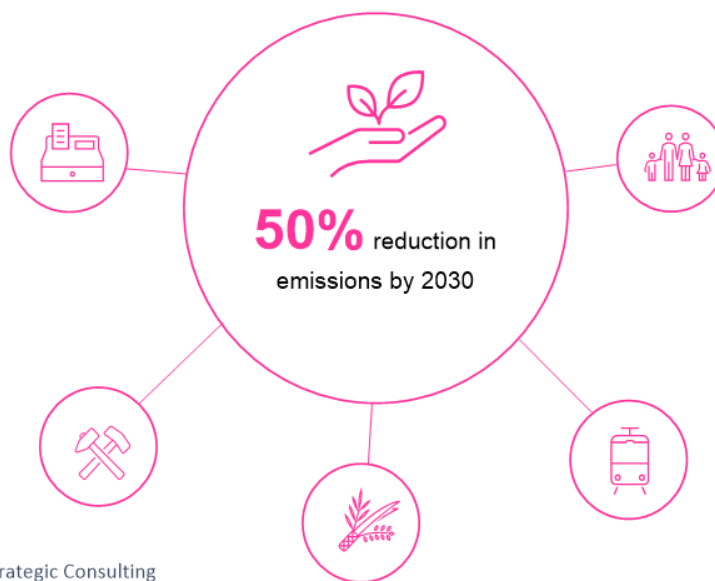
in the pipeline in the central west at the moment, new mining projects, the Parkes SAP, the Renewable Energy Zone and the migration from cities to regional Australia.

What also stood out as part of the Environmental Scan was that some economic drivers were aligned in strategies whilst others were simply glossed over. There was a focus on three main economic drivers for the Central West being Inland Rail, the Parkes Special Activation Precinct and the Orana and Central West Regional Energy Zone. Most plans had a focus on the west of the region to the detriment of the eastern half of Central NSW.

We know that there are huge economic drivers happening all over the region. This includes water security projects such as the raising of Wyangla Dam which will deliver economic prosperity via construction jobs and agricultural and industry benefits. There are also mining with opportunities in the Critical Minerals space. Operational mines such as Northparkes Mines and Cadia are looking to expand their operations. There are new approved mines in the region looking to establish such as Sunrise energy metals (formally Clean Teq) at Fifield a \$2 billion nickel and cobalt mine which will employ 1000 people during construction and approximately 300 on going and to in the east with McPhillamys open cut gold mine at Kings Plains which will generate 700 construction jobs and ongoing between 260-320 new FTE. There are also billions of dollars of work on transport projects being undertaken in the region such as the Great Western Highway Upgrade in the east and the Newell Highway bypass at Parkes. The public sector is expanding especially in health care in Orange and education in Bathurst. Finally, despite the pandemic we are seeing the domestic tourism market booming across the region with record breaking visitor numbers across the region.

Whilst there is no denying that we are living in a challenging environment there are many reasons for optimism for the future. To realise our potential, we will have to embrace change. This isn't always easy and, in many cases, confronting, requiring strong leadership from all levels of government and industry.

If we are going to meet Australia's obligations under the Paris Agreement and NSW Government's plan to reduce emission by 50% for 2030 [NSW set to halve 35% by 2030 | NSW Environment, Energy and Science](#) and to zero by 2050 all communities will have to make changes now. The Central West of NSW is in a fortunate position where its key industries – mining, agriculture and the public sector are in the driver's seat to take advantage of the changes that are needed



## Summary Opportunities and Challenges

Based on the environmental scan of the State, Federal and private sector strategic plans the following challenges and opportunities have been identified.

Challenges	
Climate Change	Leading to extreme weather emergency events such as storms, droughts, floods, fires. Flow on impact on agriculture, water security, asset management, insurance costs and social dislocation
Population projections	Due to inaccurate population projections, there is a lack of planning for social infrastructure such as housing, education and healthcare
Inflation	Currently we are seeing the cost of living rising higher the wages. This is reflected in transport costs, consumer good – including fruit and vegetables which have been impacted by climate change and rising input costs.
Transport Linkages	Between regional centres and cities and smaller communities as well as access into capital cities. The growing freight task and access into ports as well as the rising cost of freight will be a challenge into the future.
Telecommunications	Access, speed and costs for both mobile and internet services. Additionally, IOT networks for agriculture
New technology and Innovation	There seems to be a lack of appropriate Government policy to support new technology and industry. New technology has been hindered by things such as procurement guidelines for Government and the fact that Government Departments such as EPA are often looking for “proven” technology which is difficult when it is a new technology.
Community & Stakeholder Engagement	Transition to new technologies and a net zero economy will need careful, respectful and considerate community engagement especially as different industries and communities will be impacted disproportionately. Consultation also needs to be included in the development of strategic plans
Funding	Funding needs to be identified to deliver the objectives of many of the Strategic plans. Local Governments are taking on the responsibility of delivering many of the objective but they are doing it from a capped rate base making their financial sustainability more precarious.
Water Security	Water security is linked to climate change but also population growth. As more and more people moving to regional area and establish of new industries, we will need secure water supplies to ensure economic and social growth. There is a lack of focus on Water Security in most strategies.
Skills, housing, education & health	Currently there is very low unemployment in the Central West. Coupled with the pandemic suspending immigration there is a lack of skills in regional NSW. This is further impacted with the lack of housing options to entice skilled labour to regional areas. With the cost of housing going up the Central west is also suffering from an affordable housing crisis. The Central West is also suffering from a skills shortage in the healthcare sector especially outside of Bathurst and Orange and educational outcomes are still in some case substantially subpar metropolitan areas
Geopolitical Environment	There is no doubt that the geopolitical landscape looks vastly different to it did five years ago. Traditional trading partners such as China have introduced tariffs against Australia. The current war in the Ukraine and the sanctions against Russia are pushing up commodity prices such as grain and oil. Many Countries have also put net zero targets in place for their trading partners, which they will need to achieve to continue exporting. The pandemic has also highlighted fragility within our supply chains.

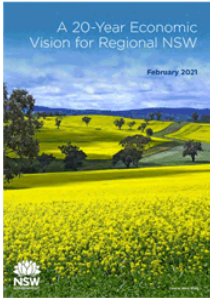
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Opportunities	
Net Zero	Reduce the impact of Climate change. Ensure international trade is maintained. Creation of new jobs and industries. There are also opportunities for local governments to develop their own net zero policies.
Renewable Energy	Green power generated in regional areas will entice new industry to locate to regional areas and ticks many of the ESG requirements that industry is looking for. It will also help the transition from traditional coal fired power stations and create new jobs and skills.
Circular Economy	The concept of the circular economy enables regions to think differently about products and waste. From designing waste out, to repurposing products to recycling and resource recovery there are many opportunities that the circular economy will present to Central NSW.
Agriculture	With better water security, new technologies and the opportunity to develop additional income streams through net zero initiatives such as carbon trading and soil sequestration – the future of agriculture in Central NSW is positive.
Better water management and security	We have to look differently at the way we manage our natural assets such as water and how we use technology monitor their use. We need to look at international best practice such as in the Netherlands who almost two decades ago, set themselves an ambitious target of ‘twice as much food, half the resources. Better water security supports not only agriculture but population growth and industry development
Liveability	More and more people are choosing to live where they want to work. This is a huge opportunity for regional areas to attract skills and investment into regional areas.
ESG initiatives	Financial institutions globally are increasingly looking at ESG credentials as part of their investment strategies. Consumers are increasing making purchasing decision based on EGS credentials.
Mining and Critical Minerals	Central NSW has the opportunity to play a large role in the developing critical minerals market. It is located along the Macquarie Arch and significant exploration is already happening with the area.



Appendix A – priority assessment against NSW Government  
Plans relevant to CENJO




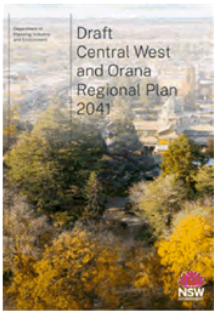
Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p data-bbox="324 304 481 344"><a href="#">A 20 year Vision for Regional NSW</a></p> 	<p data-bbox="557 304 750 400"><b>Principle 1</b> Affordable, reliable and fast mobile and internet connectivity to support people and businesses.</p> <p data-bbox="557 432 750 528"><b>Principle 2</b> Improved travel between regional centres and from regional centres and international gateways.</p> <p data-bbox="557 560 750 655"><b>Principle 3</b> Freight networks that will increase the competitiveness of key regional sectors</p> <p data-bbox="557 687 750 743"><b>Principle 4</b> Reliable accessible water and energy.</p> <p data-bbox="557 775 750 855"><b>Principle 5</b> A skilled labour force for current and future needs of the regions.</p> <p data-bbox="557 887 750 967"><b>Principle 6</b> Recognising each region's strengths and underlying endowments.</p> <p data-bbox="557 999 750 1054"><b>Principle 7</b> Regulation and planning to promote commercial opportunities.</p> <p data-bbox="557 1086 750 1174"><b>Principle 8</b> Sustainable economies and communities are better able to recover from shocks.</p>	<p data-bbox="775 304 1061 440"><b>20-Year Economic Vision for Regional NSW – sets out multiple different funding and grant models including Snowy Hydro legacy money, Restart money, Resources for Regions and COVID stimulus packages</b></p> <p data-bbox="775 464 1061 504"><b>Megatrend 2: Rapid Urbanisation (30)</b> "people are increasingly moving to NSW urban centres other than Sydney. Regional NSW offers a diversity of choice in terms of lifestyle options, affordability, family and careers. An increased acceptance of working from home, accelerated by COVID-19, is creating additional opportunities and incentives for people to move to regional areas to access the enviable lifestyles on offer".</p> <p data-bbox="775 735 1061 815"><b>Megatrend 3: Demographic and social change (30)</b> Changes in fertility rates, migrations and how people work and lifestyle</p> <p data-bbox="775 839 1061 967"><b>Megatrend 5: Rising uncertainty (31)</b> COVID, Climate Change, supply change disruptions – need for the development of resilience in communities – socially and economically.</p> <p data-bbox="775 991 1061 1238"><b>Principle 8 Sustainable economies and communities are better able to recover from shocks.(52)</b> Improving natural disaster preparedness through: improved communications (mobile internet), upgrading strategic and vulnerable transport infrastructure, supporting communities in building their social &amp; economic resilience (by supporting Aboriginal economic participation, education and skill development), investigating climate-resilient water</p>	<p data-bbox="1088 304 1377 536"><b>Megatrend 1 The rise of Asia (30)</b> "Regional NSW is strategically positioned to service these growing economies, it will be important to be adaptive and flexible in responding to any shifts in Asia's economic power dynamics as economic change is likely to be rapid. Overall, for regional NSW the diffusion of economic activity across Asia is beneficial, mitigating the risk of trade being too closely tied to any single nation".</p> <p data-bbox="1088 576 1377 983"><b>Principle 5 A skilled labour force for current and future needs of the regions. (45)</b> prioritising growth industries in regional areas, targeted skills and work experience approaches for groups that are under-represented in regional economic participation, including Aboriginal people, advocating the benefits and attractions of relocating to regional NSW, Investigate specialised vocational and technical high schools, innovative training delivery models. Boost regional NSW's knowledge economy and excellence in innovation, particularly in agricultural technology, aged care, energy, aerospace, logistics, advanced manufacturing and other areas linked to the future of regions.</p> <p data-bbox="1088 1023 1377 1238"><b>Principle 6 Recognising each region's strengths and underlying endowments. (47)</b> infrastructure and transport to support tourism to wine and produce regions – esp. if exported internationally, and NSW's brand is recognised overseas, increasing the efficiency of east–west transport connectivity including across the Blue Mountains, options to activate tourism potential based on regional endowments and cultural heritage,</p>	<p data-bbox="1402 304 1691 456"><b>Megatrend 4: Digital disruption (30)</b> Changes to how regional Aust -can work, study, shop and access medical services. NSW Govt wants to invest in strategic in digital networks, transport infrastructure and skills that enable flexibility in the choice of residential location.</p> <p data-bbox="1402 496 1691 727"><b>Principle 1 Affordable, reliable and fast mobile and internet connectivity to support people and businesses. (40)</b> Opportunities for GIG state, improved digital connectivity, technology to improve public transport, technology for delivery of services such as health and education, options for uninterrupted mobile and internet coverage along major roads, IOT advances in ag, planning for smart cities</p> <p data-bbox="1402 767 1691 999"><b>Principle 2 Improved travel between regional centres and from regional centres and international gateways. (41)</b> more (&amp; improved) day-return services to, from and between regional centres &amp; metropolitan areas and regional centres to access work opportunities, rail and road upgrades on lines between regional centres (including high speed rail), seamless digital ticketing</p> <p data-bbox="1402 1038 1691 1190"><b>Principle 3 Freight networks that will increase the competitiveness of key regional sectors (42)</b> inland intermodals near the production of agricultural products, more efficient transport between inland intermodals and global gateways, optimising or increasing container flows through ports, more efficient east–west</p>	<p data-bbox="1715 304 1906 616"><b>Principle 4 Reliable accessible water and energy. (43)</b> the potential for energy zones and transmission requirements, research and development investment in energy and water security and resilience, dam projects, focused energy projects relevant to engine industries, ongoing infrastructure to provide safe and secure water to regional communities.</p>



		<p>infrastructure options, help farmers, businesses and their communities to better prepare for, withstand and recover quickly from drought etc, develop efficiency and redundancy across freight networks.</p>	<p>opportunities for underutilised public land and infrastructure e.g. rail trails, the potential to sustain a new global gateway in what is currently regional NSW (air or sea) for both people and goods.</p> <p><b>Principle 7 Regulation and planning to promote commercial opportunities. (49)</b>          improve. streamline planning processes for business investment, initiatives to attract skilled labour to regions, increase participation of women and older people in the regional labour force, encourage greater in-country value-adding in agriculture and manufacturing, supporting engine industries through international trade advocacy, maintaining favourable trade relationships, cooperative business investment models with key trading partners. Grow vibrant places to live, work and study to encourage business and population growth.</p>	<p>transport connections, air freight potential in regional areas.</p>	
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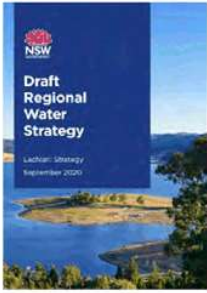
Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Building Momentum State Infrastructure Strategy 2018-2038</a></p> 	<p>Integrating land use and infrastructure planning</p> <p>Infrastructure planning, prioritisation and deliver</p> <p>Asset Management – assurance and utilisation</p> <p>Resilience</p> <p>Digital connectivity and technology</p> <p>Innovative service delivery models</p>	<p><b>9. INSW recommends</b> (p40) NSW Govt continues the implementation of the reforms to Crown land to assist in meeting open space or employment objectives outlined in Regional Plans. (Policy: 0-5 years)</p> <p><b>10. INSW recommends</b> (p41) that the DPIE establish by 2020 a housing and employment supply pipeline that: • includes a five-year housing and employment supply forecast with a 20-year qualitative outlook (Policy: 0-5 years)</p>	<p><b>79. INSW recommends</b> (p155) the NSW Govt focus existing mechanisms, such as the Regional Economic Growth program, on supporting skills development and jobs for industries affected by the energy transition. (Policy: 0-5 years)</p> <p><b>97. INSW recommends</b> (p186) NSW Health continue to deliver the NSW eHealth Strategy 2016-2026, including full delivery of eHealth Integrated Digital Patient Records and the eHealth whole-of-system digital platform. (Policy: 0-5 years)</p> <p><b>111. INSW recommends</b> (p199) TAFE NSW prepare a 20-year TAFE NSW Infrastructure Strategy by the first quarter of 2019</p> <p><b>121. INSW recommends</b> (215) that the NSW Govt continue the Regional Growth, Environment and Tourism Fund for a further 10 years once the current Rebuilding NSW reservation is exhausted around 2023. (Investment 5-10 years)</p>	<p><b>7. INSW recommends</b> (p38) DPIE introduce planning rules to integrate telecommunications infrastructure into new developments by the end of 2018. (Policy: 0-5 years)</p> <p><b>23. INSW recommends</b> (p78) that the Connecting Country Communities program be used to improve connectivity in regional NSW and support access to uncontended 25Mbps download and 5Mbps upload capacity by 2020 and 50Mbps download and 10Mbps upload by 2025. (Policy: 5-10 years)</p> <p><b>30. INSW recommends</b> (p81) that the NSW Govt develop a Smart Cities Strategy and program business case during 2018 to identify opportunities to deliver better services through collaboration and embracing the benefits of technology for infrastructure and public services. (Planning: 0-5 years)</p> <p><b>31. INSW recommends</b> (p82) that the Department of Finance, Services and Innovation lead the development of a whole-of-Govt policy framework to guide investment in the Internet of Things (IoT) and connected infrastructure to maximise the benefits and manage the potential risks of connected infrastructure. (Policy: 0-5 years)</p> <p><b>40. INSW recommends</b> (p123) the Corridor Strategies and guidelines for submissions to the Regional Road Freight Corridor Fund, Fixing Country Roads and Bridges for the Bush programs adopt an increased focus on achieving goals related to road safety and network resilience. (Policy: 0-5 years)</p> <p><b>41- 43. INSW recommends</b> (p123-125) the NSW Govt continue the Regional Road Freight Corridor Fund, Fixing Country Roads and Bridges for the Bush programs, Fixing Country Rail for a further 10 years once the current Rebuilding NSW reservation is exhausted around 2025 (Investment: 10-20 years)</p>	<p><b>17. INSW recommends (p65)</b> the NSW Govt invest in initiatives to improve the collection of natural hazard information and complete the NSW Flood Data Access Program by 2020. (Policy: 0-5 years)</p> <p><b>84. INSW recommends</b> (p161) the NSW Govt commence the development of regional water strategies for all catchments by early 2019 to underpin the proposed NSW Water Statement. (Policy: 0-5 years)</p>

Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Draft Central West and Orana Regional Plan</a></p> 	<ol style="list-style-type: none"> <li>1. A sustainable and resilient place</li> <li>2. People, housing and communities</li> <li>3. Prosperity, productivity and innovation</li> <li>4. Location specific responses</li> </ol>	<p><b>Governance structure</b> CNSWJO and Council's members of Monitoring Committee</p> <p><b>Objective 1 (pg19)</b> <b>Collaborative Activity 1</b> Collaborate with DPIE and Council's re biodiversity mapping and sharing of mapping data</p> <p><b>Objective 2 (pg 22)</b> <b>Collaborative Activity 2</b> DPIE to work with Council's and State orgs to identify recreation, tourism and opportunities for pedestrian and cycling networks</p> <p><b>Objective 3: (pg26) Plan for resilient places and communities</b></p> <p><b>Strategy 3.3 regarding Waste</b> opportunities for Council to work together to achieve net zero Opportunity for CNSWJO to advocate for net zero initiatives for CW</p> <p><b>Collaborative Activity 7</b> NSW Govt through Asbestos Coordination Committee to work with interested Council's to identify opps to address derelict housing containing asbestos</p> <p><b>Strategy 11.2 pg 66</b> Integrate smart technology and IOT into strategic planning, including how it can improve community engagement and info sharing in the planning process</p> <p><b>Objective 15: Implement a precinct-based approach to planning for higher education and health facilities pg 70</b></p>	<p><b>Urban Design strategies (pg 38)</b> Revitalise main streets and town centres</p> <p><b>Part 2 People, housing and communities (pg 40)</b> Populations forecast and housing projections are conservative</p> <p><b>Collaborative Activity 4 (pg43)</b> DPIE to work with Council's and State orgs – identify new economic activity for smaller centres and leverage their locational advantages and physical attributes</p> <p><b>Objective 12: Leverage existing industries and employment areas and support new and innovative economic enterprises pg 58</b> <b>Strategy 12.1 &amp; 12.2</b> ID employment lands &amp; future lands, id local and subregional specialisations, collocate appropriate businesses</p> <p><b>Strategy 12.3 pg59</b> Facilitate a renewable energy industry to take a regional view for housing, skills and community benefit. Encourage a diversification of local businesses into the renewable industry</p> <p><b>Objective 13: Protect agricultural production values &amp; promote agriculture innovation, sustainability and value-add opportunities pg 60</b></p>	<p><b>Strategy 3.6</b> Regional approach to EV charges roll out</p> <p><b>Collaborative Activity 5 (44)</b> Work with TFNSW &amp; Bathurst, Orange and Dubbo Council's on place-based transport plans for regional cities that use the Movement &amp; Plane framework (option to include other regional centres)</p> <p><b>The regional Housing Taskforce Action 4 (46)</b> Develop strategies to inform the subregional consideration of housing supply need, priority areas – Bathurst, Dubbo &amp; Orange and large employment areas SAAP and REZ –</p> <p><b>Collaborative Activity 8 pg50</b> calls for innovative approaches to affordable housing solutions and collaborative efforts</p> <p><b>Provide accommodation options for temporary workers Action 6 pg 53</b> Investigate options to ensure new public and private infrastructure for major projects reflect lifecycle of the project</p> <p><b>Coordinate smart &amp; resilient utility infrastructure Strategy 1.1 pg 54</b> consider resilience in infrastructure planning at a local, intra-regional and cross border scale</p> <p><b>Objective 14: Protect &amp; leverage the existing &amp; future road, rail and air transport networks and infrastructure pg 63</b> <b>Collaborative Activity 9 pg 65</b> Work with TFNSW and Councils on planning for improved connection between CW and east Coast</p> <p><b>Collaborative Activity 11 pg 67</b> DPIE, TFNSW, ARTC and Council's to identify and plan for Inland Rail land use requirements</p>	<p><b>Objective 2 (pg 24)</b> <b>Western NSW rivers Action 2 (pg25)</b> Opportunity to work together to develop a framework for the management of Western rivers</p> <p><b>Objective 4 Secure and resilient Regional water resources (pg 31)</b> <b>State &amp; Regional Water strategies (pg 32)– the CWORP</b> will collaborate with key agencies and LG to support regional water strategies</p> <p><b>Collaboration activity 3 (pg 35)</b> DPIE to work with Council's, State agencies and landowners to protect the Lachlan River wetlands</p>

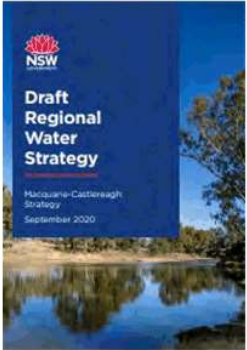



	<p><b>Objective 19: Strengthen Bathurst, Dubbo and Orange as innovative and progressive regional cities pg 78</b></p> <p><b>Objective 20: Leverage the CW Orana REZ to provide economic benefit to communities</b></p> <p><b>Objective 21: Leverage the Parkes SAP and plan for associated growth pr 86</b>  <b>Action 8 pg 86</b>                  DPIE will establish a subregional working grp with Parkes, Forbes, Lachlan, Orange City, Cabonne, Narromine, Dubbo Regional, Cowra and Weddin Councils to respond to potential housing and economic impacts and opportunities for Parkes SAP</p>	<p><b>Strategy 16.3 pg 72</b>                  Identify future mine closure dates, understand changes to water, economic skills profiles and demographics and consider land use changes and post mining opportunities</p> <p><b>Objective 17: Support a diverse visitor economy pg 74</b></p> <p><b>Objective 18 Strengthen the economic self-determination of Aboriginal communities</b></p> <p><b>Collaborative Activity 13</b>                  DPIE will work with LALCs and Councils to better reflect LALC aspirations in plans</p>		
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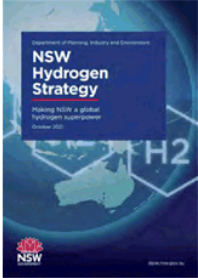
Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Draft Central West and Orana Regional Transport Plan</a></p> 	<p><b>Connected</b> – a transport network that facilitates seamless, multi-modal connectivity between where people live, work and play</p> <p><b>Safe</b> – a transport network that delivers a safer future for the Central West and Orana</p> <p><b>Liveable</b> – a transport network that supports vibrant places while enabling the successful movement of people to access jobs, services and social opportunities regardless of age, ability and income</p> <p><b>Adaptive &amp; Sustainable</b> – a transport network that both contributes to, and supports, a seamless transition to a low emissions future</p> <p><b>Productive</b> – a transport network that supports the efficient, safe and sustainable movement of freight through the principle of ‘moving more with less’</p> <p><b>Resilient</b> – a transport network that is resilient to major disruptions associated with natural disasters, climate change and planned and unplanned events</p>	<p><b>Objective 2- Improves multi-modal connectivity within the region (30)</b> Improved safety and reliability of existing road and rail corridors, enhanced day return services, investigate more frequent public transport services between key regional cities and centres (esp from smaller towns and villages)</p> <p><b>Objective 3 – Improves multi-modal connectivity (34)</b> Advocate for greater connection, via road rail and air especially to east coast. Look at ways to leverage Inland Rail. Opportunities for the Fast Rail Network.</p> <p><b>Objective 10 – Embrace technology to reduce the need to travel (49)</b> Technology is changing the way people, live, work and travel – TfNSW will look for ways for the transport network to embrace technology</p> <p><b>Objective 12 – Facilitate the fleet transition to emissions-free technology (53)</b> Will require collaboration of new infrastructure, embracing new technology (hydrogen and EVs) fleet management, marketing and leadership</p>	<p><b>Objective 1 – Improves multi-modal connectivity with centres (29)</b> Better Public Transport and active transport plans to deliver significant health, environmental and economic – adds to liveability</p> <p><b>Objective 7 – A transport network that both supports and enables vibrant places (44)</b> TfNSW will look at using the Movement and Place framework to develop Place-based Transport Plans for the regional cities in collaboration with Local Govt and relevant State Agencies</p> <p><b>Objective 15 – Strengthen connection to major freight destinations beyond the region (60)</b> Improving access to Sydney and Newcastle including upgrades Great Western Highway. Opportunities to access Western Sydney International and Canberra Airport. TfNSW also exploring opportunities for a fuel pipeline from Port of Newcastle</p> <p><b>Objective 16 – First and last mile barriers and land use conflicts are resolved to support successful places (62)</b> TfNSW will work with DPIE and LG to ensure that existing and future significant places are supported with first and last mile solutions and are protected from incompatible land uses</p>	<p><b>Objective 11 – Increased the number of trips made by walking, cycling and public transport across the CW and Orana (50)</b> Aim is to increase number trips made by active transport – TfNSW states that this will be need to be a collaborative project between State, industry and the community and will include improved infrastructure and education programs (opportunities for liveability and tourism)</p> <p><b>Objective 13 – Enable appropriate freight connections to Inland Rail (IR), SAP and major freight hubs (57)</b> TfNSW will investigate road, rail connections to IR and SAP. Opportunity to work with TfNSW to address known road and rail freight constraints within and beyond CW.</p> <p><b>Objective 14 – Expand the High Productivity Vehicle (HPV) Network across the CW and Orana (59)</b> Opportunity to work with TfNSW to develop Freight Blueprint for the region. Including opportunities to expand HPV and address conflict between heavy vehicles and local communities.</p>	<p><b>Objective 17 – Deliver a resilient transport network that effectively responds to the unique challenges of the region (64)</b> Critical that transport infrastructure and services are able to withstand and respond to future extreme weather events.</p>

Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Draft Regional Water Strategy Lachlan</a></p> 	<p>In line with the objectives, we have set for all regional water strategies, the Lachlan strategy has a strong focus on working closely with communities to deliver healthy, reliable and resilient water resources that:</p> <ul style="list-style-type: none"> <li>• deliver and manage water for local communities</li> <li>• enable economic prosperity</li> <li>• recognise and protect Aboriginal water rights, interests and cultural values</li> <li>• protect and enhance the environment</li> <li>• are affordable.</li> </ul> <p><b>Our vision for the strategy</b></p> <p><i>Our vision for the strategy is to have healthy and resilient water resources for a liveable and prosperous Lachlan region. To achieve this, we need to position the region so there is the right amount of water of the right quality, delivered in the right way for Aboriginal people, towns and communities, industries and the environment.</i></p>	<p><b>Options for consideration (p97-103):</b></p> <ul style="list-style-type: none"> <li>6. Inter-regional connections project investigation</li> <li>8. Managed aquifer recharge investigation and policy</li> <li>12. Environmental restoration works</li> <li>17. Floodplain management works</li> <li>19. Option to establish an Aboriginal River Ranger Program</li> <li>21. Improved understanding of groundwater processes</li> <li>28. Review of water trade in the Lachlan region</li> <li>29. Water pricing pilot study</li> <li>30. Urban water restriction policy</li> <li>32. Efficiency for drought security program</li> <li>33. Drought operation rules</li> <li>34. Review of water accounting and allocation process</li> </ul>	<p><b>Options for consideration (p97-103):</b></p> <ul style="list-style-type: none"> <li>24. Water efficiency projects (towns and industries)</li> <li>26. Mid-Lachlan efficiency measures</li> <li>35. Investigation of licence conversions (GS to HS licences)</li> <li>38. Investigation to maintain amenity for regional towns during drought</li> </ul>	<p><b>Options for Consideration (p97-103):</b></p> <ul style="list-style-type: none"> <li>1. Water transfer pipeline between Lake Rowlands and Carcoar Dam</li> <li>2. Wyangala Dam raising project</li> <li>3. Lake Rowlands augmentation</li> <li>4. Expansion to the piped town water supply system - <i>Three pipeline connections: a) Bogan Gate to Condobolin b) Gooloogong-Forbes-Parkes c) Young to Cowra.</i></li> <li>5. Replacement and upgrade of existing pipelines - <i>Two pipeline projects: Parkes Shire boundary to Tottenham, Bogan Gate and Tullamore, and Cowra to Central Tablelands</i></li> </ul>	<p><b>Options for consideration (p97-103):</b></p> <ul style="list-style-type: none"> <li>22. Sustainable access to groundwater</li> <li>27. Improvements to the storage effectiveness of Lake Cargelligo</li> <li>36. Improved data collection and storage</li> <li>39. In-stream storage for the Lower Lachlan</li> <li>41. Culturally appropriate water knowledge program</li> <li>43. Shared benefit project (environment and cultural outcomes)</li> <li>44. Aboriginal cultural water access licence review</li> <li>47. Regional Aboriginal Water Advisory Committee</li> <li>48. Regional Cultural Water Officer employment program</li> </ul>




Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="https://www.nsw.gov.au/draft-regional-water-strategy">Draft Regional Water Strategy: Macquarie-Castlereagh (nsw.gov.au)</a></p> 	<p>The draft long list of options and government commitments focus on:</p> <ul style="list-style-type: none"> <li>maintaining and diversifying water supplies</li> <li>protecting and enhancing natural systems</li> <li>supporting water use efficiency and conservation</li> <li>strengthening community preparedness for climate extremes</li> <li>improving the recognition of Aboriginal people's water rights, interests and access to water.</li> </ul> <p><b>Our vision for the strategy</b></p> <p><i>"Our vision for the Macquarie-Castlereagh Regional Water Strategy is to support the delivery of healthy, reliable and resilient water resources for a liveable and prosperous region. To achieve this, we need to position the region so there is the right amount of water of the right quality delivered in the right way for people, Aboriginal communities, towns, industries and the environment".</i></p>	<p><b>Options for consideration (p105-112):</b></p> <ol style="list-style-type: none"> <li>Improving town water security in the upper Macquarie unregulated river system</li> <li>Drought protocols for Bathurst and Oberon town water supply</li> <li>Inter-regional connections project investigation</li> <li>Formalise channel sharing arrangements</li> <li>Connectivity with downstream systems</li> <li>Regional Cultural Water Officer employment program</li> </ol>	<p><b>Options for consideration (p105-112):</b></p> <ol style="list-style-type: none"> <li>Access water from Burrendong Dam's deep storage</li> <li>Pipeline from the proposed new midsystem weir near Gin Gin to Nyngan</li> <li>Enterprise water use efficiency programs</li> <li>Investigation of licence conversions</li> <li>Investigation to maintain amenity for regional towns during drought</li> <li>Land use change impact on water resources</li> </ol>	<p><b>Options for consideration (p105-112):</b></p> <ol style="list-style-type: none"> <li>A new mid system re-regulating weir on the Macquarie River</li> <li>Reuse, recycling and stormwater projects</li> <li>Burrendong Dam to Nyngan pipeline</li> <li>Gunningbar Creek pipeline</li> </ol>	<p><b>Options for consideration (p105-112):</b></p> <ol style="list-style-type: none"> <li>Managed aquifer recharge investigations and policy</li> <li>Increase Burrendong Dam's Full Supply Level</li> <li>Increase outlet valve capacity at Burrendong Dam</li> <li>Reliable access to groundwater by towns</li> <li>Modification and/ or removal of existing floodwork structures causing adverse impacts</li> <li>Improved understanding of groundwater processes</li> <li>Sustainable access to groundwater</li> <li>Improved clarity in managing groundwater resources sustainably</li> <li>New drought operational rules (Macquarie River)</li> </ol>


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<p><a href="#">Future Ready Regions Supporting drought resilient communities and economies</a></p> 	<p>In line with the priorities identified in the refreshed 20-Year Economic Vision for Regional NSW released in February 2021, Future Ready Regions focuses on three key areas:</p> <ul style="list-style-type: none"> <li>sustainable, secure and healthy water resources</li> <li>stronger primary industries prepared for drought, and</li> <li>stronger communities and diverse regional economies.</li> </ul>	<p><b>12. Undertake a comprehensive evaluation</b> of drought support programs. We will assess learnings from government investments through the drought phases and provide an update on key findings.</p> <p><b>13. Support communities and industry</b> to plan for future droughts, including, Future Ready Community plans in pilot locations. We will also apply key insights from our evaluation and research programs to support evidence-based, local resilience planning by communities and councils, and strategies that improve economic diversification.</p> <p><b>14. Develop a Drought Signals Framework.</b> This framework will help to provide certainty on government decision making and services during drought.</p>	<p><b>7. Upgrade the Enhanced Drought Information System (EDIS)</b> to provide farms with world-leading weather and climate data so they can make better business decisions.</p> <p><b>8. Invest in an expanded Farms of the Future program</b> to accelerate the adoption of 'ag-tech' enabled production methods which make farms more efficient, profitable and resilient.</p> <p><b>9. Deliver a new 'Farm Business Resilience Planning'</b> pilot to provide training opportunities for farm businesses to become more resilient and self-sufficient.</p> <p><b>10. Help farm businesses and other landholders</b> diversify their income through carbon farming and biodiversity offset programs.</p> <p><b>11. Streamline planning requirements</b> to make it easier for primary producers to diversify into agritourism and carry out agricultural operations.</p>		<p><b>1. Fast track investigations into new groundwater supplies in western NSW.</b> NSW Govt will survey new groundwater and underground water-storage opportunities to relieve pressure on existing sources.</p> <p><b>2. Better integrate land-use planning and water-management decisions.</b> NSW Govt will investigate integrating water-use considerations into planning assessments, including state-significant development.</p> <p><b>3. Implement a state-wide water-efficiency framework and program for regional towns and cities.</b> NSW Govt will work with all levels of government, water utilities, the private sector and the community to improve efficiency across the water cycle.</p> <p><b>4. Improve water-use decision-making for the resources sector.</b> work with the resources sector to pilot standardised water-use reporting.</p> <p><b>5. Establish a Water in Mining Advisory Committee.</b> government, regulator and industry advice on water-related risks to the mining industry.</p> <p><b>6. Investigate standardised town water restrictions,</b> with a focus on greater certainty during severe drought</p>


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<p><a href="#">NSW Hydrogen Strategy</a></p> 	<p>2030 Targets</p> <ul style="list-style-type: none"> <li>• 110,000 tonnes pa of green hydrogen produced</li> <li>• 700mw electrolyser capacity</li> <li>• 10,000 Hydrogen vehicles</li> <li>• 10% Gas network blending</li> <li>• 12GW renewable energy capacity</li> <li>• Hydrogen price under \$AU 2.80 per kg</li> <li>• 100 refuelling stations</li> <li>• 20% of SWN Govt heavy vehicle fleet hydrogen</li> </ul> <p>\$3billion in incentives Three Pillar strategy 1 – Enable industry development 2 – lay industry foundations 3 – Drive rapid scale</p>	<p><b>NSW Government hydrogen fleet target and trials</b>—setting a target of 20% hydrogen vehicles by 2030 in the NSW Government heavy vehicle fleet which aims to put approximately 1,800 hydrogen heavy vehicles on the road by 2030, creating demand for 10,000 tonnes of hydrogen per annum or around 70 MW of electrolyser capacity. (11) (could be extended to LG)</p>	<p>Hydrogen Skills development (9)</p> <ul style="list-style-type: none"> <li>• Developing hydrogen hubs—investing \$70 million to establish hydrogen hubs, starting with the Hunter and Illawarra. (10)</li> <li>Opportunity with REZ and SAP</li> </ul> <p>In addition to the Hunter and Illawarra, the SAPs are promising locations for new hydrogen hubs, as they will bring together planning and investment support services to enable industrial and commercial infrastructure projects. (34)</p>	<p>State-wide strategic hydrogen infrastructure masterplan (p9)</p> <ul style="list-style-type: none"> <li>• Upfront strategic planning and port infrastructure assessments (9)</li> <li>• Rolling out a hydrogen refuelling network (10)</li> </ul>	<p>Water consumption for hydrogen production will be relatively small in comparison to other sectors. Under the National Hydrogen Strategy's uptake scenarios, water usage for hydrogen in NSW could range between 1,400-2,200 ML per annum by 2030 and 18,000-23,000 ML per annum by 2050. Under these scenarios, the likely maximum water used by a commercial hydrogen industry in 2050 to produce 2.5 million tonnes of hydrogen would be equivalent to only 0.14% of NSW's current water use. By comparison to other industries in NSW, water use for hydrogen production in NSW would be equal to, at most, 24% of water used in manufacturing, 16% used in mining and 0.7% used in agriculture. (p36)</p>




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<p><a href="#">Net Zero Plan Stage 1: 2020=2030</a></p>  <p>The purpose of the Plan is to give NSW families and communities confidence that the challenges posed by climate change can be solved by improving – not eroding – their prosperity. It will also send a clear message to local and international investors that New South Wales is open for business when it comes to delivering on our economic, social and environmental ambitions.</p> <p>The Plan is set out in four parts:</p> <ol style="list-style-type: none"> <li><b>1. A global challenge with local opportunities</b> – the trends and opportunities arising from global climate change action</li> <li><b>2. Progress and projections</b> – progress within New South Wales to date to reduce emissions and future projections</li> <li><b>3. The net zero priorities</b> – the NSW Government’s net zero priorities</li> <li><b>4. Keeping track</b> – the Government’s approach to keeping track of its progress.</li> </ol>	<p>Opportunities for LG and community groups to work together to reach net zero emissions by 2050.</p> <p>The NSW Government will support amendments to the National Construction Code and NSW Building Sustainability Index (BASIX) to ensure new buildings are electric vehicle-ready. This could involve requiring new buildings to provide electrical conduits and wiring to make it easy to install electric vehicle charging equipment (18)</p> <p>Encourage fleet purchases to purchase electric cars</p> <p>The NSW Government will set a target of net zero emissions from organic waste by 2030. To deliver on this goal, the NSW it will:</p> <ul style="list-style-type: none"> <li>• support local councils to provide communities with best-practice food and garden waste management infrastructure</li> </ul>	<p>By delivering the Plan, New South Wales is expected to create almost 2400 jobs and attract over \$11.6 billion of investment over the next 10 years. Almost two-thirds of this investment will go to regional and rural New South Wales. The Plan is expected to save households \$40 a year on their electricity bills</p> <p>net zero emissions by 2050 will require more than action from the State and Commonwealth Governments. It will require action from local government, business, communities and individuals. (5)</p> <p>The NSW Government will develop a Primary Industries Productivity and Abatement Program that supports primary producers and landowners to commercialise low emissions technologies and maximise their revenue from carbon offset programs. (20)</p>	<p>The NSW Government is developing an Electric Vehicle Infrastructure and Model Availability Program to fast-track the growth of the electric vehicle market in New South Wales. (17)</p>		

Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Critical Minerals and High-Tech metals strategy NSW Government</a></p> 	<ol style="list-style-type: none"> <li>Establish Australia's first Critical Minerals Hub in the Central West</li> <li>Promote exploration for critical minerals resources</li> <li>Activate the industry through proactive development of supply chains</li> <li>Attract investment for critical minerals resources, downstream processing and recycling</li> </ol>	<p>Commonwealth and state govt, research and industry are partnering to develop new concepts to promote exploration concept the \$220m</p> <p>Opportunities via \$100 m Regional Job Creation fund (15)</p> <p>25% of METs are headquartered in NSW – thus there is a good skill base</p> <p>Opportunity for green energy from the REZ to support manufacturing</p> <p>Opportunities with Green Hydrogen production including “green” copper production (16)</p> <p>NSW Govt is looking to reduce red tape and assessment times through the <a href="#">Planning Reform Action Plan</a></p> <p>NSW Mining Concierge service 17)</p> <p>Central West Critical Minerals Hub to assist critical mineral mining and processing include:</p> <ul style="list-style-type: none"> <li>creating pathways for end-of-life e-waste in order to recover and reprocess critical minerals</li> <li>securing e-waste input from domestic and neighbouring regions for recycling and reprocessing</li> <li>establishing green chemical production and storage suitable for minerals processing or agricultural production and shortening the supply chain</li> <li>planning for future innovation, including setting aside infrastructure and space for trialling processes of tailings to make downstream processing of ‘problem’ wastes more economically viable.</li> </ul>	<p>Increased demand for technology enabled products, mobile phones, electric vehicles that rely on critical minerals p5</p> <p>It is expected that the supply of critical minerals will not be able to support the accelerated deployment of solar panels, wind turbines and electric vehicles that would be needed to reach the Paris agreement (p6) – opportunity the CW is rich in critical minerals esp as ESG becomes more important as we move to halve emissions by 2030 and reach net zero by 2050 (\$750k).</p> <p>NSW is highly prospective for minerals such as copper, zirconium, titanium, REEs, cobalt, antimony and scandium</p> <p>Given this position within potential critical mineral supply chains, the Central West Critical Minerals Hub supports the development of downstream industries such as circular economy and reprocessing, renewable energy, and downstream critical minerals and high-tech metals processing. The Hub will leverage existing investments at Parkes, as well as the \$3 billion investment in the Central West Orana Renewable Energy Zone. (18)</p> <p>To support activation of the Central West Critical Minerals Hub, the NSW Government will: (19)</p> <ul style="list-style-type: none"> <li>provide dedicated investment attraction support by the Office of Regional Economic Development, Investment NSW, and specialist advice from Mining, Exploration and Geoscience</li> <li>facilitate engagement between investors, mining projects and downstream processors to identify commercially viable partnerships and capital raising opportunities</li> <li>facilitate programs to increase opportunities for local education, training, and skill development and to ensure local economic benefits and ensure future skills needs are met in partnership with the METS sector</li> </ul>	<p>Supporting onshoring of supply chains, value adding and manufacturing to minimise the risk from geopolitical tensions and disrupters such as the recent pandemic.</p> <p>\$250 Jobs Plus Program – infrastructure rebates, assistance with NSW Planning, payroll tax relief and subsidised packages rebates”. (15)</p> <p>To support activation of the Central West Critical Minerals Hub, the NSW Government will: (19)</p> <ul style="list-style-type: none"> <li>progress strategic studies to identify land use constraints and support optimisation of exploration and mining projects</li> <li>progress strategic studies to identify infrastructure and services required for integrated and mutually beneficial supply chains ensuring integration with the national circular economy</li> </ul>	

Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">NSW Waste and Sustainable Materials Strategy 2041</a></p> 	<p><b>Some of our key reforms include:</b>                      phasing out problematic single-use plastic items</p> <p>financial incentives for manufacturers and producers to design out problematic plastics</p> <p>having government agencies prefer recycled content</p> <p>mandating the separation of food and garden organics for households and selected businesses</p> <p>incentivising biogas generation from waste materials</p> <p><b>Our targets are:</b></p> <p>reduce total waste generated by 10% per person by 2030</p> <p>have an 80% average recovery rate from all waste streams by 2030</p> <p>significantly increase the use of recycled content by governments and industry</p> <p>phase out problematic and unnecessary plastics by 2025</p> <p>halve the amount of organic waste sent to landfill by 2030</p> <p>reduce litter by 60% by 2030 and plastics litter by 30% by 2025</p> <p>triple the plastics recycling rate by 2030</p>	<p><b>Facilitating joint procurement of household waste services (p24)</b>                      NSW govt will fund joint procurement including access to expert commercial, legal and policy advice.</p> <p><b>Mandating food and garden organics collection for all NSW households and select businesses (pg25)</b>                      Opportunity to work together to transition to FOGO/ three collection</p> <p><b>The role of the waste levy (pg35)</b>                      Opportunity for Council's to work together to ensure that the levy is fair and reasonable in regional areas and that it encourages proper disposal and not illegal dumping</p> <p><b>Support for local communities (p37)</b>                      "The NSW Government will continue to support councils' litter reduction and illegal dumping prevention activities with more than \$10 million in grants. We will continue to support collaboration for regional organisations of councils (ROCs), council groups, joint organisations and voluntary regional waste groups through \$15.6 million in funding. We will provide further support through our \$16 million investment in a new joint procurement facilitation service"</p>	<p><b>The role of energy from waste (p22)</b>                      Opportunities in regional areas such as the Parkes SAP due to transport network</p> <p><b>Leading the way to stimulate circular investment and innovation (pg28)</b>                      Opportunities to transition to circular economy principals and meet net zero targets</p> <p><b>Recovery of energy from waste through biogas production (pg 29)</b>                      Opportunity for anaerobic digestion and biogas captured via land fill</p> <p><b>Supporting recycling innovation (p36)</b>                      Continue to work with State Govt and EPA to open up new opportunities and technology in the resource recovery sector</p>	<p><b>Supporting circular design to reduce carbon-intensive materials and increase recycling (p26)</b>                      Opportunity to look at lifecycle costs and environmental benefits of material. Opportunity to keep a digital record at material used in building and infrastructure</p>	

Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Regional Housing Taskforce – Recommendations Report</a></p> 	<p>The five key recommendations are:</p> <ol style="list-style-type: none"> <li>1. Support measures that bring forward a supply of “development ready” land.</li> <li>2. Increase the availability of affordable and diverse housing across regional NSW.</li> <li>3. Provide more certainty about where, when and what types of homes will be built.</li> <li>4. Investigate planning levers to facilitate the delivery of housing that meets short term needs.</li> <li>5. Improve monitoring of housing and policy outcomes and demand indicators</li> </ol>	<p><b>Principle 1.</b> Invest in upfront, place-based strategic planning to improve decision-making, provide certainty and enable more efficient assessments.</p> <p><b>Principle 3.</b> Strengthen collaboration by the NSW Government with the Federal Government, local governments, and industry to improve the identification, funding, and delivery of infrastructure to support priority housing.</p> <p><b>Principle 4.</b> Ensure new housing is appropriately located, well designed, fit for purpose, and better provides for the diversity of housing needs, including strengthening planning and approval pathways for innovative typologies and tenures.</p>	<p><b>Principle 5.</b> Consider social and affordable housing as essential social and economic infrastructure.</p> <p><b>Principle 6.</b> Facilitate the delivery of diverse housing that meets demonstrated need through targeted use of government land.</p> <p><b>Principle 7.</b> Build the capacity of local government and local industries to plan and deliver housing in the regions.</p> <p><b>Principle 8.</b> Enhance monitoring and evaluation of policy and housing outcomes.</p>	<p><b>Principle 2.</b> Provide a more transparent and certain supply pipeline and activate latent supply by addressing infrastructure requirements and resolving site constraints.</p>	



Plan	Plan Objectives	Inter-council co-operation	Regional prosperity	Regional transport and infrastructure	Regional Water
<p><a href="#">Renewable Energy Zones</a></p> 	<p>The NSW Government expects that REZs will deliver multiple benefits to NSW, including:</p> <p><b>more reliable energy</b> from significant amounts of new energy supply</p> <p><b>energy bill savings</b> from reduced wholesale electricity costs</p> <p><b>emissions reduction</b> from a cleaner energy sector</p> <p><b>community partnership</b> from strategic planning and best practice engagement and benefit sharing.</p>		<p>The REZ will unlock 3 gigawatts of new network capacity by the mid-2020s, enough to power 1.4 million homes. New transmission infrastructure will enable generators (such as solar and wind farms) participating in the REZ to export electricity to the rest of the network.</p> <p>It is expected to bring up to \$5.2 billion in private investment to the Central-West Orana region by 2030. At its peak, this REZ is expected to support around 3900 construction jobs in the region.</p>		



Appendix B – other plans considered in the review



NSW State Government Plans	
<p>Premiers Priorities</p> <p><a href="https://www.nsw.gov.au/premiers-priorities">https://www.nsw.gov.au/premiers-priorities</a></p>	<ul style="list-style-type: none"> <li>• a strong economy</li> <li>• highest quality education</li> <li>• well connected communities with quality local environments</li> <li>• putting customer at the centre of everything we do</li> <li>• breaking the cycle of disadvantage</li> </ul>
<p>Snowy Hydro Legacy Fund</p> <p><a href="https://www.nsw.gov.au/snowy-hydro-legacy-fund">https://www.nsw.gov.au/snowy-hydro-legacy-fund</a></p>	<ul style="list-style-type: none"> <li>• Providing water security in priority catchments.</li> <li>• Improving digital connectivity across regional NSW</li> <li>• Activating regional locations for increased business investment</li> <li>• Improving freight linkages:</li> <li>• Improving rail and road passenger transport connections</li> </ul>
<p>Common Planning Assumptions</p> <p><a href="https://www.treasury.nsw.gov.au/information-public-entities/nsw-common-planning-assumptions">https://www.treasury.nsw.gov.au/information-public-entities/nsw-common-planning-assumptions</a></p>	<p>Common planning assumption datasets, reports and other tools, are provided below, broken into the following categories:</p> <ul style="list-style-type: none"> <li>• Fiscal and economic</li> <li>• Populations and housing</li> <li>• Climate and natural resources</li> <li>• Regional and district land use assumptions and housing targets</li> <li>• Transport, freight, workforce and employment</li> <li>• New infrastructure in planning or development phase</li> </ul>
<p>DPIE</p> <p>Growing NSW's primary industries and land sector in a low carbon world</p> <p><a href="#">Growing NSW's primary industries and land sector in a low carbon world</a></p>	<p>The program has 3 focus areas:</p> <p><b>Developing market and industry foundations</b> – \$52 million to develop trusted and transparent data, metrics and frameworks to underpin strong market activity</p> <p><b>Building critical mass and capacity</b> – \$72 million to incentivise land managers to take early action on high priority areas and build carbon management and emissions abatement capacity and expertise</p> <p><b>Accelerating finance</b> for natural capital and low carbon farming – \$1 million to initiate work with the financial sector to help finance nature-positive and low emissions practices by farmers and land managers</p>
<p>Housing Strategy</p> <p><a href="https://www.planning.nsw.gov.au/-/media/Files/DPE/Reports/Policy-and-legislation/NSW-Housing-Strategy-Report-2021-Mayv2.pdf">https://www.planning.nsw.gov.au/-/media/Files/DPE/Reports/Policy-and-legislation/NSW-Housing-Strategy-Report-2021-Mayv2.pdf</a></p>	<ul style="list-style-type: none"> <li>• Supply</li> <li>• Diversity</li> <li>• Affordability</li> <li>• Resilience</li> </ul> <p>Regional housing taskforce</p>
<p>NSW Minerals Strategy</p> <p><a href="https://www.regional.nsw.gov.au/meg/exploring-and-mining/titles-management-system/nsw-minerals-strategy">https://www.regional.nsw.gov.au/meg/exploring-and-mining/titles-management-system/nsw-minerals-strategy</a></p>	<p>This strategy focuses on metals with high technology applications including:</p> <ul style="list-style-type: none"> <li>• copper, silver and gold</li> <li>• rare earth elements, including scandium</li> <li>• platinum group elements</li> <li>• cobalt, lithium, titanium and zirconium.</li> </ul> <p>This strategy focuses on metal minerals rather than fossil fuels.</p>



<p><b>Western Area Health – Strategic Plan 2020-2025</b></p> <p><a href="#">WNSWLHD Strategic Plan.pdf</a></p>	<ul style="list-style-type: none"> <li>• Improved health and wellbeing of rural people</li> <li>• Meaningful gains in Aboriginal Health</li> <li>• World class rural health care</li> <li>• One health service across many places</li> </ul>
<p><b>Rural and Remote Education Strategy (2021-2024)</b></p> <p><a href="https://education.nsw.gov.au/about-us/strategies-and-reports/rural-and-remote-education-strategy-2021-24/about-the-strategy">https://education.nsw.gov.au/about-us/strategies-and-reports/rural-and-remote-education-strategy-2021-24/about-the-strategy</a></p>	<p>Four key themes emerged and formed the basis of the strategy. These are:</p> <ul style="list-style-type: none"> <li>• Key area 1 – People: Supply students in rural and remote communities with more high-quality educators who are aware of localised needs.</li> <li>• Key area 2 – Practice: Better equip and develop rural and remote teachers to deliver a broader curriculum, contextualised to the needs of the community, to offer engaging learning opportunities for students.</li> <li>• Key area 3 – Participation: Ensure staff and students in rural and remote schools are more empowered to address wellbeing needs through stronger connections to their communities.</li> <li>• Key area 4 – Partnerships: Leverage more productive partnerships with higher education providers, vocational education providers and local industry to increase rural and remote student achievement, ambition and access to post-school opportunities.</li> </ul>
<p><b>Destination NSW</b></p> <p><a href="https://www.destinationnsw.com.au/tourism/facts-and-figures/regional-tourism-statistics">https://www.destinationnsw.com.au/tourism/facts-and-figures/regional-tourism-statistics</a></p>	<p>The NSW Visitor Economy Strategy 2030 sets a target to triple 2009 overnight visitor expenditure in NSW by 2030 surpassing previous targets despite recent challenges. Specific targets include</p> <ul style="list-style-type: none"> <li>• \$65 billion in total visitor expenditure for NSW by 2030</li> <li>• \$10 billion in domestic daytrips by 2030</li> <li>• \$55 billion in overnight visitor expenditure by 2030</li> <li>• \$25 billion in regional overnight visitor expenditure by 2030.</li> </ul>
<p><b>Federal Government Plans</b></p>	
<p><b>Australia’s Critical Minerals Strategy</b></p> <p><a href="https://www.industry.gov.au/data-and-publications/australias-critical-minerals-strategy">https://www.industry.gov.au/data-and-publications/australias-critical-minerals-strategy</a></p>	<p>It targets actions in 3 areas:</p> <ul style="list-style-type: none"> <li>• promoting investment in Australia’s critical minerals sector and downstream processing</li> <li>• providing incentives for innovation to lower costs and increase competitiveness</li> <li>• connecting critical minerals projects with infrastructure development</li> </ul>
<p><b>CSIRO missions</b></p> <p><a href="https://www.csiro.au/en/about/challenges-missions/missions">https://www.csiro.au/en/about/challenges-missions/missions</a></p>	<p>Co-creation opportunities will be explored to help Australia achieve these outcomes:</p> <ul style="list-style-type: none"> <li>• Increase our resilience and preparedness against <b>pandemics</b></li> <li>• Mitigate the impact of <b>disasters: drought, bushfires and floods</b></li> <li>• Create a <b>hydrogen industry</b> to generate a new clean energy export industry</li> <li>• Accelerate the transition to agile manufacturing for higher revenue and sovereign supply</li> </ul>

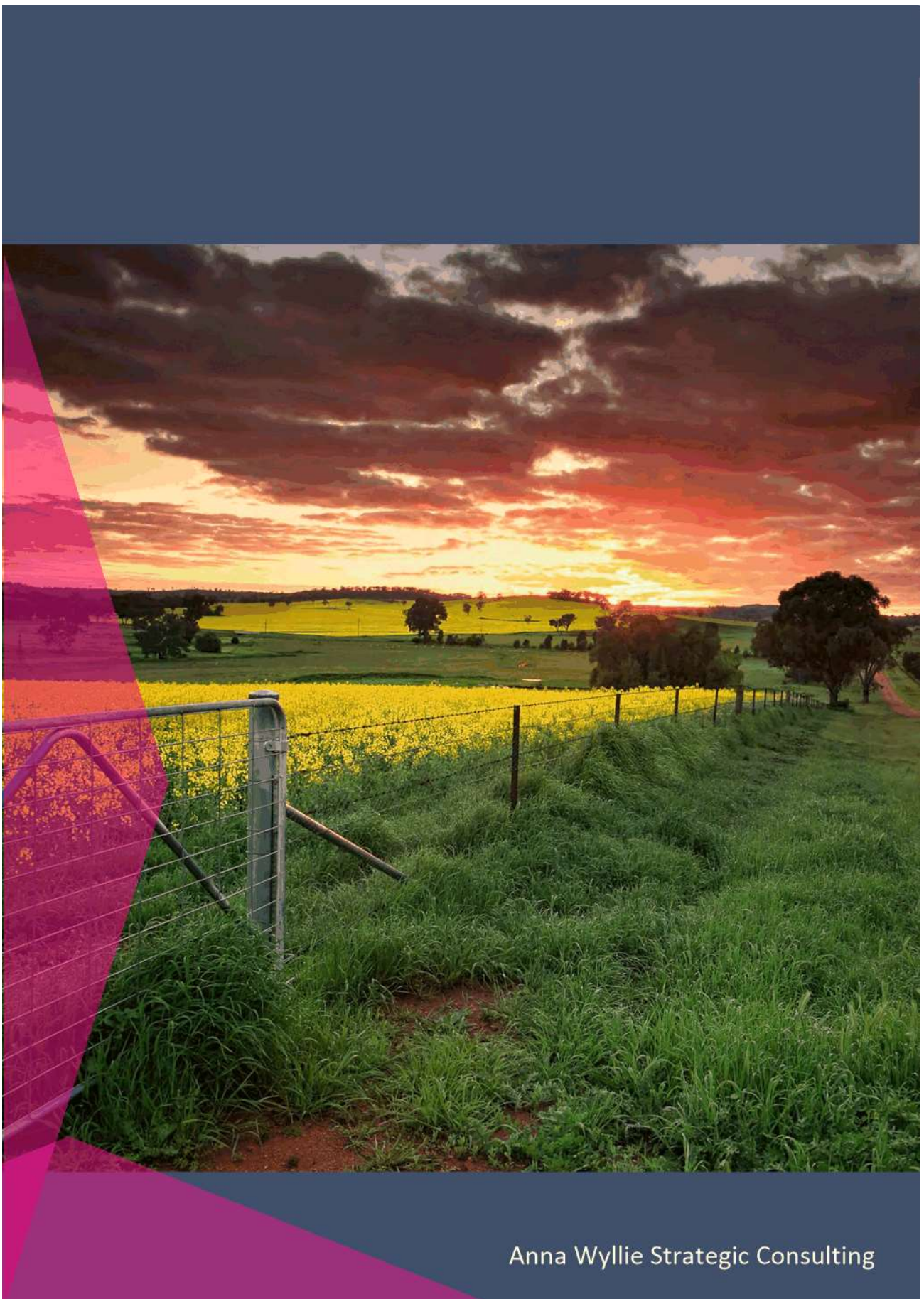
	<ul style="list-style-type: none"> <li>• Overcome our <b>growing resistance to antimicrobials</b>, so they keep saving lives</li> <li>• Create a national climate capability to <b>navigate climate change uncertainty</b></li> <li>• Help our farmers overcome <b>drought</b>, mitigate climate impacts, increase yield and profitability, create a sustainable <b>future protein industry</b> and leverage the world's love of Australian-grown food to collectively drive our <b>trusted agriculture and food exports</b> to \$100 billion</li> <li>• Use technology to navigate Australia's <b>transition to net zero emissions</b>, without derailing our economy</li> <li>• Safeguard the health of our waterways by <b>monitoring the quality of our water resources</b> from space</li> <li>• Create new industries that transform raw mineral commodities into unique higher-value products like <b>critical energy metals</b> that build Australia's value added offering, jobs, and sovereign supply</li> <li>• End <b>plastic waste</b> by reinventing the way plastic is made, processed and recycled</li> <li>• Double the number of <b>SMEs</b> utilising Australian R&amp;D to become a <b>collaboration nation</b>.</li> </ul>
<p>2021 Australia Infrastructure Plan</p> <p><a href="https://www.infrastructureaustralia.gov.au/2021-australian-infrastructure-plan">https://www.infrastructureaustralia.gov.au/2021-australian-infrastructure-plan</a></p>	<p>Reform areas:</p> <ul style="list-style-type: none"> <li>• Place-based outcomes for communities — unlocking the potential of every location.</li> <li>• Sustainability and resilience — balancing infrastructure outcomes in an uncertain future.</li> <li>• Industry productivity and innovation — facilitating a step change in productivity.</li> <li>• Transport — delivering an integrated network.</li> <li>• Energy — enabling an affordable transition to a net zero future.</li> <li>• Water — prioritising safety and security.</li> <li>• Telecommunications and digital — ensuring equity in an era of accelerating digitalisation.</li> <li>• Social infrastructure — supporting economic prosperity and quality of life.</li> <li>• Waste — accelerating Australia's transition to a circular economy.</li> </ul>
<p>Other relevant plans worth considering</p>	
<p>Regional Australia Institute Strengthening Liveability</p> <p><a href="http://www.regionalaustralia.org.au/home/liveability-toolkit/">http://www.regionalaustralia.org.au/home/liveability-toolkit/</a></p>	<p>Step 1: Gather your local champions                  Step 2: Know your neighbours                  Step 3: Map out mobility                  Step 4: Predict jobs and skills needs                  Step 5: Know your target market                  Step 6: Assess local liveability                  Step 7: Activate</p>
<p>Beyond Zero Emissions</p> <p>The million Jobs Plan</p>	<p><b>The Million Jobs Plan shows how in just five years, renewables and low emissions projects can deliver 1.8 million new jobs in the regions and communities where these are needed most.</b></p>

<a href="https://bze.org.au/research_release/million-jobs-plan/">https://bze.org.au/research_release/million-jobs-plan/</a>	It identifies key sectors across our economy where strategic investment over the next five years will have the most impact and create the most jobs.
National Farmers Federation – 2030 Roadmap <a href="https://nff.org.au/policies/roadmap/">https://nff.org.au/policies/roadmap/</a>	Pillar 1 – Customers and the Value Chain Pillar 2 – Growing Sustainably Pillar 3 – Unlocking Innovation Pillar 4 – Capable People, Vibrant Communities Pillar 5 – Capital and Risk Management

Other Resources	LINK TO PLAN
Insurance Council of Australia Insurance in an era of climate change	<a href="#">VIEW LINK</a>
ABC Online: The rise of red zones of risk By: Inga Ting, Nathanael Scott, Alex Palmer & Michael Slezak	<a href="#">VIEW LINK</a>
ABC Online: Insurers brace for rising flood damage amid climate change, and they warn you should too By: Michael Janda	<a href="#">VIEW LINK</a>
PwC Australia ESG – an opportunity for companies to build greater trust ESG – trends in 2022	<a href="#">VIEW LINK</a> <a href="#">VIEW LINK</a>
Forbes: What is Industry 4.0? Here’s A Super Easy Explanation for Anyone By: Bernard Marr	<a href="#">VIEW LINK</a>
ARENA – Hydrogen energy	<a href="#">VIEW LINK</a>
AFR: Forrest commits to \$1b hydrogen-equipment factory in Gladstone By: Mark Ludlow & Angela Macdonald-Smith	<a href="#">VIEW LINK</a>
AFR: ‘Pens down’ on AGL bid, but is it game over? By: Chanticleer	<a href="#">VIEW LINK</a>
National Press Club: Andrew ‘Twiggy’ Forrest	<a href="#">VIEW LINK</a>
CSIRO – Inland Rail report TraNSIT Dr Andrew Higgins	<a href="#">VIEW LINK</a>
Parkes Champion Post: Inland Rail could drop ag transport costs by up to \$100/ tonne By: Jamieson Murphy	<a href="#">VIEW LINK</a>
ARA: Governments must get behind freight rail to avoid B-double gridlock	<a href="#">VIEW LINK</a>
SGS Economic & Planning Parkes Special Activation Precinct – Economic & Industry analysis	<a href="#">VIEW LINK</a>
Quay Consulting The Portfolio Career in the Era of Uncertain Work	<a href="#">VIEW LINK</a>
ABS: Building Approvals by LGA July 2020 – Sept 2021	<a href="#">VIEW LINK</a>
RDA Central West – Value Adding to Agriculture in Central West NSW	<a href="#">VIEW LINK</a>

Australian Government Agricultural Competitiveness White Paper	<a href="#">VIEW LINK</a>
CSIRO Our Future World Global Megatrends	<a href="#">VIEW LINK</a>
NSW Farmers Growing our Food and Fibre Future	<a href="#">VIEW LINK</a>
KPMG – Think Big, think fresh	<a href="#">VIEW LINK</a>
Grattan Institute Towards net zero practical policies to reduce agricultural emissions	<a href="#">VIEW LINK</a>
WRI for DPIE Region Shapers Analysis report for Central West & Orana	





Anna Wylie Strategic Consulting

**15 CORRESPONDENCE****15.1 CORRESPONDENCE FOR THE MONTH OF APRIL****TRIM Number: R22/113****Author: Executive Assistant - General Management****PURPOSE**

To provide Council with correspondence received for the month of April.

**SUPPORTING INFORMATION**

A copy of the correspondence is attached.

**LINK TO POLICY AND / OR COMMUNITY STRATEGIC PLAN**

CSP 4.2 Strong effective and responsive Council.

**ATTACHMENTS**

1. **Attachment A** [↓](#)

**RECOMMENDATION**

That Council

1. Read and note Correspondence Report no R22/113.

**Sent:** Thursday, 14 April 2022 8:12 AM  
**To:** Council <[council@lachlan.nsw.gov.au](mailto:council@lachlan.nsw.gov.au)>  
**Subject:** thanks to Lachlan Shire Council for their assistance in getting this project completed.

Lakes Alive Progress Association Inc.

The General Manager  
Lachlan Shire Council  
Mr Greg Tory

Dear Sir,

On Monday 11/4/22 artist Heesco finished painting the mural on the water tower at the corner of Uabba & Canada Streets in Lake Cargelligo.

On behalf of Lakes Alive Progress Association Inc. thanks to Lachlan Shire Council for their assistance in getting this project completed.

Just some examples were Councillor Judy Bartholomew mentioned to Adrian Milne of start date and he rang me to get ball rolling. Adrian Milne organising a clean-up of the water tower block almost immediately after Heesco advised of his start date so as the boom lifts could move safely around the tower whilst painting was being carried out. Guy Merchant arranged for a secure container to safely store Heesco's paint & equipment. He also arranged for safety signs, a lock & key for the gate, the removal of decommissioned power lines & bunting, levelling the surface also, quickly fixing a broken pipe.

Thanks to Councillor Paul Phillips for contacting Kennards Hire in Griffith for organizing a portable toilet to be on site. This toilet to be paid for by Lakes Alive Inc.

Again, Lakes Alive Progress Association Inc. are thankful to Lachlan Shire Council for the assistance Tourism Officer Debra Keene provided & her expertise in various parts of the project. After Lakes Alive members filled out the application form to apply to FRRR for the grant, Debra made the necessary changes to the wording which tied the application together in a professional manner. Debra was also responsible for the setting up & compiling the survey voting via the Lachlan Shire Council website, which involved the four alternatives of photos of what was to be painted on the water tower. These alternatives were drawn up by artist Heesco from 26 suggestions that were submitted by the public, later reduced to a smaller number at the artist's request.

In December 2020, Lakes Alive Progress Association Inc. were advised they were successful in obtaining the grant from Foundation for Rural and Regional Renewal , or FRRR , with the \$59,900 to be used by June 2022. Since December 2020 on several occasions Lakes Alive Inc were told that Lachlan Shire Council would not be contributing to the financial cost of the project and this was agreed to by all parties.



However, the cost of beautifying the site was not included in the \$59,990 as it was naturally enough, unable to be budgeted for until the completion of the project.

In January 2021 Adrian Milne advised that calling for tenders by Lachlan Shire Council to clean up the derelict buildings, asbestos, & tanks etc on the site would be postponed because of the COVID pandemic, adding that tenders would be called once the mural was finished. One suggestion for after the site is cleaned up, is, maybe copy the way that the sculptures along the Lachlan River have been finished off ,with large concrete blocks, signage and with parking area for viewing? Or maybe Council has other ideas already planned?

We are confident that the mural will see increased traffic through the whole shire as a result of the mural now being completed and already on the Australian Silo Art Trail website. The colours of Uluru red, black, white & some yellow set it apart on the website from other water tower art in NSW, which are predominately blue.

In previous correspondence and discussion with Council from myself & Lakes Alive Progress Association Inc. it was suggested on several occasions that Lachlan Shire Council seek funding from a relevant State Government body to erect a sign at Rankins Springs to encourage travellers travelling to Parkes to turn off the Mid-Western Highway at Rankins Springs to Lake Cargelligo and Condobolin, rather than going through West Wyalong & Forbes, maybe now a sign with the mural in Lake Cargelligo indicating an addition to the famed Silo Trail & the unique Utes in the Paddock at Condobolin could be investigated properly and installed at Rankins Springs?

Maybe could also look erecting a similar sign at Peak Hill which may turn travellers off the Newell Highway.?

All in trying to improve Lake Cargelligo,

Gus Blacker Hon Sec Lakes Alive Progress Association Inc. 13/4/2022

P.S. Just read in The Lake News 13/4/2022 Lachlan Shire Council set to receive \$8m from Australian Government on pre-payment of next year's Financial Assistance Grants , is this all earmarked or can some be used on the clean-up etc?

**16 QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN**

Nil

**17 PETITIONS**

Nil

**18 CLOSED SESSION****RECOMMENDATION**

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

**18.1 Lake Cargelligo mobile childcare**

This matter is considered to be confidential under Section 10A(2)f of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with details of systems and/or arrangements that have been implemented to protect council, councillors, staff and Council property.

**18.2 Rates and Charges Donations - 2021/22**

This matter is considered to be confidential under Section 10A(2)b of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with discussion in relation to the personal hardship of a resident or ratepayer.

**18.3 Debt Recovery Update**

This matter is considered to be confidential under Section 10A(2)a of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

**18.4 Review of Council's Information Services Policies 2022**

This matter is considered to be confidential under Section 10A(2)f of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with details of systems and/or arrangements that have been implemented to protect council, councillors, staff and Council property.

**18.5 Removal of Water Concessions and Exemptions**

This matter is considered to be confidential under Section 10A(2)b of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with discussion in relation to the personal hardship of a resident or ratepayer.

**18.6 Foster Street Upgrade - Tender Negotiations**

This matter is considered to be confidential under Section 10A(2)c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.